



Mayor Roslyn Talbot is asking if the community are prepared to jump on the change train.

Change is inevitable. If you try to run from it, it will find you.

In today's world, change is the only constant, which is why I encourage you to hold on tight and learn how to embrace the ups and downs of life. Unfortunately, a lot of people fear change, which ends up limiting their potential.

It's a lot easier to hang out in a bubble of comfort than it is to throw yourself into the unknown, but change is necessary for growth. If you want to become more, you need to be open to learning, to embracing the new, and doing the impossible.

Change is inevitable, so the best thing that you can do is plan for it. In the words of Socrates, *"The secret of change is to focus all of your energy, not on fighting the old, but on building the new."* When you master change, you master your life. Are you ready to jump on the change train?

Accepting and embracing change allows you to adapt better to change and become more flexible. Change can be a lot harder on someone when they resist and reject it.

Accepting change makes dealing with change a lot easier. The more we deal with change, the more used to it we become, the easier it becomes to deal with it.

Recent events have forced us to reassess our work procedures. We have discovered with modern technology we can run our businesses and perform our employment duties remotely. Perhaps it is a perfect time to reassess our life preferences and live where we would rather be not where we thought our work required us to be. *"If you always do what you've always done, you'll always get what you've always got."* – Henry Ford.

On the Copper Coast, changes in procedure, services provided and upgrades to infrastructure can cause concerns and that fear of change.

Road upgrades may mean the route you have always travelled has to be varied, the way you enter and exit a property is varied and who or what we have to give way to may have changed. All of these changes are sometimes necessary to improve safety and improvements to things such as stormwater and traffic flow.

If we embrace these changes, the new routes we take will soon become the norm. *"When patterns are broken, new worlds emerge."* – Tuli Kupferberg.

Our State Leaders are implementing change that will help protect our environment by restricting single-use plastics. This has forced us into change. Change that will protect our environment, enabling it to be preserved for many more generations to enjoy.

Here at the Copper Coast, our new waste collection service will force us to change how we deal with our waste. This is major reform to our waste system that will not only have economical benefits, but it will have significant benefits to our environment. We cannot continue to increase the amount of waste we send to landfill, allowing a significant impact on the atmosphere, water and soil.

Don't resist this change, embrace the change, follow the guidelines and the new waste collection will be a success. *"The only way to make sense out of change is to plunge into it, move with it, and join the dance."* – Alan Watts.

Roslyn Talbot, Mayor

CEO's Update...

The start of 2021 has been busy with the Copper Coast Council trying to obtain funding from the State and Federal Governments for a range of projects.

We secured \$2,614,431 as part of the State Government's Local Government Infrastructure Partnership Program. Stages 2 and 3 of the \$4.6M Major Upgrade of Bay Road, Moonta has been approved for funding of \$2,188,801. As outlined previously, Council will be committing \$3.086M, which includes a \$2M low interest loan. The Federal Government is also contributing \$647,199 from the Local Roads Community Infrastructure Program.

The additional \$425,630 from the Local Government Infrastructure Partnership Program was secured as part of Council's Upgrade of Yorke Peninsula Regional Commodity and Freight Roads submission with the Barunga West and Yorke Peninsula Councils. Copper Coast Council will put the funding towards our Verran Terrace/Arthurlon Road (\$350,080) and Agery/Kadina-Cunliffe Road (\$599,550) upgrade projects.

We have also submitted a funding application with the State Open Space Program for 7.5kms of the Moonta to Wallaroo Cycling and Walking Trail. If this grant is successful, Council's contribution would be \$607,000 and grant funding requested \$418,000.

Another application has been submitted under the State Places for People Program to upgrade Queen Square in Moonta. The application is for new toilet facilities and accessible pathways. The Council undertook community consultation on what the community wanted to see upgraded in Queen Square. Two of the major issues were new toilet facilities and accessible pathways. These have been designed and costed. Council's contribution is \$139,475 with the grant requested \$91,300.

Council has also undertaken significant consultation on a new aquatic facility at Wallaroo. JPE Design Studio Pty Ltd have assisted Council with the consultation, design and costing for a new facility. In order to provide a new facility, Council has submitted a funding application under the Federal Building Better Regions Fund Round 5. If successful, Council's contribution will be \$1,727,320 with the grant requested \$1,438,680. Should the grant be approved, Council would work with the Wallaroo Swimming and Aquatics Group, local contractors and community in finalising the design for a new facility that will stand the test of time and be a significant tourism attraction for Wallaroo and the Copper Coast.



Copper Coast Council Mayor Roslyn Talbot and Chief Executive Officer Russell Peate are excited about several grant applications, including one for the Moonta to Wallaroo Cycling and Walking Trail.

We are also progressing the four projects recommended by the Moonta Master Plan Working Party (with representatives from the Moonta Progress Association, Moonta Traders and Council), and endorsed by Council as follows:-

- Left in, left out from Foodland at Moonta
- Pedestrian crossing to the relevant Australian Standards in George Street, Moonta
- Upgrade of the Ellen Street carpark
- Upgrade works at Queen Square, Moonta.

Copper Coast Council hosted the SA Masters Games for the first time on April 15-18 and it was a huge success, with more than 1,500 competitors in action across the Copper Coast – thank you for all those who attended and supported our region. The Kernewek Lowender is also scheduled to be held from the 17th to the 23rd May 2021.

We continue to progress the production of cemetery management plans for our four cemeteries at Kadina, Wallaroo, Moonta and Greens Plains. Restoration of the Kadina and Moonta cemeteries are also continuing. The Wallaroo Dog Park will be officially opened soon, once a shelter with seating has been installed by Rotary Club of Northern Yorke Peninsula and seating also installed by the

Wallaroo Community Development Association.

We have also allocated \$34,365 for maintenance works at McCauley Park and will be meeting with the Friends of McCauley Park soon to produce a plan to undertake these works.

We continue to finalise the Five Year Transport Plan, which involves roads to be ressealed, reconstructed, resheeted, new footpaths and stormwater, and possibly some unsealed roads in the defined town boundaries being sealed.

It was also great to see the first Orientation Day at the Copper Coast University Centre for the initial 8 students. My appreciation goes to the University Centre's Coordinator Sue Barry, Student Support Officer Kayla Perry and Kym Gregory from Uni Hub Spencer Gulf in undertaking the orientation.

If Council receives the funding for the various projects that have been submitted, it will be a very busy calendar year. However, although busy, these projects will be of great benefit to the Copper Coast and the community.

*Russell Peate
Chief Executive Officer*

HAVE YOUR SAY - WORKING IN THE COPPER COAST

Council is considering ways to attract investment and business to our region and wants to hear from YOU!

Locally, we have seen a surge in interest in real estate on the Copper Coast, with many listings being snapped up within days of coming onto the market.

The COVID-19 pandemic has had major effects to some businesses within the cities, both nationally and globally. However, businesses have been able to adapt and work from their own homes.

It's not just permanent residents we want to hear from! It's also our holiday homeowners – what can we do to turn your 'weekender' into your 'forever home?' Your home in the Copper Coast that you could work from more each week?

So tell us, what would it take for you to create or relocate your business to the Copper Coast? What could you bring to the Copper Coast? What do you need to support your work-life balance? Are there services that would help you to work from the Copper Coast? (better health, childcare, schooling, freight routes, reliable internet?)

Your feedback would be very much appreciated, so please send it to info@coppercoast.sa.gov.au

Feedback will be responded to personally!

In the meantime, we will also continue to have meetings with the State Government to encourage business to take up incentives to engage apprentices and trainees. This is part of our continued work with Kadina Hub, Regional Development Australia Yorke and Mid North, Member for Narungga Fraser Ellis and other stakeholders.



Mayor Roslyn Talbot and Kadina Hub Chairperson Paul Smith want to see more businesses on the Copper Coast.

2021 COUNCIL CALENDAR

May

- 5th Council meeting – 6 pm, Council Chambers, Town Hall, Kadina
- 12th Council Assessment Panel meeting – 5.30 pm, Town Hall Function Room, Kadina
- 19th Annual Business Plan Consultation meeting – 6 pm, Kadina Town Hall

June

- 2nd Council meeting – 6 pm – Council Chambers, Town Hall, Kadina
- 7th Audit Committee meeting – 9.30 am, Copper Hill meeting room, Town Hall Kadina
- 9th Council Assessment Panel meeting – 5.30 pm, Town Hall Function Room, Kadina

July

- 7th Council meeting – 6 pm, Council Chambers, Town Hall, Kadina
- 14th Council Assessment Panel meeting – 5.30 pm, Town Hall Function Room, Kadina

Please note details or changes to these meetings will be published on Council's website and Facebook page, along with other meeting dates. All public are welcome to attend these meetings.

Special meetings of Council may be called at other times throughout the year and will be added to the website as required.

FOGO (Food Organics, Green Organics)



Residents to Receive New Kerbside Collection - Commencing 1st July 2021

Under State and Federal Government waste reforms, Copper Coast Council has implemented new strategies to redirect waste from landfill and offer increased separation options.

In February 2021, Businesses were introduced to a Food Organics Green Organics (also known as Organics or FOGO) collection, integrated into the new kerbside collection.

The second phase will commence on the 1st July 2021, with Residents (including rural collections) receiving an improved sustainable and circular economy kerbside collection with the Green Waste collection moving to a Food Organics Green Organics (FOGO/Organics) collection.

All three bins will be collected fortnightly and additional collections will be introduced over a six-week period during Christmas/New Year each year.

- General household waste – 140 litre bin (If a resident has a 120 litre green bin, residents are advised they can continue to use this bin as long as it is in good condition – no cracks, has a secure lid etc).
- Mixed Recyclables – 240 litre bin
- FOGO/Organics – 240 litre bin

Do you have a compliant Mobile Garbage Bin?

Bins can be purchased from:

- Wardles Garbage Contractors Moonta - (08) 8825 3341
- Tru Value Hardware Wallaroo - (08) 8823 2042
- Mitre 10 Kadina - (08) 8821 2445
- Stratco Kadina - 1300 185 185
- Vennings, Mines Road, Kadina - (08) 8821 1196

Replacement lids, wheels and pins can be purchased also from Wardles Garbage Contractors Moonta.



How Can I Make This New System Work In Our Home?

The total volume of waste collected per household each year will actually increase to 17,980 litres (from 16,400 litres). That's an extra 1,580 litres collected per household each year (which equates to 6 x 240 litres bins collected).

If each household consciously reviews how their current waste is handled inside their home and implements an extra separation bin

for food waste and separate bag for soft plastics to be returned to Woolworths or Drakes, it will enable waste to then be transferred to the correct bin outside. Initially, it may take effort to create new sustainable and environmentally friendly habits. To assist ratepayers, Council has included in this edition a copy of the Which Bin Poster as a reference guide (see next page).

Through a Green Industries SA grant, Council has purchased Kitchen Caddy Bins (7 litre) and Compostable Liners, which will be distributed shortly to all businesses and residents via the Wallaroo and Moonta Scouts groups. Any resident outside the township service area will be required to collect their caddy from either the Kadina Office or the Resource Recovery Centre. Once delivery of the Kitchen Caddy Bins and Liners is received, further information will be provided on Council's Website, Facebook and the Yorke Peninsula Country Times.

A new Kerbside Collection Calendar has been created for each town/collection zone and will be available to download from Council's website.

The Waste Collection Service Guidelines, Frequently Asked Questions and many more resources are available to download from Council's website to obtain further information on the new collection service including Additional Waste Collection Services for large families, households with medical conditions and young children.

Download
My Local Services
app on your phone



use the 'Near Me' feature to find council facilities near you

My Local Services App

The Local Government – My Local Services app allows you to:

- Check kerbside collection services and set up weekly notification reminders to be sent out to you the night before

- See a listing of local events
- Use the near me map to see key facilities including libraries, playgrounds, toilets and Council buildings
- A "report it" feature to upload and report to Council any damaged Council infrastructure



WHICHBIN.SA.GOV.AU

Which Bin is a State Government initiative for a statewide recycling campaign aiming to increase better bin behaviour across South Australia. Which Bin (www.whichbin.sa.gov.au) is a website that provides accurate information on which bin waste items are to be placed in for each Local Government area. If visiting the website doesn't answer your question, phone the hotline 1300 137 118 and speak to one of the many Vins who will be able to guide you.

WHICH BIN? THE YELLOW RECYCLING BIN

For information about where, how and what you can recycle, head to WHICHBIN.SA.GOV.AU



Paper and cardboard



Rigid plastic containers



Juice and milk cartons



Tins and cans



Glass bottles and jars



Aluminum foil and trays



Aerosols (empty)



NO general waste



NO clothing, footwear or textiles



NO building materials, dirt or rocks



NO plastic bags or wrapping



NO broken crockery or glassware

WHICH BIN? THE GREEN ORGANICS BIN

For information about where, how and what you can compost, head to WHICHBIN.SA.GOV.AU



Fruit and vegetables



Bread, pasta and rice



Meat, bones and seafood



Paper towel and tissues



Compostable bags and cutlery



Cardboard and paper



Lawn clippings, weeds, prunings, and leaves



NO plastic packaged food



NO clothing, footwear or textiles



NO building materials, dirt or rocks



NO general waste



NO plastic pots, containers or bottles

WHICH BIN? THE RED WASTE TO LANDFILL BIN

For information about how to divert more waste from landfill, head to WHICHBIN.SA.GOV.AU



Soft plastics (or RedCycle)



Polystyrene foam



Clothing, footwear or textiles



Single use nappies



Broken crockery and glassware



Ropes and hoses



NO cooking or motor oil



NO liquid paint



NO tyres



NO e-waste or batteries



NO building materials, dirt or rocks



NO chemicals or poisons

Kerbside Collection Calendars can be downloaded from Council's website www.coppercoast.sa.gov.au

FOR MORE WASTE AND RECYCLING INFORMATION refer to the Council website www.coppercoast.sa.gov.au
Resource Recovery Centre at 14 Recycle Way, Wallaroo.



FRANCES/MILNE TCE ROUNDAABOUT



It is great to see all of Frances Terrace was operational in time for the Easter long weekend traffic, following completion of the final stage (Stage 5) of works.

Stage 5 comprised of the Frances/Milne Terrace Roundabout, which commenced on 8 February. This once busy intersection undertook numerous works, including

underground stormwater and lighting, conduit laying, kerb preparation and reinstatement, to create an easier to navigate roundabout.

The upgrade of this road will be beneficial to the community and tourists heading to Moonta, Port Hughes and Moonta Bay, especially as an alternative route while Bay Road works progress.



Native Bee BnBs

Have you noticed a new addition to some of our 'bee' friendly gardens across Kadina, Moonta and Wallaroo?

They are called native bee 'hotels' and you'll find 8 being built thanks to a grant secured with the help of the Northern and Yorke Landscape Board and Australian Plants Society Northern Yorke Peninsula Group.

Workshops were also held in Kadina and Moonta earlier this month with bee expert Dr Katja Hogendoorn.

The workshops helped understand the importance of native bees, the plants residents can grow to aid native bees and how to build your own bee hotel.

Wallaroo Town Hall Upgrade



Have you seen the upgrade of the Wallaroo Town Hall yet?

The toilets have been moved inside and are now modernised to give users a better experience, including additional space for better accessibility for all.

The supper room has been gyprocked, flushed and painted, and new bar bench tops, carpet and blinds installed to give it a fresh and cleaner look.

With the venue opened for licence holders to return to

their present activities and bookings open to the general public, these upgrades have improved facilities to entice more community groups and members to hire the venue for various gatherings and functions.

"GREEN UP" - FREE TREE DAY



As part of Council's "Green Up" initiative, Council gives ratepayers the opportunity to receive up to 2 plants from a selection of trees, grasses and shrubs on receipt of their rates notices. *Conditions apply.

This year's free tree day will be held on Tuesday 1st and Wednesday, 2nd June, between 9am-2pm at the Copper Coast Visitor Information Centre.

Bay Road Progress

Two separate contracts for the Bay Road upgrade have been awarded. CME Civil is undertaking the stormwater aspect of the project, including kerb and gutter works. Downer EDI is undertaking the road construction and lighting components of the project. CME Civil has completed site mobilisation works and begun excavation late March/early April.

A series of information sessions have occurred in March for the residents of Bay Road, Community Groups and the greater population of Moonta. These sessions were aimed at providing project information to the residents to keep people informed of the project status. Residents can find the latest updates on Council's website as the project continues to progress. Council will be trying to minimise any inconvenience during project works, particularly for residents of Bay Road. Council would ask for your patience and understanding as the work progresses.

Contaminated Waste

From plastics in green waste to gas bottles, paint buckets and e-waste in recycling, these wrongful acts from a few residents cost the whole community!

This is a big cost to Council as Northern Adelaide Waste Management Authority (NAWMA) rejects any incorrect items that go into our kerbside waste streams and invoice additional handling charges.

We all want to see your rates put to good use, so please do the right thing and take the extra time to research how to properly dispose of items.

E-waste and metals can be delivered to the Resource Recovery Centre free of charge, while other recyclables like soft plastics and batteries can be disposed of properly at local stores.



For more information on disposal of items, visit www.coppercoast.sa.gov.au/services/waste-and-recycling or www.whichbin.sa.gov.au

Please note: while businesses can place food scraps into their lime-green lidded bins, residents cannot until they move to the FOGO Kerbside Collection Service on 1 July 2021.



WALLAROO DOG PARK

Tails are wagging at the new Wallaroo Dog Park!

The "pup-arazzi" have been going mad over the dragon boat within the park, with dogs jumping onboard and "paw-sing" for a photo—thanks to the "Copper Coast Battle Dragons" Dragon Boat Club for the donation.

With the park open fur-ever" (24/7), owners have been left "retrieving" their best friend, who doesn't want to leave the dog agility and exercise equipment alone.

If you head over for a play, don't "fur-get" to share a drink with your companion at the water fountain (don't worry - you'll be drinking from a

separate tap!)

Thank you to all those who helped make this possible, including the NYP Rotary Club, who are continuing to install seating and shelter and the Wallaroo Community Development Association, who are installing further seating.



Drain Road Footpath

Driving along Drain Road, you'll now see many people walking along new path from Copper Coast Highway to George Street.

A couple of small areas are still flagged off – once Telstra have raised their pits to meet the path, the path will be completed.



COPPER COAST CORNISH FESTIVAL

• 17th-23rd May, 2021 •

The biennial Cornish Festival will be held 17th to 23rd May and will welcome thousands of visitors to Australia's Little Cornwall to celebrate our unique heritage and culture.

This past year has produced many new challenges in the lead up to the Festival, but the program is a tribute to the adaptability, creativity and hard work of the organising committee and our community that has resulted in minimal change to the usual program.

There is something for everyone including heritage, entertainment, Cornish food, Maypole and Furry Dancing, Classic Cavalcade of Cars and Motor Cycles, Art Prize, a street party,

concerts, ceremonies, window displays, markets and parades.

Kadina, Moonta and Wallaroo come alive with the festivities and we encourage everyone to become involved by dressing in traditional Cornish costume and taking the opportunity to celebrate our Cornish heritage.

Program details are currently online, with the printed program available throughout the Copper Coast soon.

For further information, contact the Kernewek office 8821 4500 or the Copper Coast Visitor Information Centre 8821 2333.



Starclub Updates

COVID-19 continues to cause headaches as STARCLUB Officers help the clubs in their regions adapt. Communication has become as important now as ever and we spend a lot of time communicating with clubs; being involved in webinars, face-to-face meetings and emails. This has included fortnightly webinars with the Office for Recreation, Sport and Racing (ORSR).

The message we continue to receive is clubs need to join forces through amalgamations, mergers or colocations. Gaining funding for each club is becoming harder, especially when there are two or more clubs in the same town fighting for sponsorships, memberships, volunteers and revenue. If you turn into a sporting hub or community club, it becomes much easier to service one bar, one canteen and share membership, finances and sponsorship.

This message is not new and has been talked about even before the pandemic, but it's those clubs who are being proactive now who will survive well after the COVID-19 pandemic. Pride and history does not disappear by joining forces with others, it forms another chapter in a long club legacy.

What's better? Joining forces or becoming insolvent? Check out the Office for Recreation, Sport and Racing website for more information on this subject www.orsr.sa.gov.au/sport_and_recreation/managing_your_club_or_association/resources_to_help_you_run_your_club

The State Government's Game On

program will be a real emphasis moving forward. The Game On program is all about getting ALL South Australians moving. We are not just engrossed on the elite of a sport, we are focused on all areas of the community. From walking to running, being part of the program is what it's about. It doesn't matter what your particular level of sport is, as long as you are doing some form of activity—that's what Game On is all about!

COVID-19 has given us the opportunity to reset and learn more about the Game On strategy. It's a forward-looking framework that outlines a collaborative approach to ensure physical activity and play can fit seamlessly into the daily lives of South Australians. Game On seeks to provide a shared vision and common platform for the sport and recreation sector in South Australia.

Through better coordination between whole-of-government and sectors that play an enabling role in physical activity, Game On will reverse the levels of poor physical activity and increase movement opportunities across the state, leading to stronger outcomes in community wellbeing and economic productivity.



Game On will:

- Be innovative and change the mindset of South Australians by investing in areas that guarantee physical activity to work around people's lives.
- Build system resilience and capacity, connecting investment in infrastructure, high performance and events.
- Improve the use of research and technology.
- Adapt and evolve sport and recreation programs, services, and approaches, placing additional focus on active recreation that provides everyone with an opportunity to participate.
- Develop 'family-friendly' across sports and alternative club structures to better harness available volunteers.
- Design and develop adequate public open spaces.
- Meet community demand to allow people increased hours to participate in activity safely.

The recommendations within Game On will contribute to getting more people active, more often by making it easier to get moving.

Contact the
STARCLUB Field Officer,
Max Stevens
Ph 0427 081 144
E starclub@lnpsports.com.au



Government of South Australia
Office for Recreation and Sport

Copper Coast University Centre - Student Orientation Day

Exciting times ahead with the Uni Hub's first Student Orientation Day, on March 2, 2021, where students across a range of courses including Social Work, Nursing and Digital Media attended.

Students enjoyed a day navigating through the Central Queensland University website, with a surprise visit from Copper Coast Council Chief Executive Officer Russell Peate and Copper Coast Mayor Roslyn Talbot.

The pair shared words of wisdom about study, future pathways and opportunities to these inaugural students at the Copper Coast University Centre.

Afterhours access is available, with any Australian University enrolled student being able to access the facilities from 6am-midnight, 7 days a week.

Interested in University? Pop down to the Uni Hub.



Copper Coast Council Chief Executive Officer Russell Peate, Uni Hub Spencer Gulf Student and Campus Coordinators Sue Barry (Kadina) and Kim Gregory (Port Pirie) with some of the inaugural students who attended the Orientation Day.



2021 SA MASTERS GAMES 15 to 18 April, 2021

The Copper Coast SA Masters Games was hosted from 15-18 April, with 1500 competitors in action across the four days making it the largest SA Masters Games event ever staged.

Copper Coast Council was honoured to host the 25th annual Masters Games event, welcoming visitors from far and wide who had the opportunity to enjoy our hospitality, compete in our wonderful sporting venues and visit Kadina, Moonta and Wallaroo and all that our region has to offer.

The main Games Hub was located at the Copper Coast Sport and Leisure Centre,

with sports hosted across the region over the 4 days of competition.

Masters Sport is a great way to enjoy lifelong involvement in sport as part of an active, balanced and healthy lifestyle.

A Welcoming Event was held on Thursday, 15th April on the Kadina Oval, which included the Athlete's March, finish line of the Masters Mile, Official Opening, food and entertainment.

The Closing Dinner was held on Sunday, 18th April at the Wallaroo Community Sports Centre and gave the opportunity to celebrate a very successful event.

30 Masters Games Sports were hosted:

Archery, Athletics, Basketball, BMX, Cricket, Croquet, Cycling, Darts, Dirt Karts, Dragon Boats, Equestrian, Football, Golf, Hockey, Indoor Rowing, Kiteboarding, Lawn Bowls, Masters Mile, Motocross, Motocross Enduro, Netball, Powerlifting, Radio Control Boats, Sailing, Shooting, Squash, Softball, Swimming, Table Tennis and Tennis.

Many challenges in the planning and lead up to this event were experienced, but thanks to the efforts of the Games Committee, Sports Coordinators, officials, local sporting clubs and volunteers, the Copper Coast Masters Games 2021 was a huge success!

Annual Business Plan Summary 2021/22

The Annual Business Plan sets out the Council's proposed services, programs and projects for 2021-22. It aims to maintain a variety of services and facilities for the community and continue progress toward the longer term objectives for the Council area as set out in the Strategic Management Plan adopted by the Council and ultimately the Annual Budget.

Specific objectives for the year are proposed consistent with the Council's Long Term Financial Plan and Asset Management Plans to ensure the long term sustainability of the Council's financial performance and position.

Council's primary sources of income are rate income and grant revenue. The following table provides a summary of the Budgeted Operating Income and Expenditure for the 2021-22 year.

\$ Budget at a Glance			
Operating income	\$m	Operating expenses	\$m
Rates	\$25.04	Employee Costs	\$8.04
User/Statutory Charges	\$3.74	Material, Contract, Other	\$13.14
Grants	\$2.24	Finance Costs	\$1.41
Other Income	\$0.65	Depreciation	\$9.62
	\$31.67		\$32.21

The result being an estimated operating deficit of \$554,140 before capital grants and estimated income from asset sales.

The annual budget is a Council's statement of the intended operating and capital expenditure as well as revenue sources to give effect to its Annual Business Plan; and its projected financial position.

Decisions in the Annual Business Plan on matters such as project priorities and levels of service provision are subject to the funds available. Both documents are closely inter-related and the Budget gives effect to the Annual Business Plan.

Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's 2021/22 Business Plan and Budget. These include:

- The increase in the Consumer Price Index (CPI) for all groups (Adelaide) was 0.9% for the year ended 31 December 2020. Councils however do face higher cost increases due to the capital intensive nature of the goods and services purchased. Consideration is given also to the Local Government Cost Index, which measures the increase in costs for Local Government and was 1.4% as at the December 2020 quarter.
- Negotiated Enterprise Bargaining Agreements and an increase to employer Superannuation Guarantee contributions



- Increasing fees and charges imposed by other levels of Government especially in the area of Waste. This will include delivering the changes to local service levels in this area where budgets allow.
- Requirements to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, stormwater drainage and community wastewater management systems.
- Service delivery and infrastructure needs for a growing population.
- Impact of Coronavirus and other economic/environment factors
- Reducing the budgeted operating deficit in the short term and working towards a balanced budget which is consistent with the Long Term Financial Plan

In response to these factors, and to minimise the burden on rate payers, the Annual Business Plan has been prepared within the following guidelines:

- The Annual Business Plan will result in the total revenue raised through general rates increasing by 2.0% plus revenue from newly developed properties.
- Total operating expenses to be held where possible, within levels of the previous financial years and adjusted by the Local Government Price Index allowing above indexation increases to be allocated directly to maintaining community assets, such as stormwater infrastructure, roads and footpaths.
- Bay Road upgrade commenced and also working through the Moonta Master Plan works, road seals, re-sheeting of some roads, a new 5 year roads plan, footpaths and our wide range of services and facilities.

Further to these factors Council must consider that an increase to the service levels, increases expenditure on a day to day basis. Council has budgeted for an operating deficit and this means that the current levels of services are higher than the income received which is not a long term sustainable position. It is however the aim of Council to achieve a balanced budget, meaning in balance between the community's desire for a higher service level and their willingness to contribute further to the income and past results have seen a positive trend towards this and it is also demonstrated in the Long Term Financial Plan.

Operating Budget

Council has budgeted for an operating deficit of \$554,140 in 2021/22. The operating surplus/(deficit) measures the difference between operating revenue and expenses for the period and Council's long term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue.

Revenue

The Council's 2021/22 revenue is budgeted to be \$31,656,717 of which approximately \$19,115,000 will be raised from general rates, (excluding the Landscape Levy & CWMS Service Charges). This is an average increase of 2% above general rates generated in 2020/21 plus the revenue generated by new assessments created during 2020/21. Council works to spread the rate burden fairly across all rate payers offering flexible options for payments of rates for those who need them.

Separate Rates

Port Hughes Golf Course (Dunes)

The Council introduced in 2013/14 a separate rate to partly fund the maintenance of the Port Hughes Golf Course (Dunes) which replaced the existing annual development levy that each land owner agreed to pay to the developer of The Dunes Port Hughes. This will continue however it will not be indexed at the request of the Copperclub Golf and Community Association Inc until 30/06/2023.

Kadina CBD

The local traders in the Kadina business district requested a separate rate to fund planning towards development in this area (\$30,000). This rate will continue and these funds will be transferred to the Kadina Chamber of Commerce who will administer them.

Riley Cove Community Corporation

During 2014/15 residents of the Riley Cove Community Corporation approached Council to adopt a separate rate to fund the internal road maintenance at the Riley Cove Village. This rate will continue for a period of 100 years and reviewed regularly during this period.

Moyle Street Kerbing

In the 2017/18 budget Council adopted a separate rate for the residents adjoining Moyle Street for an upgrade to the road by installing kerbing which will be in place for a 5 year period. This will be the final year of the application of this rate.

Olive Parade Kerbing

At the Council meeting 6th September 2017 the Council supported the motion to install kerbing for properties adjoining Olive Parade, New Town in the 2018/19 budget at the rate of \$164 per allotment per certificate of title. This rate will be applied over a 5 year period ending in 2022/23. This is the fourth year of the application of this rate.

David Street Sealing and Kerbing

At the Council meeting 4th December 2019 the Council supported the motion to install kerbing and sealing on David Street between George Street and Britain Road in the 2020/21 Annual Budget. The rate of \$1,231.20 per property for the 11 properties affected. This rate will be applied over a 5 year period, 2021/22 being the second year of the application of the rate and it will end in 2024/25.

Otago Road (Sand Drift Project)

In the 2020/21 budget Council adopted a separate rate for the 43 residential properties located along the western boundary of Otago Road, North Beach and the privately owned property on Lot 11, located to the immediate south of the North Beach Tourist Park, which purpose is intended to be of the benefit to the owners and occupiers of the land that is subject to the separate rate for the Sand Drift Study Implementation. This is a five year rate, finishing in 2024/25.

Waste Subsidy Rebate (FOGO Implementation)

As a requirement for the Food Organics Green Organics service implementation, businesses and residents will be **required to purchase** a Lime Green Lidded Bin (approx. \$75 delivered to your home), if you don't already have one. Residential ratepayers will receive a small subsidy on their first rate notice of 2021/22 towards this cost.

The Kitchen Caddy Bin and Cornstarch bags will be provided **free of charge** for the first five years to businesses and residents.

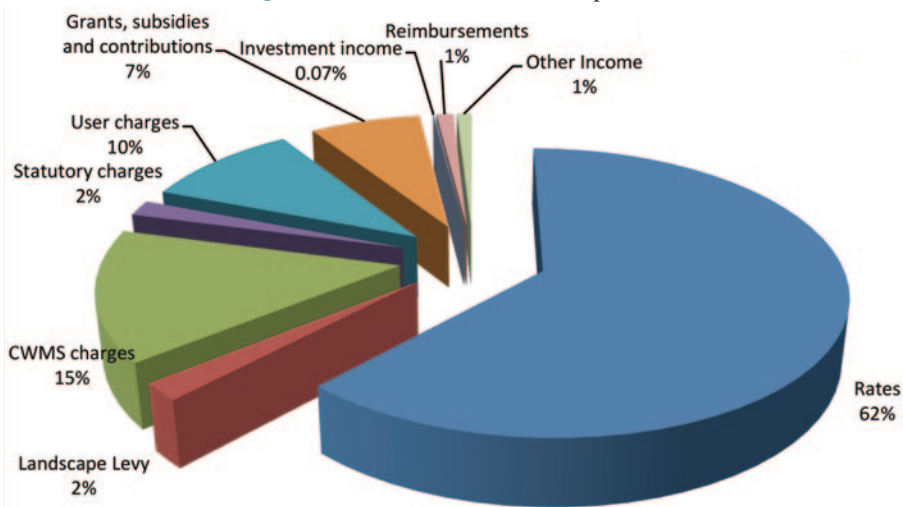
Project Priorities and Capital Expenditure

Proposed project priorities to be undertaken during the year ending 30 June 2022 are as follows:

- Commence Stage 1 of the reconstruction of Bay Road into Moonta Bay including improvements to the cycleway and stormwater (Note: this is a multi-year, multi-budget project);
- Continue to discuss with the State Government for a road exchange for the entrance road to Wallaroo, so that this road

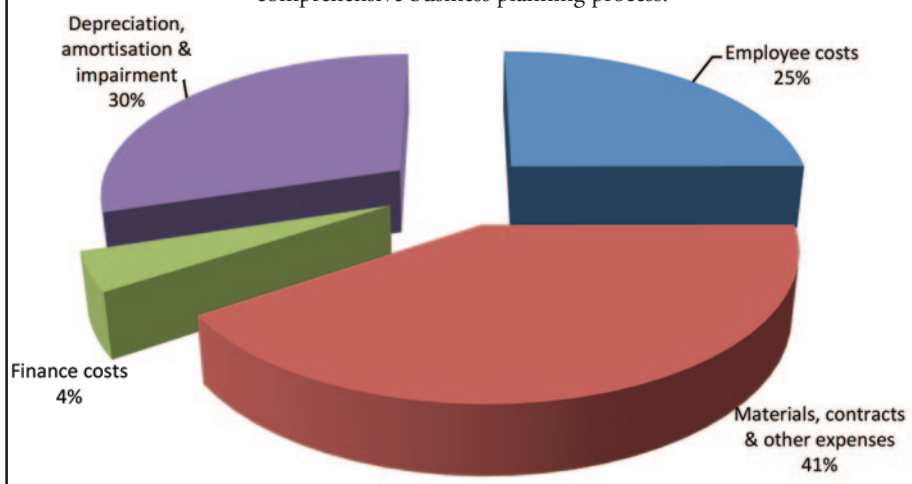
Income 2021/22

The following graph illustrates the extent of revenue obtained from rates compared with other sources:



Expenses 2021/22

Every dollar of revenue raised by Council is invested in maintaining infrastructure and delivering services and programs to the community. To achieve this Council implements a comprehensive business planning process.



can be upgraded;

- To formalise ownership for the Wallaroo to Moonta Rail trail for walking and cycling and create a shovel ready project to target grant funding;
- To produce a new 5 year road plan for all roads and footpaths;
- Continuous review of existing recurrent service levels provided to be undertaken in consultation with our community;
- To continue to work with Council's solicitors to progress the resolution of the Wallaroo Swimming Enclosure at the least cost;
- Implement projects identified in the Moonta CBD Master plan and implementation of minor works. (Note: this is a multi-year, multi-budget project);
- Repair the sea wall and improve accessibility at Moonta Bay. (Note: this is a multi-year, multi-budget project);
- Continue to improve Council's Waste Management Sustainability including the continuing implementation of the food and organics kerbside waste collection. This is as a result of the recommendations from the

review of Waste Services to ensure sustainable operations into the future;

- Facilitating the future financial sustainability of Council by ensuring the financial operations remain within policy targets adopted for such purpose;
- To undertake Council's annual works program with a commitment to fund road reconstructions and reseals, footpaths, walking trails and foreshore developments;
- Continuation of the development of storm water management plans along with maintenance and renewal of storm water infrastructure.

All uncompleted projects and their funding allocation currently included in the 20/21 budget will be reviewed and where relevant carry over to form part of the 21/22 works program.

Who can I contact?

A full copy of the draft Annual Business Plan and Budget 2021/22 and Council's rating and financial management policies are available from the Council office or can be downloaded from the Council's website.



For more details visit www.coppercoast.sa.gov.au



Persons making a written submission should also indicate if they wish to make a verbal presentation to Council in support of their written submission. An invitation to present your submission will be provided.

A copy of the Annual Business Plan is available for review at Council's offices or via Council's website www.coppercoast.sa.gov.au

[illegible]

Phone: _____ Email: _____

Signed: _____ **Date:** _____

Copper Post