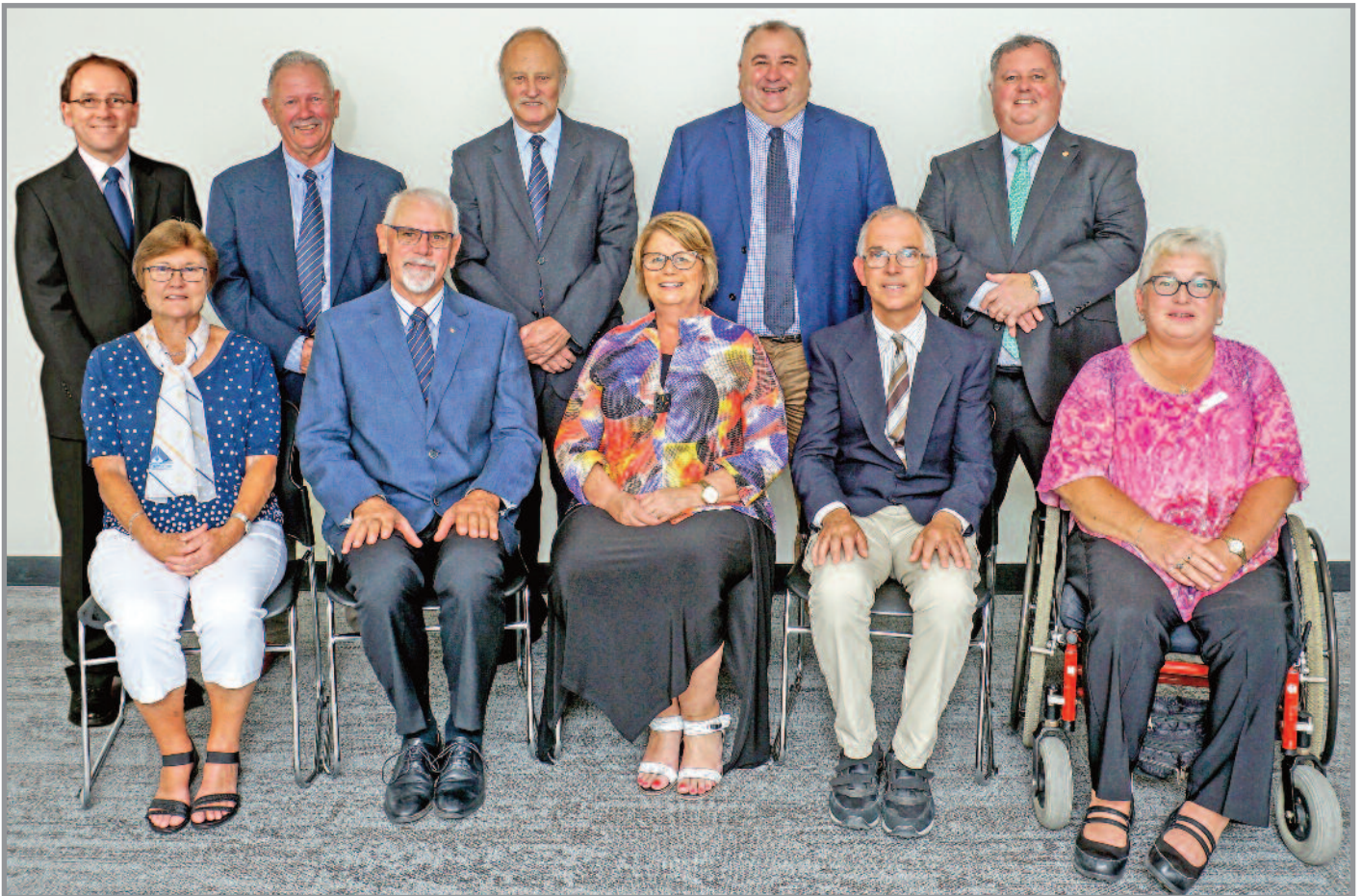


MAYOR'S MESSAGE...

LOOKING FORWARD



November 2018 newly Elected Members, Councillors David Woodforde, Bruce Schmidt, Brent Walker, Neil Sawley, Peter Oswald; Front Deputy Mayor Margaret Pope, Councillor Dean Rodda, Mayor Roslyn Talbot, Councillors Tim Love and Cathy Vluggen.

All of us have had bad things happen in our past that we would like to go back and change – some because of outright mistakes that we made (“poor choices”) and some due to circumstances beyond our control. Regardless of the reasons why, we have a tendency to look back, reflect on these difficult moments and wish that things had been different. Sometimes, this “rear view” thinking can weigh so heavily on our feelings that it interferes with our current choices and our ability to effectively move on with our lives.

I believe that now is the time on the Copper Coast for us to look forward.

November elections have seen the new

Council elected. We have a new Mayor, three new Councillors, one Councillor returning from a hiatus and five Councillors re-elected to their position. We have a very balanced group and we are ready to look forward to help drive the Copper Coast to be the best it can be.

In February we will be joined by a new CEO.

Mr Russell Peate will be taking up the role of CEO and will be joining us from his current role at Mid Murray Council. We must thank John Coombe OAM for the work he is doing as the Acting CEO since Peter Harder left in December and until Russell can join us in February.

As we move into the New Year with our new

Council it is time for us to focus on looking forward. It is time for us to plan and develop a way forward. It is time for you to have your say.

We will be entering into this planning stage and we need to know what is important to you. This is your opportunity to help us look forward and help us shape some of the future projects on the Copper Coast because remember it is your community and what is important to you is what matters.

Making plans is hard because we are constantly faced with the “can we really do this” or “will this ever work”. Part of looking into the future is having plans and goals and things to look forward to.

■ *Continued Page 2*

MAYOR'S MESSAGE... **LOOKING FORWARD**

■ From Page 1

The future brings so many unknown things that by starting now we can create the community we want. There isn't an idea that is right or wrong. Some ideas may seem unachievable and some ideas possibly are but remember you never know what we can do unless we 'dare to dream'.

Have your say, help guide our decision making. Don't forget we need positive comments as well as negative. We don't know if you think it is a good or bad way forward if you don't let us know.

Use the opportunity during this planning stage to have your say. Don't be left wondering what may have been if you had spoken out.

Help us find the right way forward.

Roslyn Talbot, Mayor

We keep moving forward, opening new doors, and doing new things, because we're curious and curiosity keeps leading us down new paths.

Walt Disney

Exciting Time for Council

I am the Acting CEO for the Council until the end of February 2019 when the newly appointed CEO, Mr Russell Peate will begin his duties. Russell is an experienced and highly respected professional in Local Government. He is currently the CEO for the Mid Murray Council.

This is an exciting time for the Council following the November Council elections and will be a time to build on the strategic indicators Council has put in place to ensure continuing growth with balanced and sensitive environmental awareness. From a person who has a passion for regional communities and appreciates the importance they play in the States overall wellbeing, I will watch with interest your future successes and achievements.

I take this opportunity to wish everyone a safe, happy and prosperous New Year.

Kind Regards
John Coombe OAM



John Coombe OAM



Russell Peate

2019 COUNCIL CALENDAR

February

TBA Audit Committee meeting 9.30 a.m., Council Chambers, Town Hall, Kadina
13th Council Assessment Panel meeting, 5.30 p.m., Council Chambers, Town Hall, Kadina
13th Council meeting – 7.00 pm, Council Chambers, Town Hall, Kadina

March

6th Council meeting – 7.00 pm, Council Chambers, Town Hall, Kadina
13th Council Assessment Panel meeting, 5.30 pm, Council Chambers, Town Hall, Kadina

April

3rd Council meeting – 7.00 pm, Council Chambers, Town Hall, Kadina
8th Audit Committee meeting 9.30 a.m., Council Chambers, Town Hall, Kadina
10th Council Assessment Panel meeting, 5.30 pm, Council Chambers, Town Hall, Kadina

Please note that changes to the above meetings will be published on Council's website along with other meeting dates.
All public are welcome to attend these meetings.

Special meetings of Council may be called at other times throughout the year and will be added to the website as required.

Resignation of CEO Peter Harder

There is an old Chinese proverb: "An army of a thousand is easy to find but ah how difficult to find a general".

Our search for a new Chief Executive Officer back in 2010 was not dissimilar. Council hadn't received a dollar of grant funds over the previous four years, the infrastructure backlog was becoming a huge concern, we had considerable budget overruns and our growth was stagnating and therefore the appointment of the right person for the task at hand was crucial.

Peter Harder's application demonstrated enthusiasm, it portrayed an ability to be visionary, his private sector experience was appealing and it was obvious he was a professional.

Each candidate interviewed was required to do a presentation on how they proposed to move the Copper Coast forward. As part of Peter's presentation, he explained how he always visits the public toilets when visiting a town, explaining that the community conveniences provide an insight into the community interest and pride. The Copper Coast had provided a poor score card, but he emphasised that he could turn that around, and turn that around he did. Along with so many significant infrastructure projects, the public toilets have been upgraded or in the midst of being replaced.

Author John Quigley Adams wrote: "If your actions inspire others to dream more, learn more, do more and become more, you are a leader" and that is exactly what Peter did with our Elected Members, his Executive Team, his staff and those of the community prepared to listen. Peter was able to stimulate vision, empower his staff and provide enthusiasm for our community. During his time with the Copper Coast we have seen some of the most significant growth and development, both public and private.

During Peter Harder's tenure as Chief Executive Officer, he has delivered many completed projects, projects completed on time and on budget. Many of these projects had been stalled in



planning stages for several years prior to his appointment.

The issues of waste and effluent challenged Peter from day one, needing to respond on that first day to a Channel 7 television interview. Today the Copper Coast has updated effluent treatment plants, boasting submerged pumping stations, with a completely new installation at Moonta, Moonta Bay and Port Hughes.

For years, the Port Hughes boat ramp had been frustrating and annoying those who endeavoured to use it. After Peter secured funding, Council embarked on significant upgrades which will ensure it remains the busiest boat launching facility outside the metropolitan area.

Owen Terrace in Wallaroo had been earmarked several years before Peter's appointment for rejuvenation. Today, the Wallaroo Owen Terrace area has been completely revamped and is a hub of activity.

The foreshore areas of Wallaroo and Moonta Bay have been

upgraded and beautified. They are more user friendly, with better facilities like Splash Town and Café Mia.

Kadina CBD redevelopment has been another exciting project that Peter was prepared to champion, engineer a process for change, establish partnerships and soon the final results will be ever so evident!

Our road infrastructure has consumed much of Council's funding over recent years, particularly with the resealing and footpath renewals – but the evident differences do not go unnoticed.

The Paskeville community sporting bodies had been investigating for some time the possible opportunities of utilising storm water from the SA Water reservoirs. The partnerships that Peter was able to forge between SA Water and the Paskeville Community volunteers has enabled a significant and sustaining water reuse project to happen.

Peter Harder's "ace project" has

to be the Copper Coast Sports and Leisure Centre redevelopment. A huge undertaking that pulled together funding from the community and three levels of Government. It would not be understating the fact, that this project would not have happened without Peter's patience and tenacity.

All of these projects were enabled by the successful grant applications that Peter, with the assistance of his staff put together. Hours of effort, pages of words and illustrations – in excess of \$13 million. The Copper Coast the benefactor!

Mayor Talbot said of Peter at his last Council meeting that she "wasn't here when Peter commenced, however I'm told he was recruited to get some projects moving. I think it's safe to say he did that".

The Copper Coast because of CEO Peter Harder remains our *Lifestyle Location of Choice!*

Paul Thomas AM
Former Mayor

KADINA CBD STAGE 2

The Kadina CBD project works have been systematically progressing through the town giving us a fantastic visual of what the end of the project will look like throughout the CBD.

Works have included asphalt sealing, stormwater, lighting, electrical, new street trees, concrete crossovers (including laneways) and footpath paving.



WALLAROO SHORES LINK ROAD



WALLAROO HOLIDAY PARK REDEVELOPMENT

There has been plenty of activity in the Wallaroo Holiday Park with the new foreshore cabins, new amenity building and kiosk completed and ready for the busy summer period.

Some of the highlights of the new buildings are;

- We've managed to create the North Beach Kiosk by relocating and upgrading the old Wheal Hughes Mine building.
- Local trades doing most of the work
- 10 year + commercial lease payments to Council for the Kiosk to fund ongoing local work in our community and offset future rate increases
- Ongoing use of local suppliers for the Kiosk
- Helps meet the SA Government's tourism growth targets for the Yorke Peninsula
- The new cabins are expected to increase the parks annual income by some \$350K to \$450K per year.



COPPER COAST HIGHWAY REALIGNMENT

The realignment of the Copper Coast Highway has now been completed linking the Highway to Frances Terrace carpark through "Station Road".





The Wallaroo Shores Link Road connecting the Wallaroo CBD through to Heritage Drive and the Marina Precinct is nearing completion. Asphalt scheduled for early 2019.



WATEROO

A temporary facility has now been installed to ensure that our community has some level of activities within the safe swimming enclosure.

At no cost to Council Seaslip continue to work on the long-term solution.

Please like the Waterloo Copper Coast Facebook page to keep updated as information becomes available.



ROAD SEALING PROGRAM

You can find the full list of roads to be resealed on Council's website. Other key road projects include a multi-million dollar, upgrade of Bay Road in Moonta Bay an expanded rural road resheeting program and a number of smaller road reconstruction projects. We offer these tips to residents

during the resealing program:

- Drive slowly – watch out for workers and loose road covering
- Where possible avoid driving, walking or riding on resealed areas for at least 24 hours
- Remove footwear before going indoors – tar sticks to everything!



Port Hughes Boat Ramp

The redevelopment of the Port Hughes Boat Ramp was first contemplated in 2008 when a community working party was established. The initial ideas were wide and varied, but due to many environmental factors at that location, the design was ultimately reduced to maximising the current footprint. Council engaged consultants to undertake the design work and public consultation. This process gave members of the community who had 'solutions' to share them and to have experts provide reasons why they could or couldn't work. For example many in the community thought that large pipes under the breakwaters would help flush the basin. The coastal engineers were able to explain why the coastal processes at that location would mean that the pipes would quickly fill with sand and be very ineffective.

The engineers completed the planning

and building consent and after much deliberation with the EPA, Coastal Protection, SABFAC and DAC we were able to gain approval for the current design. To remove the ongoing dredging was part of the brief, but it quickly became apparent that it was impossible to do so at that location and therefore the approach changed to making the dredging as efficient as possible. The layout of the carpark was also undertaken by the engineers in accordance with the State Governments Guidelines for Planning, Design and Construction of Boat Launching Facilities. However, it appeared that those guidelines did not adequately cater for our community's needs and to finish the project, staff completed changes to the carpark layout prior to Christmas.

Staff obtained a grant of \$1.04m to support this project.

Strategic Plan 2019-2022

Be Part of the **BIG** Picture

Have your say on the future of the Copper Coast



Previous ideas you may like to support:

- Upgraded Skate Parks
- Pedestrian Footbridge – Wallaroo Marina
- Zebra Crossing in Moonta CBD
- Changes to Waste Services
- Moonta to Wallaroo Cycleway
- Upgraded Parks, Street Trees or Green Spaces
- More Events



lifestyle location of choice

Strategic Plan Consultation

Council is planning for the future of the Copper Coast and would like our community to have a say in the process.

Tell us your ideas for the future of the Copper Coast, what you love, would like created or improved. Let us know three things you would like done and three things you don't want us to do.

Please deliver to the Council Office by the end of February and remember that the surveys can also be completed on the Council's website at www.coppercoast.sa.gov.au or your ideas emailed to us on info@coppercoast.sa.gov.au

Age group: (please circle)

File No. 18.20.2.1

10-19, 20-29, 30-39, 40-49, 50-59, 60-69, 70-79, 80+

I would like to support:

- 1 _____
- 2 _____
- 3 _____

I don't want to support:

- 1 _____
- 2 _____
- 3 _____

You can remain anonymous or to be in the draw for two nights accommodation (up to value of \$400) at the Wallaroo Holiday Park please include your name, address, phone and/or email below



Have your say... **WASTE SURVEY**

Firstly some facts about our current waste services.

In the early 2000's the State Government changed some of their legislation and that has a long term impact on the way our community now manages its waste. The two key impacts were:

- With the new rules, it was no longer viable to operate our local landfills, meaning all our waste had to be transported out of the community, substantially increasing the cost and meant we had to invest \$2m in a new transfer facility.
- They introduced a Waste Levy that has increased over the years and recently reached \$50 per tonne. This means that

for all the waste delivered to the Resource Recovery Centre, even the waste collected in your wheelie bins, we pay them a levy of \$50 per tonne.

The new costs (hundreds of thousands of dollars each year) put a huge strain on the community's finances. This happened at the same time we were trying to find additional funds to put into our roads program. Anyway, long story short, we have ended up with a budget two bin collection system and now it's time for a review and your chance to tell us about any improvements or additional services you may want. Please remember that we only collect enough income (as part of the fixed charge for residential, commercial

and industrial properties) to cover the current services, so any new services may come at an additional cost.

Before we begin the survey a quick summary of the current services.

- Two bin kerb side collection service for properties within the 50km limit of the residential zone
- A user pays (about 30% subsidised through general rates) Resource Recovery Centre that accepts most waste (except asbestos)
- Public litter bins
- Business Collections x 2 per week
- Optional – green bin service and additional garbage bins
- Coordination of a free giveaway day

Do you use additional waste service e.g. additional bins?	From Council	YES	NO
	From a Private Contractor	YES	NO

Would you prefer to have six vouchers (prepaid for in your rates, probably an extra \$20) to use at the Resource Recovery Centre for any six standard loads of waste (green, rubbish, timber, etc) each year rather than having to pay for it at the gate?

YES **NO**

I have the need for a green waste kerbside collection service

YES **NO**

If YES, would prefer a 240L bin collected **weekly** **fortnightly** **monthly**
(please acknowledge that the cost of the service would directly relate to frequency)

Would you like increased transparency of your community's waste costs, by having them removed from the fixed charge and having them itemised on your rates notice?

YES **NO**

Would you like a two bin recycling system, where one fortnight your cardboard bin is collected and the next fortnight we collect your other recycling bin?

YES **NO**

I would be willing to pay more for increased services

YES **NO**

I would be willing to participate in community clean up events

YES **NO**

It may come at an additional cost, but it is probably getting overdue for this community to have a more sophisticated and environmentally friendly approach to our waste management. Any other thoughts, tell us below.

Please deliver to the Council Office by the end of February and remember that the surveys can also be completed on the Council's website at www.coppercoast.sa.gov.au or your ideas emailed to us on info@coppercoast.sa.gov.au

File No. 5.20.2



recsport.sa.gov.au/starclub
Ph 0429 081 144
E starclub@lnypsports.com.au

A massive year for the STARCLUB Program! There has been some great outcomes recently highlighted by the success of Kadina Hockey Club with their application for a large grant. They will now be able to fund a high quality synthetic pitch for the Yorke Peninsula. It will be a great asset that encourages the YP Hockey Association to grow and thrive. It's a great result for a passionate club led by a great committee.

Another great result for clubs, Sports Vouchers now give a \$100 discount sports subscription and can be used for dancing and several other new sports. Ask your club if they provide Sports Vouchers to get the discount!!

Like the page - 'Sports News Lower North and Yorke Peninsula' to stay up to date with all things STARCLUB and sport on the Peninsula.



SA's public libraries are proud to announce the launch of the new Libraries SA app. Our app is free to download and puts your public library in your pocket.

- The app allows you to conveniently
- **Use your phone as a library card**
Store your 'X0' and 'D0' number and barcode on your phone
- **Search the Catalogue**
Locate items on the catalogue and place holds with just a few clicks
- **eBooks & Audiobooks**
Read our massive range of titles on your tablet or phone
- **Digital Magazines**
Free access to more than 400 big name magazine titles like Women's Weekly, Top Gear, Men's Fitness, Elle, Vogue and Better Homes & Gardens
- **Online Learning**

Free access to thousands of lynda.com courses covering topics like design, business, animation, photography, digital and technology

- **Scan any book, DVD or CD barcode to see if it's in our libraries**
You could be at a friend's house or even out shopping when you see an interesting book, DVD or CD...just scan its barcode to see if you can borrow it from your library
 - **What's On**
See which events are happening at a library near you
 - **My Account**
Manage your holds and loans (e.g. extend loan) with a few clicks
- For further information or assistance please visit a Copper Coast Library – Kadina, Moonta or Wallaroo where friendly staff are available to help you.

Council Rate Payment Schedule

	Due by
3rd Quarter - Rate Notice posted 16th January 2019	1st March, 2019
4th Quarter - Rate Notice Posted 17th April 2019	1st June, 2019

Rates will be overdue if payment has not been received at the Council office by the due date. A fine of 2% and Interest will apply to the balance outstanding.

NB: Please allow up to 3-4 business days for BPay and other electronic banking transactions

Council Trainees and Apprentices

Council's 2018 traineeship program consisted of the following training opportunities for our local youth in the following Certificates;

Cert III Local Government – 12 months

Cert III Horticulture – 24 months

Cert III Water Industries – 36 months

Cert IV Digital Media Technologies – 24 months

Cert III Civil Construction – 36 months

Our Apprentice Carpenter continues in his studies and has now completed 2 years of the 4-year apprenticeship.

Council has also engaged an Apprentice Diesel Mechanic to join our workshop and studies will commence early 2019.

In 2019, a new trainee will commence to undertake the annual 12 month traineeship in Cert III Local Government.



Copper Coast Council Trainees and Apprentices.

The privilege of Australian Citizenship

Probably most Australian's take for granted the privilege they enjoy as a citizen of this country and our community. Similarly, the privilege of presiding over a Citizenship Ceremony is rewarding, witnessing people who have decided that they want to be identified with this nation and have a say in our future, take on a new allegiance of their own free will.

Predominantly a child born in Australia and who is not otherwise an Australian Citizen may be automatically entitled to citizenship by birth if they are a descendent of at least one parent who was an Australian Citizen or a permanent resident at the time of their birth. Otherwise a person who is a permanent resident and since 1 July 2007, has been lawfully residing in Australia for a period of four years may apply for citizenship.

On the 17th September this year, National Citizenship Day, Kadina Memorial School teacher Helen Skinner became an Australian Citizen. In preparation for her ceremony her school class had researched and prepared various projects about the importance of citizenship and national pride. The students shared with Helen and her family for her Citizenship Ceremony at the Council Chambers, with several students sharing with the gathering the results of their research.

At each Citizenship Ceremony the preamble to Australian Citizenship is read:

- Australian Citizenship represents formal



membership of the community of the Commonwealth of Australia, and

- Australian citizenship is a common bond, involving reciprocal rights and obligations, uniting all Australians while respecting their diversity, and
- Persons granted Australian citizenship enjoy these rights and undertake to accept these obligations. By pledging loyalty to Australia and its people, and
- By sharing their democratic beliefs, and
- By respecting their rights and liberties, and
- By upholding and obeying the laws of Australia.

Then as a new Australian, our newest citizens take on a new Status, here and wherever they travel in the world. As Australian's we are undoubtedly biased or should be, but it is a status that those who have taken up citizenship become extremely proud, proud by choice – proud of a nation that is vigorous, independent and has lots to offer.

Unlike our Kadina Memorial School students, many of us don't think about our national pride and what our nation offers, other than Australia Day. The pride of citizenship should not only be exciting for "new Australians" but all of us every day!

COMMUNITY VISITOR SCHEME

Copper Coast Council has been working collaboratively with Yorke Peninsula Community Transport (YPCT) throughout 2018 to support them in applying for a round of the Commonwealth funded Community Visitor Scheme (CVS), as we believed it would be an expansion of the great community services that YPCT currently offer and as they currently manage other volunteer programs. YPCT has been successful in the tender process so the transition begins with Copper Coast Council ceasing services at 31 December 2018, and YPCT commencing services from 1 January 2019.

YPCT has over twenty years' experience in community services, working both with older people and volunteers expecting to transition existing CVS clients and



volunteers without any disruption to existing service. In order to transition smoothly, and create continuity of service for clients and volunteers alike, YPCT has offered a position to the current CVS Coordinator, Fiona McAllister so that she can continue the great work she has been doing into the future.

With this new funding, Yorke Peninsula Community Transport will also be expanding the CVS to include visits in clients' own homes in addition to those in residential care.

For more information about visits or becoming a volunteer, contact YPCT on 1300 132 932.



Award winning Splash Town is a free entry water park for the young and young at heart provided by Copper Coast Council.

Situated on the foreshore at Moonta Bay the attraction is adjacent to the beautiful Moonta Bay beach. Splash Town was awarded winner of the Tourist Attraction category in the 2018 Yorke Peninsula Tourism Awards recognizing this popular water park.

Splash Town features racer slides, water mushrooms, wading pools and a tipping

bucket ensuring fun for children and families of all ages. The 2018/19 season opened on 29th September 2018 and will finish on Sunday 28th April 2019.

Opening hours this season are – S.A. School holidays, weekends and public holidays 12noon to 6pm daily and S.A. School terms Wednesday to Friday 2pm to 6pm.

Check the Facebook page for up-to-date information or contact the Copper Coast Visitor Information Centre 1800 654 991.



2019 COPPER COAST VISITORS' GUIDE

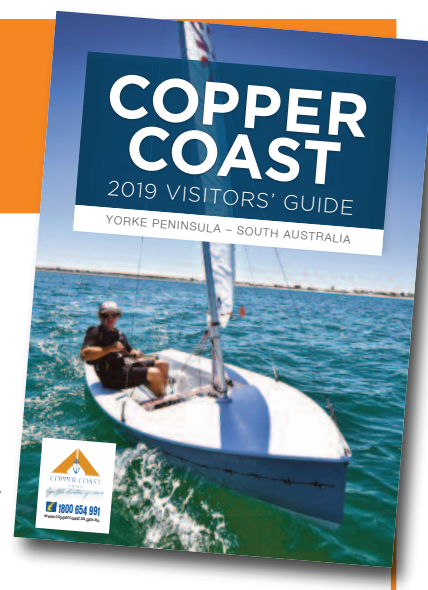
The new Copper Coast Visitors' Guide is available now and is full of information to help you discover all of what the region has to offer. The guide provides a comprehensive overview of everything you need to know about visiting the Copper Coast and information on the services both tourists and locals require.

Inside you will find new and up-to-date information on each town: Kadina, Moonta and Wallaroo as well as the surrounding townships: Bute, Port Broughton, and Fisherman Bay. Navigation around the region is made easy with

up-dated maps also incorporated.

The guide will encourage you to explore our regions rich agriculture, history and heritage, arts and culture, and family friendly activities. You can learn about the many treats in store in the Copper Coast region including great eateries, events, accommodation, must see attractions, local produce and much, much more.

Drop in to collect your free guide or even some further guidance from the welcoming staff at the Copper Coast Visitor Information Centre today.



DISPOSING OF BATTERIES

Recently Council implemented battery recycling bins in the Copper Coast area to dispose of batteries correctly and reduce the impact they have on the environment. Five bins were introduced to Kadina, Wallaroo and Moonta being situated at the following locations:

- Kadina Council office
- Kadina Library
- Wallaroo Library
- Moonta Tourism Centre
- Moonta Community Library

Since these bins have been in place we have saved many batteries going to landfill and with the continuation of these bins, we'll save plenty more! See below how many batteries the Copper Coast community has disposed of using the battery recycling bins:

- AA – 2809
- AAA – 3642
- D – 133
- C – 151
- 3V, 6V, 9V, 12V – 191
- Hearing aid batteries – 1886

Financial Summary

The table to the right is a summary of the audited financial results of Council for the past two years and the adopted budget for 2018-19. The operating surplus in 2017-18 was primarily due to a separate rate that was raised for the Wallaroo Shores Development which was raised against the developer's property. This separate rate was for \$7M and the Council is overseeing the construction of the road and the implementation of an Economic Development and Marketing Strategy for the Copper Coast, including the subject site. The Economic Development and Marketing Strategy includes, but is not limited to;

- Attracting new businesses to the Copper Coast including the subject Land.
- A marketing campaign to reintroduce the Copper Coast to a broader audience. While the rate has been applied in a single year (2017/18), allowances have been made for it to be paid at the time individual allotments created from the Land are sold.

Work has commenced on both components of this separate rate however the expenditure to the 30th June 2018 on the infrastructure is only \$1.787M. The variance of \$5.213M is reflected in the operating surplus for the 2017/18 year.

The remaining expenditure of this project will be expended in future years (2018/19) and will impact on the operating surplus going forward as the revenue will not be matched under accounting principles.

There is also reported expenditure on the Copper Coast Highway realignment project (\$1.385M) of which income has not yet been received.

Thirdly, the Commonwealth Government during June 2018 forwarded to Councils their funding under the Financial Assistance Grants Scheme 50% (\$924,996) of their 2018/19 allocation. Under the Accounting Standards this income is to be reported in the year of receipt and therefore inflates the Grants, Subsidies, Contributions received for the 2017/18 financial year and also will impact on the 2018/19 year.

If these funds listed above had been received and matched against the expenditure in the correct financial year the 2017/18 operating result would have been a small surplus of \$151,491.

Where do the funds come from?

Council receives some funding in grants from other Governments and

raises some funds in user fees and charges, however about 78% of revenue came from the Council Rates in 2017/18.

The pie chart (below) outlines the areas in which Council receives funds in a typical year.

How is the money spent?

Council provides many services to the community, some of which are legislated and others which are provided by choice.

Council's expenses represent the cost of providing these service to the community. Materials, contracts and other expenses made up 43% of the total operating expenditure of Council. Council Employees are its most valuable asset and provide the numerous services listed for the community at a consistent operating cost of 22% of expenditure. Depreciation makes up 30% of the total operating expenditure.

In addition to the Operating Revenue Council received other Government Grants and Subsidies in the order of \$5.07M to assist in the purchase of new or upgraded assets, being the Copper Coast Sport & Leisure Centre, Port Hughes Boat Ramp, Kadina CBD Upgrade, North Beach Caravan Park etc.

Whether a service is a legislative requirement of Councils, or is provided by local choice, the Local Government Act requires that a Council is "responsive to the needs, interests and aspirations of individuals and groups within its community..." and that it must "...seek to ensure that Council resources are used fairly..." (Section 8, (b) and (h)).

What assets does Council own?

When looking at the Council Balance Sheet the Council assets totalled \$309.1 million.

	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Budget \$'000
Revenue			
Rates Revenues	20,103	28,462	22,270
Statutory Charges	583	558	560
User Charges	3,078	2,890	3,145
Grants, Subsidies and Contributions	3,459	3,460	1,909
Investment Income	191	149	110
Reimbursements	575	748	370
Other Income	3,548	485	344
Total Income	31,537	36,752	28,708
Expenses			
Employee Costs	7,024	7,005	7,361
Materials, Contracts & Other Expenses	10,562	13,788	16,977
Depreciation, Amortisation & Impairment	8,684	9,482	9,079
Finance Costs	1,440	1,573	1,987
Total Expenses	27,710	31,848	35,404
Net Operating Surplus/(Deficit)	3,827	4,904	- 6,696
Asset Disposal & Fair Value Adjustments	42	146	
Amounts Received Specifically for New or Upgraded Assets	5,966	5,069	226
Physical Resources Received Free of Charge	-	648	
Net Surplus/(Deficit)	9,835	10,767	- 6,470
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	2,505	-	-
Total Comprehensive Income	12,340	10,767	- 6,470

This includes money that is owed to Council in the form of Rates and other services (Trade and other receivables), stock on hand (inventories) and for the large proportion Infrastructure, Property, Plant & Equipment.

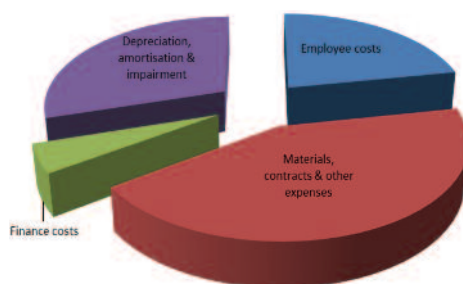
Council's non current assets (Roads & Footpaths, CWMS & Stormwater) were revalued by JLL Infrastructure Advisory Pty Ltd in 2017 at fair value. Additions to these assets from this date have been measured at cost.

One of the challenges facing Local Government today is finding the revenue required to maintain the large amount of community infrastructure under its care and control.

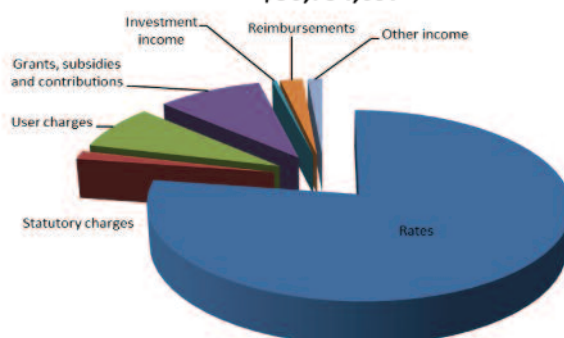
What liabilities does Council own?

Council's liabilities include loans, amounts owing to suppliers, amounts owing to employees for leave entitlements and amounts owing to residents of our retirement villages should they no longer occupy one of our units in Moonta or Wallaroo. Council borrowed to build the CWMS infrastructure and the Copper Coast Sport & Leisure Centre upgrade. Council's borrowings as reported in the Annual Financial Statements are currently \$33.6 million however it is important to note that this also includes \$4.031 million for the retirement villages licences in Moonta and Wallaroo.

Operating Expenditure 2017/18
\$31,850,210



Operating Revenue 2017/18
\$36,754,697





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Moonta Tourist Office
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Wallaroo Office:
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