

# **DISTRICT COUNCIL OF THE COPPER COAST COPPER COAST**

**2015-2016  
Annual Report**

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## Forward

Council is required to produce an Annual Report under the provisions of Section 131 of the Local Government Act 1999.

Annual Reports are produced by the Council to communicate with residents and businesses in the community, ratepayers and prescribed bodies about the Council's governance, its services, performance and achievements.

While Annual Reports are principally documents of accountability, the Council may also use its Annual Report as a document to promote its achievements in the local communities and to attract investment into the area. Annual Reports are also a historical record of the Council's activities during the previous financial year.



*lifestyle location of choice*

## Message from the Mayor

Over the past year we as a Local Government authority have continued to forge strong or at the very least favourable relationships with our State and Federal Government colleagues.

There is no doubt that the State Government shares the tough challenges of ensuring that there is sufficient economic stimulus to sustain our state, both city and regional areas. We have had numerous discussions about 'red tape reduction', sale of unused crown lands and resource sharing while defending proposals of 'rate capping'.

The Federal Government has provided greater challenges as they continue to manage their fiscal position. Grants need to demonstrate a clear and direct correlation with job creation. And while there is not any continuing emphasis toward recognition of Local Government in the Australian Constitution, there is an ongoing recognition that Local Government continues to play a significant role in the Australian economy.

It is estimated that Local Government employs more than 180,000 people across Australia; has more than \$245 billion in physical assets; and has a total expenditure nationally of up to \$28 billion per year which is approximately 2 per cent of GDP.

Our Council constantly questions how to address disparity between Councils and how to meet the expectations of our community, considering that we should all receive a similar and reasonable level of infrastructure and services. There is a strongly held view that planning at our local level should reflect the local concerns but be

integrated with state and national planning to achieve the best outcome for local communities. People want to see the three levels of government working together effectively and they want to see the services and infrastructure they need planned for and delivered at the local level.

The District Council of the Copper Coast has over the past year had many discussions, workshops and community engagements reflecting on the community voice, coupled with local choice around infrastructure, planning and services.

Our Annual Business Plan outlined our specific objectives, services and projects that Council intends to undertake to achieve the objectives of both our Strategic Plan and Long Term Financial Plan. These plans portray some obvious challenges, but there are also some significant opportunities and our plans outlined therein has chartered the directions of the Copper Coast.

Over the past year we sought opinion of the community as we approached a review of our strategic plan. Postcards asking our community to "*Be part of the big picture – Have your say on the future of the Copper Coast*" were distributed and through those we asked people to tell us their ideas for the future of the Copper Coast, what they love, would like created or improved. We solicited people to indicate three things they would like done and three things people don't want us to do.

Previously similar initiatives prompted the suggestion such as:

*lifestyle location of choice*

- Wallaroo jetty & swimming enclosure
- Programme swimming pool
- CCCSLC Redevelopment providing additional undercover courts
- Kadina to Wallaroo cycleway
- Port Hughes Road cycleway
- Kadina CBD redevelopment and upgrade
- Port Hughes Boat Ramp
- Moonta CBD Public Toilets associated with Ellen Street carpark upgrades

Many of these suggestions have been brought to fruition or furthered toward development over the past year. This past year has probably seen the largest infrastructure spend in the Copper Coast for decades, and the results are immediately noticeable.

As a Council, being the elected members, executive staff with the support of community advisory groups, we come together constantly and diligently to discuss how we can best build a strong, more sustainable community that will provide ongoing growth and prosperity.

While infrastructure has been a major focus over this past year and clearly illustrated throughout our annual report, the community wealth and the collective contributions toward the strengthening of our community values has always constantly been recognised. No more so than each quarter through our Copper Post.

This publication has again been a means of communication with our community and sharing many achievements of our community.

When writing my Mayor's Message for the October 2015, Copper Post I reflected on the Three "C's". This article reflected that when I was at school, teachers stressed the importance of the three "R's" – reading, writing and arithmetic. Obviously my teachers valued phonetics over spelling!

Then when entering the world of Local Government, I become ever aware of a different group of three "R's" – roads, rates and rubbish. However over the years I have become to appreciate much more the importance of the three "C's". They could easily be the CCC for Copper Coast Council – but I consider their value from the function of Council, Community and Collaboration.

This was clearly demonstrated last September when I was present at Wallaroo for the opening of the first day of trading of the new Drakes Foodland Supermarket in Owen Terrace. The concept to revitalise the town centre of Wallaroo began at a public meeting in the Wallaroo Town Hall May 2007, where our community considered the town centre needed a supermarket complex as the anchor to secure the Owen Terrace precinct sustainability for the 21<sup>st</sup> century.

Obviously such a vision provided significant obstacles that would need to be overcome to enable this futuristic vision to be realised. There is no escaping the fact that the obstacles were more than initially anticipated, but stage 1 was the relocation of the Bowls and Croquet Clubs from their long held site in Owen Terrace to a new facility which was realised in

September 2011 – the Wallaroo Community Sports Club.

Stage 2 was the sale of the vacated land in Owen Terrace for a developer to construct the desired supermarket complex. This also required the acquisition of derelict disused railway land to enable sufficient space for construction. The development of the Owen Terrace roadway, lowering of curbs and the upgrading of footpaths and veranda's of the Wallaroo Main Street became the next stage.

Then in September 2015 I witnessed the opening for business the Drake Foodland Supermarket in Owen Terrace, Wallaroo and it appeared instantly that the vision to revitalise the town centre was achieved! The car parks have been constantly used, people are wandering the street, not only shopping in the supermarket but providing a stimulus to all the shopping precinct. There is now an 'air' of optimism in the community. On opening day it was reported that for forty seven extra people were in employment! But we need to remember this result wasn't instantly achieved – it required an enormous amount of planning, negotiating, funding and tolerance. Council, Community & Collaboration with developers and business provided this result!

Similarly in Kadina we are seeing the laying of foundations for our Kadina Central Business precinct, where the Kadina Chamber of Commerce, Community and Council have collaborated to plan and move forward a renovation and rejuvenation.

For several years the Paskeville Community, Council and SA Water have worked toward a stormwater recovery project. This will in time enable the Community Sporting bodies

to lower their irrigation costs and therefore help secure their futures. Sporting facilities in small rural communities can be the congruent that provides the community identity. Again these projects have just not happened, but have been the function of considerable collaboration.

The Moonta CWMS developments are now well into stage 2 of the overall construction phase. While accepting there have been some problems, disruptions and issues to endure during the construction; its progress has been strengthened considerably by the positive collaboration between Community, Contractors and Council.

Last summer the opening of the Moonta Bay Splash Town Water Park was applauded as a significant attraction drawing visitors from across the state. However its success again is owed to the collaboration between Council, Community and the management of the Moonta Bay Caravan Park. The managers of the Moonta Bay Caravan Park oversee the day to day operation of Splash Town which has enabled Council to provide this popular attraction free to our Community. Without the function of collaboration this could not happen!

Collaboration also brought about the Wine Wheels & Whiting cycling event which exceeded initial expectations. Our Council in collaboration with Clare and Gilbert Valley Council and Bike SA worked together to bring about the 125 km ride between Clare and Wallaroo. Cycling tourism is an emerging attraction throughout the world, where cyclists and their families spend significant funds in the communities where they ride. The Wine Wheels & Whiting Ride is now expected to be an annual event.



Cyclists commence the 127.4km ride to Wallaroo in the Inaugural Wine, Wheels and Whiting event.

Similarly but on a much larger scale the 120<sup>th</sup> Yorke Peninsula Field Days attracted many tens of thousands visitors. After two years of planning, in the space of a week the many volunteers together with businesses of the agricultural sector, transform a parcel of land to the west of the Paskeville Township into a township in its own right. This Field Days Township offers several bank agencies, a myriad of fashion and food outlets and of course extensive machinery and merchandise sales sites.

These events generate an economic stimulus to our Community as well as the awareness of what our Community has on offer. This collaboration results in a more sustainable Community and this sustainability means jobs.

When penning the January 2016 Mayor's Message, I was full of excitement following a wonderful Christmas, we had again farewelled the old year and welcomed in the new. And as usual it was done so in the Copper Coast with considerable style. There is no doubt that the mixture of waterfront and fireworks is symbolic of New Year Celebrations. Many

images of New Year from around the world depicts either fireworks over harbours or significant buildings. In appreciating that I am somewhat bias, consider that a Copper Coast New Year rivals that of fireworks over Sydney Harbour or the Thames!

The Copper Coast has been emerging as South Australia's playground; with many visitors choosing to spend their holidays in our area, or for some an easy day trip from the city to fish, swim, enjoy "splash town" or visit family who are lucky enough to live here. It was interesting to read in the Advertiser Newspaper on Saturday December 19<sup>th</sup> 2015 that the Copper Coast was listed among the states premium holiday destinations. The paper quoted, "SA's holiday hot spots. Popular beach & riverside holiday hot spots are booked out a year in advance, leaving families desperately hoping for cancelations". (They weren't writing about the weather forecast!) This interest in our community will continue to drive development and that will in turn drive our economy.

The past year certainly provided Council with a number of challenges, but from those challenges we were able to explore and formulate avenues to accommodate the interests' and needs of our community. It has been encouraging to see how the community became actively engaged in working toward outcomes for the ongoing developments in the Copper Coast.

The redevelopment of the Copper Coast Sports & Leisure Centre has been a significant example. I was a student at Kadina Memorial High School when the "Recreation Centre"

was originally built. And I luckily still have the ability to remember that many in the community at the time considered the concept of building such a facility to be somewhat futuristic and an unnecessary financial impost for the community. But at the time like today, there were those of the community who could foresee its potential benefit and were not swayed in their determination.

I recall that there were many community fund raising campaigns, one that the school became involved with was the Sports Quest where a Queen was crowned for her fundraising efforts. The Services Clubs all contributed as did members of the sporting community. It was then the state of the art facility.

But over the intervening years, standards have changed, our expectations have risen and usage has altered. When it was first built, squash was a very popular sport for the fitness fanatic, but now the equipment of a gymnasium is considered to be more popular exercise. Yet basketball has been a constant with increasing numbers of participation. It is also interesting to note how many local players have gone further with their obvious ability to play nationally and some even internationally.

We often hear of *"being in the right place at the right time"*. Similarly it is interesting how at times there is the blending of thoughts that can formulate aspirations beyond what was initially envisaged. The expansion and growth of Kadina Memorial School and the need to upgrade the Copper Coast Sports & Leisure Centre seemed to be the right concept at the right time, coupled with the Commonwealth

Government's National Stronger Regions Fund.

I have to admit that I considered the possibility of securing significant funds from such a grant may have been out of reach. (Basketball has usually been out of reach for me!?! ) But our executive team with enormous diligence pursued the possibility. Eyes were not taken of the ball and after gaining some significant financial support from the South Australian Government in recognition of the facility benefit to education and further community financial commitments; a submission in excess of two thousand (2000) pages was submitted. Without a doubt the adrenalin pumped when news of our success in gaining \$4,803,424.00 (inclusive of GST) was conveyed to me. I now knew what it felt like to Slam Dunk a basket!?!



'With hard work and perseverance goals are within reach'

Similarly groups within our community as they consider their respective redevelopments or upgrades to facilities, consider the expenses at first glance to be beyond their reach, however over the last few years our Community Grants programme has been the impetus for groups to match grant funds and in turn contribute to the collective community wealth of the Copper Coast.

This past year Council allocated \$84,027.00 to forty three (43) separate groups within our community as part of the 2015 Community Grants Programme. Projects ranging from a \$500.00 grant to Gulf FM for IT purchases, \$500 to the Wallaroo Probus Club to assist with the purchase of a digital projector, camera and USB drives or \$650 to Immanuel Lutheran Church Kadina to upgrade their kitchen facilities to larger grants like the \$2,000 to Kadina Apex Club to purchase a Christmas float from the Adelaide Christmas Pageant or Kadina Child Care Centres \$3,500 to for the creation of an outdoor learning space “Touch”, “Taste” and Teach”. The Rotary Club of Northern Yorke Peninsula received \$5,000 to put with their own funds to establish an ablution and shower facility for homeless at the Salvation Army premises in Kadina.

There is no doubt as we continue to build upon our community wealth, the Copper Coast will continue to attract visitors and those who are keen to call this place home because it is a Lifestyle Location of Choice.

At the end of the school year, I again had the opportunity of attending many of our school graduations and award ceremonies. I know that I have highlighted before how pleasing it is to see and learn of the wonderful accolades for our students. Many of these young people have gained great results and have contributed much to their respective schools and our community. As a community we need to continue to respect and share the opinions and achievements of our youth – in the future many of them, if we can retain them or attract them

back after studies, will be our leaders. But we need employment opportunities.



Mayor Paul Thomas presents Cameron Edmiston with the 2015 Citizenship Award

The current level of unemployment in South Australia has demanded a response from all levels of government. Those of us in local government, committed to helping our communities thrive need to play our part. In recognition of this, the Lord Mayor of Adelaide invited all South Australian Mayors to join with him for a Mayor’s Summit on Jobs Growth. The purpose of the forum was to acknowledge the impact on the community of the jobs situation and to develop collaborative local government responses. It is imperative that we all work collaboratively with each other and with other levels of government to address this grave situation with a ‘Team South Australia’ approach.

The works programme that Council adopted and the major developments illustrated in the Annual Report show Councils commitment to the approach that infrastructure developments, will do our part in ensuring that our economy is stimulated and that the youth of our community are provided

an opportunity of remaining in our area.

However, when preparing the April 2016 Newsletter I recognised that development is usually coupled with “Growing Pains”! At that time I shared that when I was in my latter years at primary school, I often complained of pains in the back of my legs. I kept being told it was “growing pains”. Eventually, I was found to have flat feet and Mr Jones, who was Mayor of Wallaroo at the time and operated a shoe shop in Owen Terrace, made a bridge for my shoes – and the pain went away.

A community can also have growing pains and those growing pains are not all bad! As a community we also need to adapt and cope with the pain. We can be challenged!

There are many communities throughout regional Australia that are reporting decline. For such communities there is the fear of a loss of services. Services such as education, health, banking and retailing are at threat as fiscal management plots a different path for many of these services in small communities.

However, the Copper Coast continues to report steady growth. Our growth from both a permanent and holiday population provides ongoing challenges. And while some may view these challenges as “painful”, I believe that it is an easier pain to bare than the pain and anguish associated with uncertainty.

Several years ago with the assistance of the University of Adelaide and the late Professor Graeme Hugo, we were able to survey our non-resident population and the findings of that survey clearly indicated that the growth

of our community would be strong rather than steady within the next five to ten years. Further to the information gathered from the Hugo Report we have during the past year been able to examine mobile phone traffic and effluent flows during holiday periods in an attempt to estimate more closely the significant increase of people to the Copper Coast through holiday periods. As an example, Telstra Mobile Phone traffic during the December/January period just gone, was about four (4) times the normal reported traffic.

I am to understand that this considerable increase was also reflected in accommodation and spending patterns and even A & E pressures at our local hospital. While we as a community are well aware of these periodic increases in our population, we need to utilise the data to be pro-active as we lobby for addition funding for our health services, budget for new infrastructure and ensure that our services keep pace with the demand.

Recognising that growth and change don't occur without headaches, our Elected Members together with the leadership team have methodically worked on the challenges with innovative solutions. Councils adopted Long Term Financial Plan together with the revised Strategic Plan are documents that outline Councils positive approach. These plans indicate considerable potential for the Copper Coast and illustrate financial viability.

As I outlined in previous paragraphs, the results of the Wallaroo Main Street re-development has been a great example how plans that were put in place several years ago came to fruition and transformed a town centre

precinct immediately. While I can attest with a certain degree of knowledge of the “growing pains” associated with that development, can also look back and acknowledge that the pain was worth it!

Now Owen Terrace is a vibrant area, more jobs have been created and there is an air of confidence for the business operators. This project clearly indicates that “Leveraging healthy conflict and earned trust to create something new in the face of uncertainty requires bravery. But bravery the Council had and the resulting innovation equates to a conscious decision to invite change and all its consequences”.

While as individuals and a community, instinct usually dictates the choice to stay safe and avoid change, judgement suggests that protecting the status quo could lead to a reactive, defensive posture rather than proactively driving our organisational destiny. During the 2015/2016 year consultation regarding the proposal for the revocation of land ignited this thought process with some in our community.

However, the process of land revocation invited Community Consultation and from this consultation, Elected Members were furnished with the appropriate information to assist in the tough decisions to ensure that our community can ably manage its “growing pains”.

Elected Members with the support of our leadership team need to be aware that well managed growth includes the opportunities to:

- improve local quality of life;

- Improve community services;
- Maintain or improve environmental quality;
- Protect local agriculture and resource lands;
- Preserve the community’s cultural and historic heritage;
- Provide economic security and well-being for all residents.

Council over recent years has been diligent in tackling these big decisions. The Moonta CWMS project, the Wallaroo CWMS upgrades, the Port Hughes boat ramp redevelopment, the Kadina CBD redevelopment to name but a few. Together with projects like the Moonta Bay Splash Town and the Copper Coast Sports and Leisure Centre upgrade, will enhance the community wealth, attract more visitors and provide that economic stimulus.

Many may well ask – “Is growth a good problem to have? How can we weigh the cost of choosing change versus protecting comfort?” This is the issue that Council needs to tackle on an ongoing basis. We are fortunate to have business looking to establish in the Copper Coast, but there remains challenges for suitable land sites, the changes to traffic conditions, the need to re-zone, the ability to partner with our other levels of government as we charter these new developments and opportunities. But there will be some changes.

If we innovate, everything changes. During the uncertainty of the current economic times, it’s tempting to take cover and ride out the storm. But I’m not sure that would be the best legacy for the Copper Coast. Is this, perhaps a time when we should be agitating change?

We don't need to change for change sake, but to explore the opportunities that may be afforded our Community because of the increase population and the increased popularity as a tourist destination will provide us with the ability to offer employment to many of our young people. It could provide the avenue for families to establish a home here in the Copper Coast, where there are excellent educational facilities, a place where we can ensure a high standard of health care, to upgrade our community infrastructure will all be the result of some 'growing pains', but a pain worth enduring to ensure that the Copper Coast remains a lifestyle location of choice!

As this past financial year closed, we were in Federal Election mode. There is no doubt that during that time there were many predictions offered and promises made. But as most of us cast our votes, we had weighed up what the enormous amounts of money promised would mean for our own communities. We were not consulted about where we would like to see the money spent, our only choice being to cast a ballot on polling day.

There was probably not any consideration given at the time of calling the election; that the election would coincide with the period when Local Governments throughout Australia make decisions around their respective Annual Business Plans and adopt a budget for the ensuing year. The difference for Local Government, being that they have prepared Long Term Business Plans that outline not only a vision, but also a financial plan for the next ten (10) years. This plan is not influenced by an election cycle but provides in our case a sustainable financial future that continues to demonstrate that the Copper Coast

can provide a place where the living is easy!

Each year Council invite submissions from our community for possible inclusion within the Annual Business Plan. I appreciate that many may consider that this is perhaps only 'lip service', but that is not the case. Elected Members and our executive staff view these submissions with a confidence that our community exercising its opportunity of having a say in where we prioritise our expenditure, particularly with respect to infrastructure.

Submissions are made in various ways, and while there is a formal submission period and process; Elected Members as they interact with our Community throughout the year also become aware of the concerns and aspirations expressed by residents, ratepayers and visitors. While all submissions and ideas may not be achievable or feasible within a particular Annual Business Plan is not to say that they are dismissed and forgotten. In previous years we have received many submissions and heard robust presentations at our public forum, where this year it was somewhat disappointing that the responses were lower and little interest expressed during the public forum process.

During the 2015 Annual Business Plan process there was significant interest expressed for the sealing of Airport Road, making access to the airport by our ambulance services much easier and much safer. Our ambulance service in conjunction with the Royal Flying Doctor Service provide the Copper Coast with the comfort that the best of medical services located in Adelaide are only a short flight away. But such retrievals in many cases are

an emergency and at all hours of the day and night; therefore good access to the airport makes a significant difference for those people driving an ambulance and even a greater difference to those who may be riding in the back!

Similarly the programme pool that was built a couple of years ago adjacent to the Copper Coast Sports and Leisure Centre, was from a desire expressed by community members several years before it was financially achievable within a budget and has now been completed. We do have again this year a number of significant infrastructure projects included in this year's budget that have originated from community member submission.

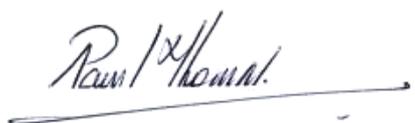
When I listen to the radio, watch Television or read the newspapers; am quickly reminded how lucky we are to live in a community where we have a group of elected members who are local people, representing their local communities, coupled with that opportunity that we are afforded the ability to have our say! So many countries throughout the world envy our democratic aspects of government. As your local council, we each day strive to make the Copper Coast a better place to live, work and visit!

This Annual Report has outlined Council's work. It has shown that we have strived to provide improved infrastructure, provide planning and services that will ensure that our community remains robust; they have been varied and spread geographical across our council area.

The Annual Report and the reports and results therein are supported by a Council that is constantly aware that

the Copper Coast is a *lifestyle location of choice!*

The Copper Coast, the place I remain proud to call home!



Paul D.K. Thomas  
**Mayor**

# Message from the CEO

**Peter Harder**

*'I congratulate the Council on its achievements, the forthright manner in which it has gone about its business, the commitment to good governance and above all its assistance to me in my role as CEO.'*



I am pleased to present this Annual Report on behalf of Council which will highlight a number of achievements for the Council.

These achievements are supported by a number of plans, our Strategic Plan "Moving Toward 2025", Infrastructure and Long Term Finance Plan and Business Plans all which will shape our community in a positive way and provide a framework for the future development of the Copper Coast.

It has been another successful year and this report is an opportunity to outline our achievements. I would like to thank all those involved with the successes of 2015/16 as the Council has worked diligently and consistently to build its position as a leader in the region and gained a reputation for being a Council committed to its community through the advancement of social and community benefits.

While the District Council of the Copper Coast, comprising the Elected Members and Staff, are responsible for the good government of the Council, this Council has worked in association with neighbouring Councils in the Yorke Peninsula Council Alliance, and regionally through the Central Local Government Region to demonstrate and reinforce its strong position of leadership and stewardship based on good governance principles. In all political environments, and local Council is certainly one, there are advocates and critics of the outcomes of governance.

Council can rest assured that it has upheld good governance and its responsibility can take many forms.

The Council role is vast and varied and includes the inherited stewardship of heritage and historic character of the Copper Coast towns, where development pressures can potentially erode or change the face completely of the historic fabric that the community strives to retain. Areas like infrastructure, cultural awareness, social and community health and wellbeing, including an emerging issue called climate change. These local issues and many more are the responsibilities taken on by the Elected Council and the staff of the Council. As Council takes on this growing role of responsibility it fulfils its duties in a responsive and compliant manner, such compliance requires consultation with and involvement of the community, together with accessing the best possible advice to assist in the process of making democratic decisions.



*Milne Terrace - Moonta*

There are many times and examples where not everyone agrees with the decisions that are made, but irrespective of this a decision has to be made and is made by the Council based on the best possible advice and

for the best foreseeable outcome for the community.

I congratulate the Council on its achievements, the forthright manner in which it has gone about its business, the commitment to good governance and above all its assistance to me in my role as CEO. I also commend the staff for the commitment they have made in achieving Councils desired outcomes, the service provided to the community, often under trying circumstances and competing priorities.

My role has been made so much easier through their desire to achieve positive results. Above all the Council and staff can be justifiably proud in the fact they have done their best to achieve the highest quality outcomes within their available resources to build the Copper Coast into a successful and thriving Local Government community.

The future remains very exciting for the communities that make up the Copper Coast.

## **Council's Vision**

As a progressive Council the Elected Members of the District Council of the Copper Coast commit to a forward vision in their Strategic Plan, a plan for 10 years that is reviewed every 4 years.

As an elected body the 10 Councillors, led by the Mayor work for their community, making decisions about policies, establishing community priorities, application of scarce

resources and balancing the needs of the Copper Coast.

The Councillor's vision is honed by engagement with residents, an understanding of Government Policy and their compliance with legislation, both State and Federal; the Council's business outcomes are no different than those of the private sector apart from the impact and accountability that is influenced by and on the "public realm".



*Wallaroo Town Centre*

In November 1996 as part of the District Council of Northern Yorke Peninsula and the Corporation of the Town of Wallaroo the joint Council's prepared a "Voluntary Amalgamation Proposal to form the District Council of the Copper Coast", the joint population at that time was 10,473.

In the year 2014 the population has reached approximately 14,000, not surprisingly, but some would say ambitiously, the Council amalgamation document projected a population increase of 2.9% per annum.

From 2004 to 2014 the population increased on average by 2.18% per year with a peak increase of 3% in 2008. The permanent population doesn't reflect the increasing number

of those that enjoy many months living in the Copper Coast, but have yet to call it their permanent home. Recent research has indicated that as these property owners retire many will become permanent residents; this may again restore the population increase levels to the highs of 2007 and 2008.

In 1996 the Council identified that the region had 4 key strengths and the Strategic Plan of that era sought to build on:

- The regions heritage and historical site;
- Beautiful and accessible beaches;
- An outstanding lifestyle;
- An excellent agricultural base in terms of product and skills.

These identified strengths have, 20 years later, improved with the ageing process, while at the same time the metropolitan area of Adelaide and outer suburbia has shifted closer to the Copper Coast.

The Council of the day in 1996 had a workforce of 42.1 Full Time Equivalent employees (FTE), the workforce in 2016 comprises 91.4 FTE.



*Airport Road*

The number of Elected Members remains the same as in 1996 10 Councillors and 1 Mayor. The only

difference in 2010 was the abolition of the Ward System of Elected Member representation. The 2010 general Council elections saw “Area Councillor” candidates all vying for “Council wide” representation together with the Mayoral candidates, another indicator that the Council of the Copper Coast has matured since that all decisions of the Council will be unquestionably “Council wide”.

The attributes of the Council area are becoming more precious locally, regionally and nationally, while at the same time the opportunities that present themselves are only just beginning.



Storm Damage – May 2016

The current Council has governed in a period of tightening economic times that has resulted in a move to creating a sustainable Council that ensures services are provided to the community at appropriate levels.

The Council’s current Strategic Plan, “Moving Toward 2025” has five main objectives:

- Wellbeing
- Sustainability
- Prosperity
- Opportunity

- Leadership

The attainment of these objectives by Council and the community will ensure positive direction into the future.

When the plan was last updated, the community had an opportunity to input into where it wanted Council to focus. Access around our community was by far the highest priority and our long term objectives have been tailored to deliver improved roads, footpaths, cycleways and the associated infrastructure.

The Council area has the ingredients for a bright future and the new vision to become South Australia’s **“lifestyle location of choice”** will take determination and commitment. While it is a lofty goal, it is one that staff and Elected Members are united to achieve.



Peter Harder  
**Chief Executive Officer**

# Elected Members

## Current Elected Members (November 2014)



Back Row L-R: Bruce Schmidt, Brent Walker, Mathew east, William (Bill) Clarke, David Woodforde and Sheridan Brand.  
Front Row L-R: Margaret Pope, Su Bell, Paul Thomas (Mayor), Roslyn Talbot (Deputy Mayor) and Catherine Vluggen.

# Executive Services

## The Area in Focus

*‘Located a comfortable hour and a half drive from Adelaide, this region of the Yorke Peninsula is rich in history and thriving with coastal developments.’*



The Copper Coast is famous for having some of South Australia’s best holiday beaches. Located a comfortable hour and a half drive from Adelaide, this region of the Yorke Peninsula is rich in history and thriving with coastal developments. Its many attractions and accommodation make

the Copper Coast an ideal tourist destination for both local and international visitors.

Located in the Copper Coast region are the Peninsula’s three largest urban centres of Kadina, Moonta and Wallaroo. Smaller towns and settlements are located throughout the Council area including the coastal towns of Port Hughes, North Beach and Moonta Bay and the rural settlement of Cunliffe and Paskeville, home of the renowned Yorke Peninsula Field Days.

The Region’s prosperity is largely attributed to the diversified arable farming activities based on cereal grains, oilseeds and pulses, together with livestock. The Yorke Peninsula and Wakefield Plains region encompass some of South Australia’s most fertile land and with recent advances in technology and effective crop diversification; the region has consistently achieved high yields.

The agricultural sector is a major employer within the region and is well supported by significant bulk grain handling and commodity facilities at the deep-sea port of Wallaroo. Growth in the manufacturing sector has been strong, due to increased production in the agriculture and associated value-adding industries.

Other manufacturing activities within the region include the production of transport equipment, building, construction and other related services.

The region also hosts significant extractive industries, including limestone, granite, dolomite, gypsum, copper and sand mining.

The Copper Coast has a healthy fishing industry supporting scale fish, prawn, crab and abalone fisheries.

The region has well-developed transport and communication networks, together with a soundly established business and service infrastructure. In recent years there has been strong growth in the health and community services, clerical, sales and services, professional and associate professional occupation sectors.

Yorke Peninsula's retail sector is largely based around the Copper Coasts urban centres of Kadina, Wallaroo and Moonta. The Central Business Districts of each of these major towns offer a diversity of general and specialist stores supported by many smaller retail outlets and business services.

Extensive parklands have been established in the major townships of Kadina, Wallaroo, Moonta, North Beach, Port Hughes and Paskeville that cater for a wide range of recreational and sporting activities. The Copper Coast Sport and Leisure Centre as a regional sporting venue caters for indoor and ancillary pursuits.

The Victoria, Queen and Davies Town Squares of Kadina, Moonta and Wallaroo respectively continue to provide an important open space, reflecting the civic pride of each town community.

Generous areas of foreshore reserve, with their sandy beaches and safe

swimming are set-aside at Port Hughes, Moonta Bay, Wallaroo and North Beach. The Port Hughes, Moonta Bay and Wallaroo jetties provide popular recreational fishing venues. Boat launching facilities are provided at Port Hughes and Wallaroo, including a boat service pontoon, protective breakwater and extensive trailer parking.

Numerous active and passive cultural pursuits are supported by the regions many facilities, including libraries, galleries, performing arts, historical buildings, local histories and museums. The Ascot Theatre in Kadina is once again operating as a Cinema and the Art and Community Gallery display facilities have been developed in the former public library to provide a permanent home for the Kernewek Lowender Art Collection. The Moonta Gallery of the Arts continues to display art exhibitions each month.

The biennial Kernewek Lowender Festival of Cornish heritage is recognised as one of South Australia's leading cultural events. The Antique and Collectables Fair, held at Moonta, continues to be an annual event.

The Farm Shed Museum and Tourism Centre at Kadina provides excellent visitor information services, supporting the region's tourism aspirations.

The Copper Coast is fast emerging as a special place in which to live, conduct business and visit. Enjoying a Mediterranean 'just right' mild climate, the district's population, both permanent and visitors, continues to grow as people seek to enjoy the relaxed lifestyle and the regions many assets.

## The Council

The District Council of the Copper Coast is a progressive and successful Local Government Authority, committed to further developing the community's quality lifestyle and by making living easy. Council will continue to strive to achieve the best outcome for its community through active facilitation of social, environmental, economic, cultural and governance initiatives in a high growth region.

Formed in May 1997 through the amalgamation of the District Council of Northern Yorke Peninsula and the Corporation of the Town of Wallaroo, the Council area was divided into four wards and was represented by a Mayor and ten Councillors. Since the election in 2010 the ward structure was abolished and the elected members now represent the electorate in its entirety.

The Council covers an area of some 773 square kilometres, servicing a population of approximately 14,500 people and around four hundred thousand visitors annually. The overall South Australian population trends indicate a slight growth rate, while the Council's growth rate is higher than the State and the majority of Council areas, with the trend expected to continue.

Further residential developments in Kadina, Port Hughes, North Beach and Moonta/Moonta Bay are also indicators for potential population growth and demographic shifts for the

region. The Copper Coast is one of the fastest growing regions in the State.

## Decision Making Structure

The full **Council** – consists of the Mayor and ten Councillors, and is the decision making body on all policy matters. Council meetings are held formally on the first Wednesday (excluding Jan and Feb) of every month in the Council Chambers, Town Hall, Kadina, at 7.00 p.m.

There is also an **Audit Committee** which plays an important part in Council's financial governance structure. This Committee is a Section 41 Committee and is comprised of 3 Elected Members and 2 Independent Members from the public who have recent skills and relevant financial, business, accounting, risk management and/or internal audit experience. There are a minimum of 4 scheduled meetings per year with other meetings being held as required.

A statutory **Council Development Assessment Panel** meets on the second Wednesday of each month at 5.30 pm at the Kadina Town Hall to consider Development Act applications submitted for approval. The Council Development Assessment Panel comprises a membership of three Elected Members and four Independent Members from the public.

Every meeting of the Council, Audit Committee and the Council Development Assessment Panel (CDAP) are open to the public to

attend. However, an order may be made under Section 90(2) of the LGA 1999 to exclude the public from attendance at so much of a meeting as is necessary to receive, discuss or consider in confidence certain prescribed matters.

Such matters include, for example, the consideration of legal advice, commercial in-confidence information, tenders for the supply of goods and services, personnel matters etc.

The agendas, together with the accompanying reports and correspondence, are placed on display not less than three days prior to the meetings for the public to access, except confidential items.

Minutes of the meetings are available to access by the public within five days of each meeting either on Council's website or by viewing at one of the Council offices.

### Full Council

The following is the record of attendance of Elected Members for the 2015/16 financial year for Council.

	Meetings Attended (out of 15)	Leave of Absence Granted	Apology Recorded	Non-attendance	Total
Mayor Thomas	15	-	-	-	15
Cr. S Bell	13	-	2	-	15
Cr. S Brand	14	-	1	-	15
Cr. W Clarke	15	-	-	-	15
Cr. M East	13	-	2	-	15
Cr. M Pope	14	-	1	-	15
Cr. B Schmidt	10	2	3	-	15
Cr. R Talbot	14	-	1	-	15
Cr. C Vluggen	13	-	2	-	15
Cr. B Walker	13	2	-	-	15
Cr. D Woodforde	11	-	4	-	15

### Audit Committee

The following is the record of attendance of Audit Committee Members for Council for the 2015/16 financial year.

	Meetings Attended (out of 5)	Leave of Absence Granted	Apology Recorded	Non-attendance	Total
Cr. Pope (Chair)	4	-	1	-	5
Mayor Thomas	4	-	1	-	5
Cr. East	4	-	1	-	5
Member Symons	5	-	-	-	5
Member Hood	1	3	1	-	5
Member Monger *	2	-	-	-	2
Denotes * Incoming Members (Apr 2016)					

### Council Development Assessment Panel

The following is the record of attendance of Members for the Council Development Assessment Panel for the 2015/16 financial year.

	Meetings Attended (out of 4)	Leave of Absence Granted	Apology Recorded	Non-attendance	Total
Member Meier (Presiding Member)	1	2	-	-	3
Member Horsell	3	-	-	-	3
Member Rodda	3	-	-	-	3
Member Rosenberg	3	-	-	-	3
Cr. Schmidt	3	-	-	-	3
Cr. Talbot	2	-	-	1	3
Cr. Woodforde	2	-	1	-	3

## Council Financial Resources

A full audited copy of the General Purpose Financial Reports for the year ended 30<sup>th</sup> June 2016, pursuant to the Local Government Act 1999 - Section 131, is included under Part 2 of this report.

Council returned an operating surplus for the 2015/2016 financial year of \$797,297. After asset disposal & fair value adjustments and other capital income the reported net surplus increased to \$2,135,963.

The operating result this year has delivered a surplus due to the revaluation of the remediation provision established for the Kadina and Wallaroo dumps. This revaluation down saw the revision of \$1.78M reported as other revenue in accordance with current accounting standards.

The impact of this revision was offset however partially due to an increase in depreciation to recognise depreciation on amounts previously not depreciated as they were residual values on our roads. The AASB re-affirmed the definition of residual value being the future sale price of an asset (emphasis on sale as a mandatory requirement). This meant that applying a residual value where no financial consideration is received for infrastructure assets such as “in-situ materials” for roads was an incorrect application under the Accounting Standards. This affected a number of Councils as they have been using residual value to recognise the value of materials salvaged in situ on reconstruction of roads, thereby acting as a proxy for the long life components of roads. In order to move away from

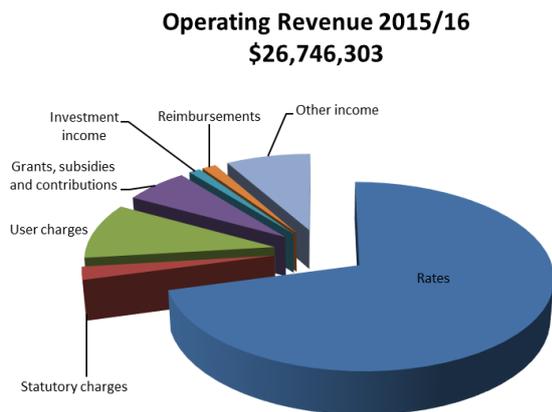
residual value, the solution suggested by the AASB is ensuring adequate componentisation of the relevant assets or the use of “blended” depreciation rates. This led to the issue that Councils may depreciate an asset's component that was previously not being depreciated which is what has occurred. The additional depreciation in the Statement of Comprehensive Income impacts the bottom line and with it the Operating Surplus Ratio.

The physical resources received free of charge are roads that Council assumes the ownership, care and control of. These are transferred from Developers to Council, however they increase operating expenditure especially in regards to depreciation and maintenance expenditure in future years.

There have been no other significant events reported in the financial year.

## Operating Income

The operating income for Council is derived from various sources and primarily consists of rate income, government grants and subsidies and other user charges including commercial revenue.



Rate income rose 5% in line with the LTFP and has remained steady since the introduction of the separate rate for the CWMS project in Moonta, Port Hughes and Moonta Bay. This is a five year project which is delivering significant benefits to the community and is nearing completion expected in 2016/17.

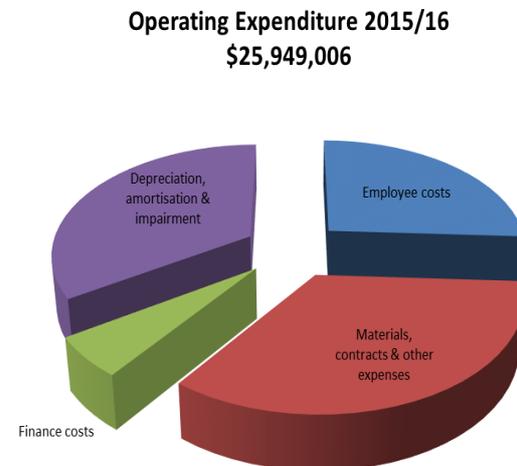
Other income includes a revision down of the landfill provision which was mentioned previously of \$1,768,000. This has been included in income during 2015/16 as the adjustment to increase the provision in previous years was included in expenditure. This is in accordance with current Australian Accounting Standards. This is an accrual non cash transaction.

2015/16 Financial Assistance Grants were paid in advance in June 2015 and the total advance payment was \$917,987. This has an impact on the operating income reporting in both the current reporting period and the previous years.

In addition to the Operating Revenue Council received other Government Grants and Subsidies to assist in the purchase of new or upgraded assets (\$1,016,667).

## Operating Expenditure

The Operating Expenditure for the financial year was incurred in the following operational areas, employee costs, materials, contractual services, other expenses and depreciation.



Employee costs have increased but not outside current Employee Enterprise Agreements or ordinary operating requirements.

Materials, contracts & other expenses has remained consistent when compared to 2014/15.

Depreciation has increased as discussed on the previous page by \$583,977 in line with AASB rulings.

### Capital Expenditure

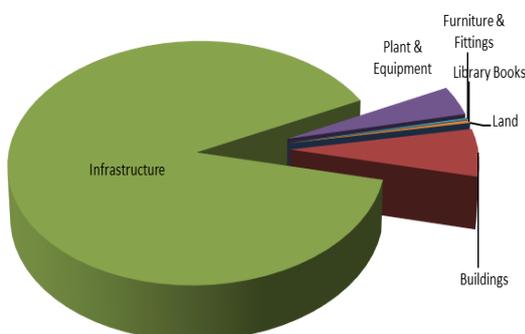
Along with Operating Expenditure the Council is committed to maintaining its fixed assets base.

The major items of capital expenditure during the 2015/16 year have again been in regards to Community Waste Water Management (CWMS) with the project nearing completion which is expected in 2016/17.

The CWMS project is a 5 year project which is already starting to significantly improve the service levels to these communities.

Councils road program also contributed to a large extent to the expenditure on infrastructure assets. This also includes the footpath program.

Capital Expenditure 2015/16



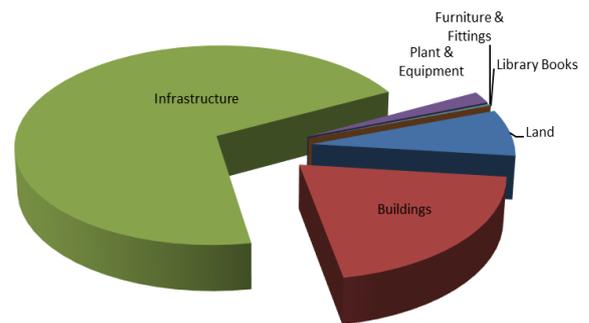
### Non Current Assets

The non-current or fixed assets of Council are significant. There are various components that make up the value on the Balance Sheet being Land, Buildings, Infrastructure (which includes Roads, Stormwater & CWMS assets), Other Infrastructure, Plant & Equipment, Furniture & Fittings and Library assets.

Land, Buildings & Structures were revalued by Maloney Field Services as at 30 June 2015 and the CWMS assets revalued using Council data at cost.

The graph below depicting the split of the \$410 million value of the assets.

Non Current Assets 2015/16



Council is working through an Asset Management program in regards to its infrastructure assets with a current focus on investing significantly in CWMS infrastructure, which is into its 4<sup>th</sup> year, and also committed to improving the road and footpath networks.

## Financial Sustainability

Note 15 of the General Purpose Financial Report for the financial year ending 30<sup>th</sup> June 2016 reports on the Key Financial Indicators that are used to assess Council with regards to its financial sustainability.

The ratios reported have been calculated in accordance with Information Paper 9 – Local Government Financial Indicators which was prepared as part of the Local Government Association financial sustainability program for the Local Government Association of South Australia.

Council has a suite of documents and plans that summarise the future direction of the Council.

These plans form part of the Council's overall Strategic Plan and will provide a path forward into the future that guarantees the long term sustainability of the Council.

## Financial Controls

Section 125 of the Local Government Act 1999 requires Council to have appropriate policies, practices and procedures to ensure that its activities are carried out efficiently and in a manner that safeguards Council's assets and the integrity of its records.

Council has also implemented the Control Track program which is used by staff and auditors to monitor the internal control framework.

2015/16 Financial Statements contain an opinion from Council's external auditors in regards to Internal Controls.

Council utilises SynergySoft and UV Codes software to manage its records including its financial functions, from which budget and actual performance may be reported and analysed.

Reviews of the financial information are undertaken on a quarterly basis and presented along with policies, procedures and controls to the relevant committee prior to consideration by Council.

These policies, procedures and the relevant committee meeting agendas and minutes are available on Council's website.

[www.coppercoast.sa.gov.au](http://www.coppercoast.sa.gov.au)

## Elected Members

The elected Council of the District Council of the Copper Coast is comprised of the Mayor and ten Councillors.

As principal member of the Council, the Mayor is elected by the whole Council electorate; whereas the Deputy Mayor is appointed from within the Elected Council by the Councillors themselves.

The ward structure was abolished with the November 2010 election and Elected Members now represent Council as a whole.

### Member of Council Post November 2014

Since the period commencing December 2014 Elected Members of the District Council of the Copper Coast are Mayor Paul Thomas and Councillors Roslyn Talbot (Deputy Mayor) Su Bell, Sheridan Brand, William (Bill) Clarke, Bruce Schmidt, Margaret Pope, Mathew East, Catherine Vluggen, Brent Walker and David Woodforde.

These members are currently serving their second year of a four year term, which concludes with the Local Government Elections in November 2018.

## Elected Members 2015 – 2016



Mayor Paul  
D.K.  
Thomas, JP



Deputy Mayor  
Roslyn Talbot



Su Bell



Sheridan  
Brand



Bill Clarke



Mathew East



Margaret  
Pope



Bruce  
Schmidt



Cathy  
Vluggen



Brent Walker



David  
Woodforde

## Strategic Plan - Moving Toward 2025

The District Council of the Copper Coast Strategic Plan 2015 – 2025 'Moving Toward 2025' forms part of the Councils overall strategic management plans.

The Strategic Plan is the overarching framework for Councils suite of plans, and includes the Council's **Vision, Mission** and **Values**

### Our Vision

"South Australia's *lifestyle location of choice* to live and visit".

### Our Mission

"To enhance Community Lifestyle":

- Providing effective and affordable facilities and services
- Managing and protecting our environmental assets
- Encouraging growth through responsible development
- Fostering community achievement

### Our Values

Council reviewed the plan and have revised our values to be:

- Communication
- Being welcoming
- Teamwork
- Considered innovation
- Environment

- Integrity
- Inclusive
- Responsible

The Council's key directions are contained in 5 objectives with complimentary goals. Key strategies and responsibility for departmental strategy delivery are also outlined and presented in the Strategic Plan.

### Reviews

Council reviewed its suite of plans pursuant to Section 122 (4) of the Local Government Act ensuring alignment with key directions and strategies together with resourcing provisions and legislative compliance.

Above all, Council's plans ensure Council demonstrates it is committed to providing services to the community that are responsive to current and future needs and that the projections and predictions are based on accurate and extensively researched statistical information.

### Objectives

The District Council of the Copper Coast acknowledges that a balanced, robust and well developed set of objectives will serve the Council and community well.

Focusing on the following five objectives, Council has developed a framework for its future strategic management plans:

- Social Objective – Wellbeing

- Environmental Objective – Sustainability
- Economic Objective – Prosperity
- Cultural Objective – Opportunity
- Governance Objective – Leadership

Annually Council aligns budgets and programs against its key directions and strategies while periodically also reviewing its strategic plan as it continues “Moving Toward 2025”. The current Strategic Plan was adopted in January 2016.

### Defining Targets and Measuring Progress

As part of its strategic management plans Council prepares a budget and works program and an Annual Business Plan to deliver the specific outcomes that will make up and achieve its strategic management objectives.

The annual process of defining targets and measuring progress is an integral part of the Council’s Management Plan. By setting specific targets and measuring progress against the wider strategic objectives, achievement will be measured. These forms of measurement are a clear indication of progress, continuous improvement, program delivery and the performance of the Council as a whole.

### Strategic Management Objectives, Goals and Functions

Founded on the vision Council sees for the Copper Coast the strategic plan highlights our commitment, desire and capacity to deliver major projects, capital works and services to maintain and enhance the Council area over the next 10 years.

The Strategic Plan reflects Council’s commitment to the Copper Coast community with its five interrelated objectives and goals.

The goals underpinning these objectives are supported by Council’s functional service areas, Executive, Corporate, Community, Infrastructure and Development Services. The organisation is structured to deliver the key strategies through these functional service areas.

Copies of Council’s Strategic Plan are available online and from Council offices.

#### Kadina Office

51 Taylor Street, Kadina SA 5554

Phone: (08) 8828 1200

Fax: (08) 8821 2736

E-mail: [info@coppercoast.sa.gov.au](mailto:info@coppercoast.sa.gov.au)

#### Moonta Office

Moonta Tourist Office

Blanche Terrace, Moonta SA 5558

#### Wallaroo Office

5 John Terrace, Wallaroo SA 5556

## Objectives, Goals, Functions and Key Strategies

The following table provides an overview of the Objectives, Goals, Functions, Key Strategies and responsibility for strategy delivery.

Objective:	Goal:	Functions:
<b>Social Objective</b> Wellbeing	<b>To enhance the quality of our community by encouraging health, wellbeing and safety.</b>	<ul style="list-style-type: none"> <li>• Youth</li> <li>• Aged</li> <li>• Human Services</li> <li>• Public Order and Safety</li> <li>• Community Education</li> <li>• Volunteers</li> </ul>
<b>Environmental Objective</b> Sustainability	<b>To responsibly manage the natural and built environment to ensure its sustainability and diversity to the community.</b>	<ul style="list-style-type: none"> <li>• Natural Environment</li> <li>• Infrastructure Services</li> <li>• Health Management</li> <li>• Waste Management</li> <li>• Vegetation</li> <li>• Water and Sewerage</li> <li>• Foreshores</li> <li>• Stormwater</li> <li>• Public Facilities</li> <li>• Council Property</li> <li>• Traffic Corridors</li> <li>• Alternative Transport</li> <li>• Traffic Control</li> <li>• Road Reserves</li> <li>• Public Transport</li> <li>• Planning</li> <li>• Heritage</li> <li>• Development Control</li> <li>• Climate Change</li> </ul>
<b>Economic Objective</b> Prosperity	<b>To facilitate economic prosperity, balanced growth and the enhancement of the Copper Coast.</b>	<ul style="list-style-type: none"> <li>• Investment</li> <li>• Employment</li> <li>• Tourism</li> <li>• Area Promotion</li> <li>• Industry</li> <li>• Commerce</li> </ul>
<b>Cultural Objective</b> Opportunity	<b>To promote community identity by supporting rich lifestyle experiences including arts, heritage, culture and leisure activities.</b>	<ul style="list-style-type: none"> <li>• Sport and Recreation</li> <li>• Leisure</li> <li>• Culture</li> <li>• Arts</li> <li>• Events</li> </ul>
<b>Governance Objective</b> Leadership	<b>To provide leadership and ensure community resources are managed efficiently and effectively.</b>	<ul style="list-style-type: none"> <li>• Communications and Public Relations</li> <li>• Finance</li> <li>• Legislation</li> <li>• Leadership</li> <li>• Administration</li> <li>• Risk Management</li> </ul>

## Progressing the Plan

Since the introduction of Council's Strategic Plan Council has achieved a number of the key outcomes in its main strategy areas.

### Social Objective – Wellbeing

Aged Care has again continued to feature on Council's radar this financial year. Council has worked with YP Community Transport to facilitate access services for the aged with 'Dial-a-Ride', health buses and the Community Transport Scheme. The library continues to operate a mobile service to the aged on a fortnightly basis.

Community Grants totalling approx. \$87,000 were distributed to local community groups and charities.

Council continued to provide accommodation in partnership with the Yorke Peninsula Division of General Practice actively supporting the attraction and retention of Doctors to the region.

The Disability Discrimination Act Advisory Group was formed in June 2009. The Disability Action Plan was reviewed in 2014 and a revised plan to 2017 was adopted by Council.

This plan includes a list of priorities to be considered for action and is reviewed annually during Councils budgetary processes.

Council is aware of its responsibilities within the Copper Coast Policing Model and plays an active role in the Copper Coast Licensing Accord and Emergency Services groups.

The Council continues to work toward providing a safe environment for residents and visitors.

The support of ongoing traineeship employment program within Council provided for two trainees in administration, two trainees in parks and gardens and one mechanical apprentice.

Training needs analysis for staff members have been undertaken as part of their annual performance appraisals and professional development plans initiated.

Service clubs and community groups have been supported through the Volunteer Resource Centre currently based at the Farmshed complex, Mines Road, Kadina and the Moonta Tourist Office which is manned by National Trust Volunteers.

## Environmental Objective – Sustainability

Council completed both stages 1 and 2 of the 'Better Development Plan'

The Heritage Advisor remains to be active in the region supporting Council's commitment to understanding our local heritage and retaining heritage zones for future generations.

The Development Assessment Panel meets regularly throughout the year ensuring compliance with the Development Plan, Acts and Regulations for all developments.

The ongoing work along our foreshores includes the preservation of flora in the area and Council maintains a proactive approach to the preservation of our natural environment.



*Port Hughes Coastal environment*

Council continues to work with the Northern and Yorke Natural Resource Management (NRM) Board on projects and recommendations in the Council area.

Council monitors the community's heritage listed assets and work towards their preservation in

consultation with the Heritage Advisor and organisations such as the National Trust.

Council's works program continues to be the major focus of works and services on an annual basis. Works in 2015/16 have included:

### Recreation / Community Development

- \$7.8M of external funding was secured for the redevelopment of the CCSLC
- Project and funding finalised for Port Hughes boat ramp.
- Wallaroo town centre verandahs and main street redevelopment opened.
- Foreshore resilience works in conjunction with property owners.

### Road Network:

- Kadina CBD redevelopment
- Milne Terrace
- Port Hughes Road & Cycleway
- Airport Road
- Footpaths – 5km program
- Resealing program and additional \$2M funding of roads program.

### Drainage:

- Kadina Stormwater Management Plan

### Waste Water:

- Wallaroo waste water treatment plant improvements.
- Moonta, Moonta Bay & Port Hughes CWMS – Stage Two;

### Waste Management:

- Continued closure of old landfill sites at Kadina and Wallaroo.

Council's immunisation program continued throughout 2015/16 under the supervision of the Environmental Health Officer.

The officer also undertook 121 food inspections and 6 audits under the Food Act.

### Economic Objective – Prosperity

Council works with commercial enterprises in the region. The introduction of new commercial facilities aids to reduce unemployment in the area and particularly assists youth entering the employment sector.

Council works with State Sporting Organisations to attract state, national and international sporting events leading to increased visitors to the region and greater participation in sports at a local level.

Council representatives continue to meet with stakeholders to foster the growth and to identify impediments to growth and development.

### Cultural Objective – Opportunity

Council representatives meet regularly with local and regional sporting groups to facilitate a range of activities and venues to meet the communities growing and changing needs.

Council continued to support local events including the Yorke Peninsula Field Days, The Antiques and Collectable Fair, Christmas pageants, New Year celebrations, Australia Day, Anzac Day and support of various events through financial and in kind support.

### Governance Objective - Leadership

Community engagement was held in its various forms throughout the year and public consultation was sought on the following items including, but not limited to:

- Council's policies and procedures;
- Annual Business Plan and Budget;
- Long Term Financial Plan;
- New Separate Rates;
- Facilitate Master Plans;
- Strategic Plan

The Copper Post, Council's quarterly newsletter was first issued in October 2009 and continues to be a successful tool to communicate Council's activities to the community.

This is supported by editorial, advertisements and public notices in the Country Times and the updating and maintenance of Council's website.



#### MAYOR'S MESSAGE...

### Traditions become a way of life

It was a pleasure in May to host His Excellency the Governor of South Australia, the Honourable Hieu Van Le AO and Mrs Lan Le for a Vice Regal visit to the Copper Coast. There have been traditions and protocols associated with such visits to communities. However for this, the Governor's first official visit to the Copper Coast was to provide an exposure to some of our local industry, community activities and the wider community groups. It was His Excellency's hope that his visit would provide a quick illustration of why those of us who call the Copper Coast home do so with such pride.

Agriculture in 2015 no doubt remains our main industry. Somewhat ironic as a community we also celebrate in the month of May our mining heritage – that local farmers contemplate with a degree of anxiety the conflict of farming and mining. There have been some very informative meetings around the topic of the 'right to farm' as mining exploration continues.

With seedling sowing competition, the Vice Regal Party had the opportunity of visiting a farming property/enterprise and were able to learn firsthand the techniques associated with the planting of cereal crops. Today the automation and sophistication of agricultural equipment is a novel makes the process of sowing appear difficult. The highly technical approach to chemical use and new tillage methods rather than the following of paddocks provided the Vice Regal party with a fascinating insight not only into farming practices but of a family's tradition around farming where the appreciation of



ONCE IN A LIFETIME... Mrs Lan Le, His Excellency the Honourable Hieu Van Le AO, Governor of South Australia, District Council of the Copper Coast Mayor Paul Thomas and Mayress Kathryn Thomas enjoyed their visit to Triple B Farms, Paskerville, with Ben Bussenschutt, Sam Bussenschutt, Fletcher Bussenschutt and Brian Bussenschutt.

the land becomes a life skill passed down through generations. The Governor quickly formed an opinion around the opportunity of 'branding' the produce of the Copper Coast for the world market.

Similarly The Governor and Mrs Le visited third generation local engineering business of Venning's. While South Australia is seeing the demise of its manufacturing business sector - Venning's here in the Copper Coast continue to expand and adapt to meet the needs of not only our farming community but that of a much wider agricultural industry throughout Australia.

We also had the opportunity of visiting Kadina Memorial School, where Principal Dean Angus escorted the Vice Regal party around the splendid school facilities and enabled the Governor and Mrs Le to speak with several groups of students. The Governor was keen to share with the students their anxieties and aspirations. He wanted to gain a view of what they had in mind for their respective futures, whether the Copper Coast would remain home or further education would see the face of the city. We discussed the untapped opportunity of our TAFE facility and the possibility of tertiary education being delivered in regional communities.

*Continued page 2*



**COPPER POST**  
*lifestyle location of choice*

October 2015  
 Summer Edition

**MAYOR'S MESSAGE...**

# The Three "Cs"

When I was at school, teachers stressed the importance of the three "R's" – reading, writing and arithmetic. Obviously my teachers valued phonetics over spelling!

Then when entering the world of Local Government, I became over aware of a different group of three "R's" – roads, rates and rubbish. However over the years I have come to appreciate much more the importance of the three "C's". They could easily be the C.C. for Copper Coast Council – but I consider their value from the function of Council, Community and Collaboration.

This was clearly demonstrated over this past month as I was present at Wallaroo for the opening of the first day of trading of the new Drake's Foodland Supermarket in Owen Terrace. The concept to revitalise the town centre of Wallaroo began at a public meeting in the Wallaroo Town Hall, May 2007, where our community considered the town centre needed a supermarket complex as the anchor to secure the Owen Terrace precinct sustainability for the 21st century.

Obviously such a vision provided significant obstacles that would need to be overcome to enable this futuristic vision to be realised. There is no escaping the fact that the obstacles were more than initially anticipated, but stage 1 was the relocation of the Bowls and Croquet Clubs from their long held site in Owen Terrace to a new facility which was realised in September 2011 – the Wallaroo Community Sports Club.

Stage 2 was the sale of the



Cyclists commence the 127.4km ride to Wallaroo events.

vacant land in Owen Terrace for a developer to construct the desired supermarket complex. This also required the acquisition of derelict disused railway land to enable sufficient space for construction. The development of the Owen Terrace roadway, lowering of kerbs and the upgrading of footpaths and verandahs of the Wallaroo Main Street became the next stage.

Then in September 2015 I witnessed the opening for business of the Drake Foodland Supermarket in Owen Terrace, Wallaroo and it appeared instantly that the vision to revitalise the town centre was achieved! The car parks have been constantly used, people are wandering the street, not only

shopping in the super-providing a stimulus shopping precinct. The result wasn't instant! It required an enormity of planning, negotiation and tolerance. Community & Collaboration with developers provided this result. Similarly in Kadina, seeing the laying of for our Kadina Coast precinct, where Chamber of Community and Collaborating to plan



**COPPER POST**  
*lifestyle location of choice*

January 2016

**MAYOR'S MESSAGE...**

# Slam Dunk for the Copper Coast

We have again farwelled the old year and welcomed in the new. And as usual it is done so in the Copper Coast with considerable style. There is no doubt that the mixture of waterfront and fireworks is symbolic of New Year Celebrations. Many images of New Year from around the world depicts either fireworks over harbours or significant buildings. In appreciating that I am somewhat bias, consider that a Copper Coast New Year event that of fireworks over Sydney Harbour or the Thames!

The Copper Coast is emerging as South Australia's playground; with many visitors choosing to spend their holidays in our area, or for some an easy day trip from the city to fish, swim, enjoy "Splash Town" or visit family who are lucky enough to live here. It was interesting to read in the Advertiser Newspaper on Saturday December 19th, that the Copper Coast was listed among the States premium holiday destinations. The paper quoted, "SA's holiday hot spots. Popular beach & riverside holiday hot spots are booked out a year in advance, leaving families desperately hoping for cancellations". (They weren't writing about the weather forecast!) This interest in our community will continue to drive development and that will in turn drive our economy.

The year year 2015 certainly provided Council with a number of challenges, but from those challenges we were able to explore and formulate avenues to accommodate the interests and needs of our community. It has been encouraging to see how the



"With hard work and perseverance goals are achieved."

community became actively engaged in working toward outcomes for the ongoing developments in the Copper Coast.

The redevelopment of the Copper Coast Sports & Leisure Centre has been a significant example. I was a student at Kadina Memorial High School when the "Recreation Centre" was originally built. And I hardly still have the ability to remember that many in the community at the time considered the concept of building such a facility to be somewhat futuristic and an unnecessary financial impost for the community. But at the time like today, there were those of the community who could foresee its potential benefit and were not

swayed in their decision. I recall that community campaigns, became involved in the Sportspointer's efforts. The contributed the sporting then a state.

But over the standards, expectations has altered, built, squash sport for the now the gymnasium room, pop, basketball, with interest



**COPPER POST**  
*lifestyle location of choice*

April 2016

**MAYOR'S MESSAGE...**

# Growing Pains



Minister for Regional Development Geoff Brock and Monopoly Property Group Director Ben Howard turn the first sod for a 100-townhouse resort development in Wallaroo. The townhouses should be completed by the end of 2016. Photo courtesy of Country Times

When I was in my latter years at Primary School, I often complained of pains in the back of my legs. I kept being told it was "growing pains". Eventually, I was found to have flat feet and Mr Jones, who was Mayor of Wallaroo at the time and operated a shoe shop in Owen Terrace, made a bridge for my shoes – and the pain went away. But so did the growing!

A community can also have growing pains and those growing pains are not all bad! As a community we also need to adapt and cope with the pain or we too could be like my height – challenged!

There are many communities throughout regional Australia that are reporting decline. For such communities there is the fear of a loss of services. Services such as education, health, banking and retailing are at threat as

fiscal management plots a different path for many of those services in small communities. However, the Copper Coast continues to report steady growth. Our growth from both a permanent and holiday population provides ongoing challenges. And while some may view those challenges as "painful", I believe that it is an easier pain to bare than the pain and anguish associated with uncertainty.

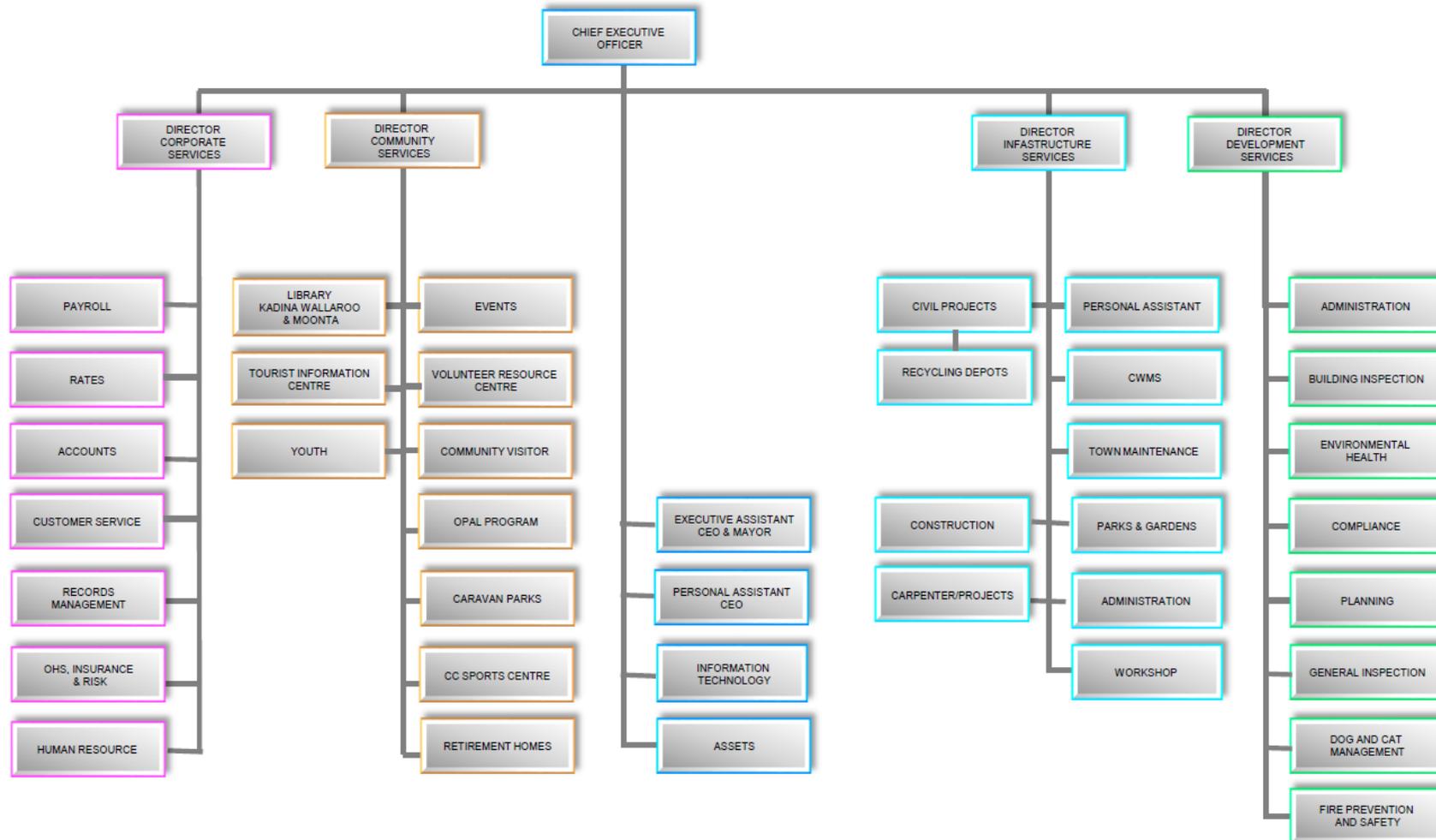
Several years ago with the assistance of the University of Adelaide and the late Professor Graeme Hugo, we were able to survey our non-resident population and the findings of that survey clearly indicated that the growth of our community would be strong rather than steady within the next five to ten years. Further to the information gathered from the Hugo Report we have recently been able to examine mobile phone traffic and effluent

flows during holiday periods in an attempt to estimate more closely the significant increase of people to the Copper Coast through holiday periods. As an example, Telstra Mobile Phone traffic during the December/January period, just prior, was about four (4) times the normal reported traffic.

I am to understand that this considerable increase is also reflected in accommodation and spending patterns and even A & E pressures at our local Hospital. While we as a community are well aware of these periodic increases in our population, we need to utilise the data to be pro-active as we lobby for additional funding for our health services, budget for new infrastructure and ensure that our services keep pace with the demand.

Continued on Page 2

# District Council of the Copper Coast Organisational Structure



*lifestyle location of choice*

## Functional Service Areas

### Administration

Records Management  
Customer Service  
Commercial Activities

### Information Technology

Systems Control and Development  
Hardware/Software Maintenance  
Business Information System  
GIS  
IT Strategy  
Asset Register

### Organisational Development

Human Resources  
Risk Management  
Occupational Health and Safety  
Training and Development  
Continuous Improvement  
Performance Monitoring and Reporting

### Finance

Valuations/Property Records  
Rates  
Audit  
Payroll  
Asset Accounting  
Budget Preparation  
Purchasing  
Management Accounting  
Financial Accounting  
Treasury Function  
Stores

### Governance

Emergency Response  
Compliance Reporting  
FOI  
Privacy Act  
Whistle Blowers Act  
Contracts Management  
Executive Support to Council  
Legislative Compliance  
Elections/Returning Officer

### Social and Community Services

Education  
Libraries  
Families and Children  
Youth Services  
Disability Services  
Child Care Services  
Ethnic Services  
Social and Indigenous Services  
Aged Care Services  
Community Development  
Community Visitors Scheme  
Volunteers

### Communication Services

Marketing  
Web Development  
Communication  
Community Engagement  
Public Relations  
Publications

### Recreation and Leisure Services

Recreation Planning and Development  
Leisure Facilities  
Arts and Cultural Development

### Public Safety and Community Health

Food Safety  
Public Safety  
- Law and Order  
Community Health  
Immunisations  
Alcohol and Drug Strategy  
- Sharps  
- Liquor Licencing/Dry Areas

### Transport and Parking

Community Transport  
- Cars  
- Buses  
Vehicle Fleet-Administration  
Parking Management  
Parking Control

### Building and Planning Services

Building Permits and Control  
Building Regulations/Development  
Registration and Information  
Development Assessment  
Statutory Appeals  
Use and Development Policy  
PAR's  
Section 30 Reviews  
Development Compliance

### Property Management

Property and Building Maintenance  
Property and Building Contracts  
Property Leasing/Disposal/ Acquisitions  
Property Development  
Signage  
Cemetery Administration  
Street and Road Names  
Community Land Management  
Heritage Management  
Visitor Info Centres/Farm Shed

### Environment and Compliance

By-Laws/Local Administration Laws  
Animal Control  
Fire Prevention  
Pest and Plant Control  
Coastal Protection and Landcare

### Parks And Gardens

Plant Management -Parks and Gardens  
Parks and Gardens Management  
Arboriculture/Tree management  
Recreation Reserves  
Weed Control  
Open Space

### Maintenance

Plant Management – Maintenance  
Street Cleaning  
Airport Maintenance  
Infrastructure Maintenance  
Graffiti removal  
Workshops and Depot Management  
CWMS

### Construction

Plant Management – Construction  
Asset Management  
Stormwater Management  
Engineering Services  
Planning and Design  
Foreshore and Boat ramps  
Infrastructure Construction  
CWMS Construction

### Waste Management

Waste Collection  
Recycling  
Rubbish Disposal  
Litter Control  
Dump Management

### Tourism

Tourism Marketing  
Cultural Development  
Events

### Economic Development

Business Development  
Employment Creation  
Economic Development Planning  
Investment Attraction

### Strategic Planning

Corporate Planning  
Development and Review  
Performance Measurement  
Annual Plan Monitoring

## Statutory Information

### Annual Information Statement

The District Council of the Copper Coast was proclaimed in May 1997 as a local government authority, with all statutory responsibilities and powers, for an area of the Northern Yorke Peninsula containing the Kadina, Moonta, Wallaroo urban and rural areas – adjoining the District Councils of Yorke Peninsula and Barunga West. The principal office of the Council is located at 51 Taylor Street (Town Hall), Kadina, and is open Monday to Friday, 9.00 a.m. to 5.00 p.m. Branch offices are located at the old Railway Station, Blanche Terrace, Moonta and at 5 John Terrace, Wallaroo. The office at Wallaroo is open from 10.00 a.m. to 3.00 p.m., on Monday, Tuesday, Thursday and Fridays and on Wednesday between noon and 5.00pm.

The Moonta office is staffed by volunteers from the Moonta Branch of the National Trust as is Council's Volunteer Resource Centre. Public access computers and telephones with direct lines to the Kadina office are also available.

Council comprises a Mayor and ten Councillors. The ordinary meeting of Council is held, on the first Wednesday (excluding Jan and Feb) of every month at 7.00 p.m. in the Council Chambers at the Town Hall, Taylor Street Kadina.

The Council Development Assessment Panel (CDAP) comprising 4 independent members, one of whom is Chairperson, and three Elected Members meet on the second Wednesday of every month at 5.30 p.m. to consider Development Act applications submitted for approvals.

Every meeting of the Council, Council Committees and of CDAP is open to the public to attend however, Council, Council Committees or a CDAP may order that the public be excluded from attendance at so much of a meeting as is necessary to receive, discuss or consider in confidence certain prescribed matters. Such matters include, for example, the consideration of legal advice, commercial in-confidence information, tenders for the supply of goods and services, personnel matters etc.

Council, Council Committees and CDAP meeting agendas, with accompanying reports and correspondence, are placed on public display not less than three days prior to those meetings. Minutes of the meetings are placed on display for free public access within five days of each meeting.

Members of the public may participate in the formulation of Council Policy and functions generally by written submissions to Council on virtually every conceivable Local Government function.

Some Council Policies are required to be available for public consultation before final drafting and adoption; all submissions are assessed on their relative merit.

Access to Council documents is broadened by 'freedom of information' provisions in the *Freedom of Information Act*.

Although a range of documents are restricted or not accessible, the maximum amount of information is made available to the public wherever possible.

### Information available for Inspection

In accordance with the Local Government Act 1999, Schedule 4, the following information is available for inspection at the Council Office, 51 Taylor Street, Kadina.

#### General Documents:

- Agendas and Minutes
- Annual Business Plan
- Annual Financial Reports
- Annual Report
- Assessment Record
- Auditor's Report
- Campaign Donation Returns prepared by Candidates
- Community Emergency Risk Management Plan
- Council By Laws
- Strategic Management Plans

#### Registers:

- Register of Members Allowances and Benefits
- Register of Authorised Officer
- Register of By-Laws
- Register of Community Land
- Register of Delegations
- Register of Fees and Charges
- Register of Members' Interests
- Register of Public Roads
- Register of Staff Interests
- Register of Remuneration, Salaries and Benefits
- Voters Roll

#### Codes:

- Code of Conduct for Council Employees
- Code of Conduct for Council Members
- Code of Practice for Access to Council Meetings, Council Committees and Council Documents

#### Policies/Procedures:

- Asset Accounting Policy

- Audit Committee Terms of Reference
- Banner Pole Policy
- Behaviour in Library Policy
- Budget Reporting and Amendment Policy
- Building and Swimming Pool Inspection Policy
- Caretaker Policy
- Carparking Fund Discretionary Policy
- Cemetery Management Policy
- Children and Vulnerable Persons Policy
- Collection Development Policy
- Community Support Policy
- Council Induction Policy
- Council Members Code of Conduct Complaints Policy
- CWMS Policy
- Complaints Policy
- Control of Election Signs Policy
- Council Enforcement Policy
- Credit Card Policy
- DDA Access and Inclusion Policy
- Debt Collection Policy
- Delegation of Development Plan Assessments to CDAP Policy
- Development of Unsealed Roads Policy
- Disposal of Land and Other Assets Policy
- Elected Member's Allowance and Support Policy
- External Communication Policy
- Fees and Charges Policy
- Flag Flying Policy
- Fraud and Corruption Policy
- Funding Policy
- Hardship Policy for Residential Customers of Minor and Intermediate Retailers
- Informal Gatherings Policy
- Information Privacy Policy
- Internal Control Policy
- Land Management Agreement (LMA) Delegation Policy
- Landscaping Policy

- Making Information Available to the Public Policy
- Management and Disposal of Unmade Roads Policy
- Media and Communication Policy
- Mobile / Temporary Vending Policy
- Motor Vehicle and Equipment Use Policy
- Work Health Safety Policy and Procedures
- Naming of Streets, Roads and Public Places Policy
- Open Space Policy
- Order Making Policy
- Outdoor Trading Policy
- Port Hughes Cliff Top Seawall Policy
- Postponement of Connection Fee Policy – CWMS
- Postponement of Rates Policy
- Procurement Policy
- Prudential Management
- Public Asset Donations to Council Policy
- Public Consultation Policy
- Rainwater Tank Policy
- Rates Rebate Policy
- Rating Policy
- Refunding and Waiving of Development and Waste Control Systems Application Fees Policy
- Request for Services Policy
- Review of Council Decisions Policy
- Risk Management Policy
- Roadside Signage Policy and Guidelines
- Safe Handling and Disposal of Biosolids Policy
- Shipping Container Policy
- Social Inclusion and Diversity Policy
- Street Permit Policy
- Street Stall Policy
- Street Tree Policy
- Supplementary Election Policy
- Terms of Reference and Procedures of the CDAP
- Training and Development Policy for Elected Members
- Treasury Management Policy
- Verge/Footpath Development by Residents Policy
- Visitor Information Outlet Policy
- Volunteers Policy
- Whistleblowers Protection Policy

If members of the public wish to have access to, and view any of these documents, they may enquire at Council's customer service counter. Policies adopted by Council are available on Council's website [www.coppercoast.sa.gov.au](http://www.coppercoast.sa.gov.au).

### **Allowances and Benefits for Members of Council**

The annual allowances payable during the 2015-2016 financial year are: Mayoral Allowance \$51,638 per annum; Deputy Mayor's Allowance and Presiding Members of Standing Committees \$16,136.50 and other elected members \$12,909.50.

A travel allowance is also paid, being the rate as prescribed for income tax purposes. The Mayor has access to a vehicle for Council business and civic duties. A member of Council is entitled to receive reimbursement of prescribed expenses incurred in performing or discharging official functions and duties. Similarly, Council provides limited facilities and other forms of support to assist members of Council in performing or discharging official functions and duties.

The Council is required to maintain insurance cover for every member of Council (and their spouses) against risks associated with performing or discharging official functions and duties.

Members of Council do not receive additional allowances for being members of a Council Committee; however community members receive a sitting fee of \$200 per meeting.

Members of the Council Development Assessment Panel receive a sitting fee of \$100 per meeting and the Presiding Member receives a sitting fee of \$150 per meeting. A Register of Allowances and Benefits is kept by Council; the Register is available for public inspection.

During 2015/16 the Mayor and Elected Members attended various training sessions.

### **Senior Executive Officers**

The Council's organisational structure provides for the Chief Executive Officer and four Directors of Corporate, Community, Development and Infrastructure Services and they have salary 'packages' ranging between \$120,000 to \$220,000 that include salary, superannuation and the use of fully maintained vehicles, internet and mobile phones. The Register of Remuneration, Allowances and Benefits is available for public inspection.

## **Community Support**

### **Community Grants**

During the 2015-2016 financial year Council distributed approximately \$84,000 to community groups and charities through the Community Grants Scheme. Additional funds were distributed to individuals as part of sporting achievements, Schools as part of academic achievements and other organisations for Xmas festivities.

Applicant	Purpose	Amount Approved
Copper Coast Baptist Church	Electrical upgrade, gas water heater and air conditioning installation	\$4,000
Copper Triangle Writers Group	Publishing an anthology of local writers work	\$1,000
Copper Coast Flying Group	Upgrading lounge area to accommodate St Johns personnel and patients	\$3,500
Sing Australia Kadina	Mobile keyboard, stool and singing books	\$1,879
Moonta Senior Citizens	Replacement of kitchen in club	\$2,500
YP Make a Wish Australia	Celebrate 10 years	\$1,000
Copper Coast Photography Club	Storage cabinet and other items	\$500
YP Dirt Kart Club	Additional Fencing	\$3,000
Copper Country Keepsakes	Public Liability Insurance	\$500
Vietnam Vets Assoc. of Copper Coast	Pressure pump and plumbing works	\$1,300
Arthritis SA (Copper Triangle)	Take Charge of Life courses	\$1,500
Wallaroo Community Development Association	New Years Eve Celebrations	\$5,000
Kadina National Trust	Repairs to Matta House	\$1,628
Immanuel Lutheran Church Kadina	Electrical upgrade to kitchen	\$650
Friends of Pt Hughes	Public Liability Insurance	\$500
Moonta RSL	Upgrading security shutters on the bar	\$520
Kadina Apex Club	Development of Wandilta Reserve	\$2,500
Wallaroo Probus Club	Assistance with purchase of digital projector & equipment	\$500
Wallaroo Cricket Club	Purchase and installation of irrigation system to Wallaroo Oval number 2	\$3,000
Kadina Croquet Club	Replacement of rainwater tank and stand, reroof shade shelters	\$2,500
NYP Art Group	To sponsor two workshops with professional art teachers	\$500
Copper Coast Battle Dragons Boat Club	Training aids & defibrillator	\$4,000
Copper Coast Angling Club	Promotion of the angling club	\$500
Kadina Child Care Centre	Creation of outdoor learning space	\$3,500

Applicant	Purpose	Amount Approved
Kadina Wallaroo Moonta Band	Music books, insurances, band jackets	\$1,500
Wallaroo Tennis Club	Line marking	\$750
Riding for the Disabled	Shipping container for storage and access	\$2,500
Kadina Wesley Uniting Church	Building works and access to men's facilities	\$4,000
Families 4 Families Inc	Bus hire for brain injury patients to visit Myponga facility	\$500
Moonta Netball Club	Maintenance and painting to exterior of clubrooms	\$800
St Mary Mackillop School OSHC	To create a vegetable garden to be used by children of OSHC & Vacation Care	\$500
Kadina Apex Club	Purchase of Xmas float from Adelaide Christmas pageant	\$2,000
Royal Flying Doctor Service	Roadside billboard to Paskeville denoting the number of flights from area	\$1,000
Copper Coast BMX Club	Redevelopment of spectator area	\$5,000
Rotary Club of NYP	Ablution and shower facility for homeless at Salvation Army premises, Kadina	\$5,000
Moonta Hockey Club	Purchase 2 shelters and benches	\$500
Coasters Rock n Roll Club	Purchase a PA system and lighting for outdoor events	\$1,000
Peninsula Community Broadcasters	It Purchases	\$500
NYP Little Athletics	2 high jump mats and trolley	\$5,000
Kadina & District Netball Assoc	Purchase of 36 association uniforms	\$1,500
Moonta Area School	265 metre ANZAC Remembrance Trail around school perimeter	\$2,500
YP Puppy Rescue	Assist with cost of desexing companion animals	\$1,000
Wallaroo Sailing Club	Purchase of 2 optimist dinghies and floatation devices	\$2,500
		<b>\$84,027</b>

## Staffing

As at 30<sup>th</sup> June 2016 the Council had a total of 91.4 full time equivalent (FTE) positions.

The breakdown of staff numbers by gender, employment type and department is shown in the following table:

<b>Council Employees:</b>	<b>Male</b>	<b>Female</b>
<b>Offices, Libraries &amp; Service Facilities</b>		
Senior Executives	3.8	1.0
Administration Services – General	2.8	19.7
Economic Services - Tourism, Development	1.0	3.4
Engineering Services - Works Supervision	4.0	0.0
Environmental Services - Building, Nuisances	7.0	1.1
Community Services - Libraries, Community	0.0	5.6
<b>TOTAL INSIDE EMPLOYEES</b>	<b>18.6</b>	<b>30.8</b>
At Depots (Construction, Maintenance)		
Construction, Maintenance, inc Cleaning	25.0	1.4
Parks, Gardens and Reserves	11.0	0.0
Waste Management (Recycling Centres)	2.6	0.0
Workshop Servicing	2.0	0.0
<b>TOTAL OUTSIDE EMPLOYEES</b>	<b>40.6</b>	<b>1.4</b>
<b>TOTAL EMPLOYEES</b>	<b>59.2</b>	<b>32.2</b>

## Exclusion of the Public from Meetings

Section 90(1) of the Act generally provides that a meeting of Council or its committees must be conducted in a place open to the public. However, Section 90(2) provides that a Council or its committees may order that the public be excluded from attendance at

a meeting that it is considered necessary and appropriate to enable that meeting to receive, discuss or consider a matter in confidence.

Those matters are specified by Section 90(3) and include, for example, commercial information, legal advice, tenders, etc.

Council chose to invoke Section 90(2) five times during the year to consider information of a confidential nature that would if disclosed:

- prejudice the commercial position of the person who supplied it, or
- confer a commercial advantage to a third party
- prejudice the maintenance of law, including by affecting the prevention, detection or investigation of a criminal offence, or the right to a fair trial.
- would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

### Confidential Documents

Section 91(1)-(6) of the Act generally provides that minutes of meeting proceedings must be kept and made available for public inspection.

However, Section 91(7) provides that a Council or its committees may order that confidential documents may be excluded from general public accessibility. Council did choose to invoke Section 91(7) in regard to the minutes, inclusive of the associated reports and attachments, as follows:

### Council Meetings

*4<sup>th</sup> November 2015*

\* Extension of Confidentiality – Land Sales, Wallaroo

*2<sup>nd</sup> December 2015*

\* 2016 Australia Day Awards

*20<sup>th</sup> January 2016*

\* Skinner Family Funerals – car parking

\* Business Proposal

\* CEO Performance Review

*1<sup>st</sup> June 2016*

\* CEO Performance Review

### Audit & CDAP Committees

Nil

### Community Land

Community Land Management Plans are currently under review however the original documents are contained in a Register of Community Land which is available to the public for inspection until these are finalised.

### Freedom of Information Applications (FOI)

Applications made to the Council under the Freedom of Information Act 1991, containing the information required by the regulations, are reported on as follows:

At the beginning of the financial year no FOI applications were in process. Fourteen applications were received during the year.



The Council endeavours to make available information as and when requested, as well as taking appropriate action where records may be in error or require amendment. If necessary, formal requests for 'Freedom of Information' access must be made in writing, accompanied by the prescribed fee and should be addressed to the accredited Freedom of Information Officer as follows:

Freedom of Information Officer  
District Council of the Copper Coast  
PO Box 396  
KADINA SA 5554

### Internal Review of Council Actions

*10<sup>th</sup> February 2016*

Moonta, Moonta Bay and Port Hughes  
CWMS Separate Rate  
Council Resolution C47:0216

Wallaroo Verandah Separate Rate  
Council Resolution C48:0216

*1<sup>st</sup> June 2016*

Informal Gatherings  
Council Resolution C149:0616

### Electoral Representation Quotas and Reviews

Since 1997, the elected Council has comprised of the Mayor and ten Councillors – the urban wards of Kadina, Moonta and Wallaroo being represented by three Councillors each and the rural ward Paskeville by one Councillor.

The composition of the Council was reviewed pursuant to Section 12 of the Local Government Act during 2009 and it was resolved to abolish wards within the Council area and that the Council would continue to comprise a Mayor and ten elected area councillors. Next review will commence in 2016/17 with CL Rowe & Associates being engaged to assist Council with this process.

### Elections

Elections are held at four yearly intervals, with all positions being declared vacant. Voting rights for electors are voluntary and not compulsory as is the case with

Commonwealth and State Government elections. Council Elections were held in November 2014.

### Boundary Review

Procedures are available for electors to initiate submissions seeking boundary alterations and alterations to the composition of the Council or its representative structure.

Public notice of the impending review is given, inviting interested persons to make written submissions to the Council on the subject of the review.

Persons making submissions are also given the opportunity to appear personally before Council to be heard further. On completion of the review process, the Council's report is made available for public inspection, with further public submission opportunity and personal hearing being also made available.

### Equal Opportunity

The District Council of the Copper Coast is committed to the principle of equal opportunity. In all policies and practices of the Council, there shall be no discrimination relating to gender, age, disability, marital status, parenthood, lawful sexual preference, race, colour, national extraction, social or ethnic origin, religion or political affiliation.

To reflect its commitment to a workplace free of discrimination Council has adopted a Whistleblowers Act Policy. The Work Health and Safety Act (2012) prescribes that it is the responsibility of the employer to provide a safe workplace for all employees and that no worker should be at risk in the workplace.

If a worker's health and wellbeing is affected, or they become ill, stressed

or are away from work because of bullying then there are laws to help remedy the situation.

If the bullying involves physical harm or the threat of a physical attack, then there are criminal laws to help protect workers.

Persons bullied on the basis of gender, race or ethnic background, disability, sexual preference, marital status, pregnancy or age, are protected by the Equal Opportunity Act. Harassment or bullying in the workplace is unacceptable and, where identified, must be regarded as a serious breach of conduct.

### **Competitive Tendering & Cost Effective Services**

Purchasing Policies – Council continues to strive to provide value for money in service delivery to the ratepayers of the District Council of the Copper Coast through the adoption and utilisation of purchasing and procurement Policies. In compliance with Section 49 of the Local Government Act 1999, Council has reviewed and adopted the Procurement Policy (FIN017) encompassing the following:

- Monetary limits;
- Use of Local Government Corporates Services Supply Agreements;
- Preferred Supplier Register;
- Quotations, tendering and evaluation;
- Outsourcing Council functions;
- Additional considerations such as environmental, buying locally and Australian made, health, safety and welfare and quality; and
- Disposal of surplus goods, materials and Council land.

During the past financial year the Council used the competitive tender process six times.

### **National Competition Policy**

Council has no significant business activities.

No complaints have been received alleging any breach of competitive neutrality principles by the Council.

### **Current Local Laws**

- By-Law No. 1 - Permits and Penalties (Govt. Gazette 09/06/2016)
- By-Law No. 2 – Local Government Land (Govt Gazette 09/06/2016)
- By-Law No. 3 - Roads (Govt. Gazette 09/06/2016)
- By-Law No. 4 – Moveable Signs (Govt. Gazette 09/06/2016)
- By-Law No. 5 – Dogs (Govt. Gazette 09/06/2016)
- By-Law No. 6 – Cats (Govt Gazette 09/06/2016)

A copy of the current by-laws and expiation fees may be obtained from Councils Offices at Kadina, Moonta and Wallaroo. All Council by-laws are national competition policy compliant.

### **Elected Member Training and Development**

The Elected Member Training and Development Policy was reviewed on May 6 2015 and includes the following allocations:

- 75% of the training and development budget will be allocated for individual training;
- 25% allocated for group training sessions.

Elected Members attended various training during 2015/2016 including:

- Community Forum/Training on Debt;
- Changes to the Local Government Act 1999 - ie Conflict of Interest, Register of Interest etc.
- Delegations
- CEO Performance Review

The Mayor and CEO also attended the Australian Local Government conference in Canberra.

His Worship the Mayor attends numerous seminars and conferences annually through the Local Government Association; Local Government Finance Authority; ALGA National General Assembly at Canberra, Central Local Government Region, Regional Development Australia, just to name a few.

# CORPORATE SERVICES



## Corporate Services

The Corporate Services area of Council is responsible for the efficient and quality delivery of corporate services and governance functions, including:

- Rate revenue generation and collection
- Customer Service
- Financial Management, including daily transactions, budget setting and reviews and preparation of financial reports
- Website Management
- Records Management & Freedom of Information
- Compliance to legislation across Council
- Cemetery records maintenance
- Maintenance and review of Councils asset register
- Payroll and Human Resource functions
- WHS and Risk Management

Another year has passed and the Corporate services team have been very busy and productive. The Corporate Services staff are committed to continue to provide excellent customer service and support internally.

With records management staff continuing to focus on reviewing policies and procedures across the organisation we have continued to meet the requirements of the State Records Act.

We have engaged with our software provider to move to the storage of the majority of our records electronically.

This will also require the Council to have GDS21 certification.

The benefits of GDS21 certification will provide opportunities to reduce storage, management and access costs of our records. Improve customer service, work procedures and access through speedier retrieval of digital records rather than original paper records, particularly for time critical matters.

The Senior Rates Officer has been busy with following up on rates on properties that have been outstanding for more than three years with the end result culminating in an auction of these properties in accordance with Section 184 of the Local Government Act 1999 in July 2015. This continues to be a focus in the department.

Staff have also implemented an electronic requisition process for debtors that have a large volume of invoices. This has made efficiencies within the department and improved the process for staff and customers especially in regards to the Resource Recovery Centre.

An Internal Control & Accounting Officer was appointed to the team in March 2016 to assist Council with the new legislative requirements in regards to Internal Controls. The balance day audit for 2015/16 will be the first year of the auditors requiring to base their audit opinion on these controls.

A breakdown of some of the work undertaken within the corporate services department in 2015/16 is as follows:

## Records Management

Records Management encompasses the care and control of records from their receipt or creation to either ultimate destruction or retention as an archive.

Records are a vital aspect of Council business. The ability to effectively manage and maintain them has become an important function of Council in order to ensure all records can meet any legal, evidential, fiscal, accountabilities and legislative requirements. An ongoing records management project is in place which will ensure that substantial improvements continue to be made in Council's record keeping practices and will assist Council to reach compliance with the State Records Act 1997 and various standards and guidelines issued by State Records.

Supporting activities and initiatives for the Records Management system were:

- Contractor (Max Montgomery Pty Ltd) spent 7 days sorting and sentencing inactive and old records.
- Applied for and received destruction approval from State Records for 23.6 metres of inactive sentenced records as listed by contractor.
- Records Management Officers continuing to provide training to all staff in use of RM system.
- Developing new procedures to process the records due for destruction in line with the new guidelines issued by The Department of Premier & Cabinet (State Records).

## Information and Communication Technology

Information and Communication Technology is a key component in Council's ability to process information and deliver communication with the broader community. Through constant innovation and technology development Council continually aspires for improvement in service delivery to the community. The Council supports the information and communication services of the Kadina, Wallaroo and Moonta Libraries and the Visitor Information Centre.

Council has used technology to lower the processing cost of a number of Council functions, including the capture and issuing of fire notices. There have also been advances in Business Continuity and Emergency Planning through planning and technology.

A strategic view of ICT has been developed to encompass Council's rapid growth of service provision aspiring to improve telephony, community broadband initiatives, asset management systems and the implementation of Spatial Data programs. The replacement of key components, such as servers, ensures the reliability and availability of the system.

The Council continues to broaden staff knowledge and expertise through ICT training programs aimed to improve service productivity and functionality to better serve the Copper Coast community.

## WHS Report 2015/2016

This year has been a challenging time for Council in regards to continuing to put the new WHS legislation in place but by doing so we have been able to complete a lot of actions to increase safety within the Council and public.

Council continuously strives to maintain high standards of practice in the areas of WHS and also Risk Management. These practices are reviewed annually and monitored by Local Government Association by way of Auditing Councils performance and providing feedback to Council in such areas as Contractor management, Training and Accident or Incidents both internally and in the community.

Council continues to enhance its WHS responsibilities by continually reviewing its safety plan. This plan has allowed Council to identify deficiencies in the areas of WHS and make necessary changes required to achieve favorable outcomes for both its staff and the community.

### Public Safety

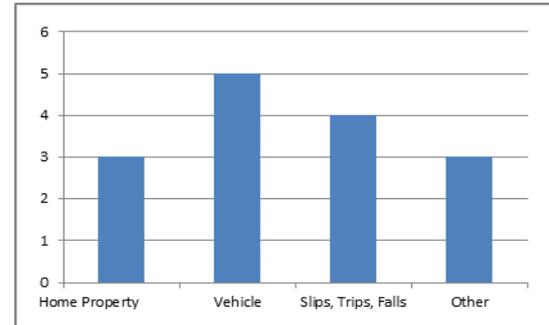
The District Council of the Copper Coast is committed to providing for its residents and visitors to the Copper Coast area a safe environment. This is done via consultation with the Community, feedback provided to Council via Customer Requests and Accident Incident Forms from the public.

Council continues to monitor events of WHS and risk to the community and seeks to continue improvements in these areas constantly.

Council openly welcomes consultation from the broader community to be able

to maintain a high standard in WHS and Risk Management and can only fix problem areas if notified.

	2014/2015	2015/2016
Home Property	4	3
Vehicle	5	5
Slips, Trips, Falls	4	4
Other	0	3



\*The chart above indicates how many community accidents and incident claims were reported and in what areas these occurred.

### Council Staff Safety

Council regards its staff as its greatest asset and continues to strive to provide better knowledge and support in matters of Health and Risk.

Council schedules regular health assessment checks for its employees which includes heart health, diabetes monitoring, health, lifestyle options and also skin cancer screening. This is done so Council can assist their staff to have a better quality of life both at work and at home and to identify any health concerns employees may have so they can source treatment options if required.

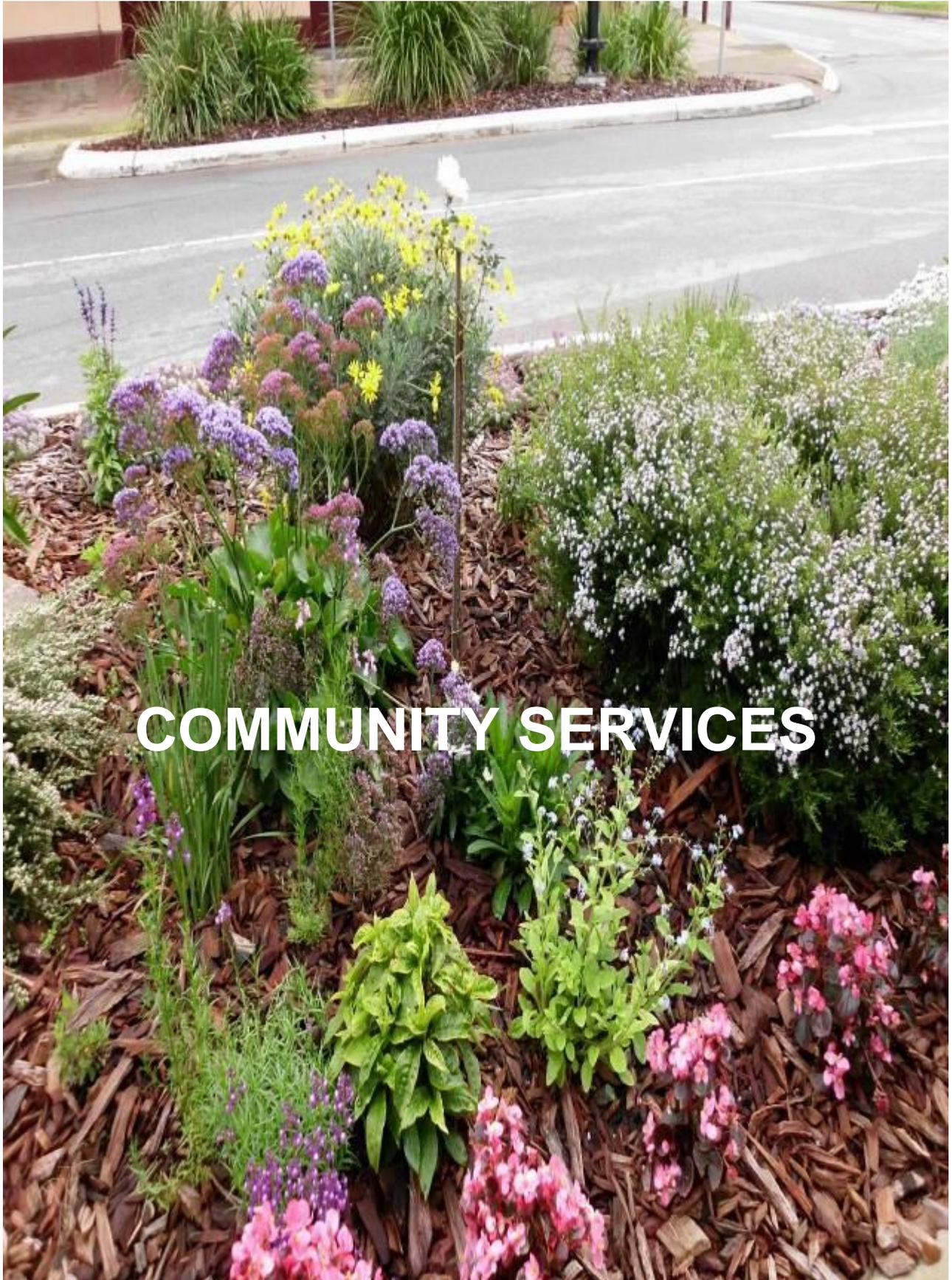
Council encourages its staff to report hazards and any accidents or incidents so it can try to eliminate these and improve the working environment for its employees.

Training of staff in regards to Safety is also an integral part of WHS and Risk Management. This ensures our staff have a better understanding of their

responsibilities to themselves and their fellow workers and assist the general public if required to do so.

its employees and to continually strive to improve WHS and Risk Management in all areas.

Council will continue to explore options to increase the level of knowledge of



# COMMUNITY SERVICES

# Community Services

## Copper Coast Library Service



Since the introduction of the One Card across South Australia was introduced in May 2013 an increasing number of users have enjoyed the access and convenience of 24/7 access to an online catalogue where 4 million items including books, DVDs, CDs and magazines in libraries across SA can be found and reserved for collection at their local library.

Access to digital services is also available through the One Card and an increase in content to e-books, e-audio and e-magazines provides additional flexibility for users.

### Library Services

The Council provides library services in all 3 major towns of the Copper Coast. Library services, free internet access and wireless access are available 7 days a week across the Council area.



Kadina Library

The Copper Coast Library - Kadina is a joint use library servicing the District Council of the Copper Coast and TAFE SA is open 48 hours per week.



Wallaroo Library

The Copper Coast Library - Wallaroo is co-located with the Council office at the Old Railway Station is open 25 hours per week.



Moonta Library

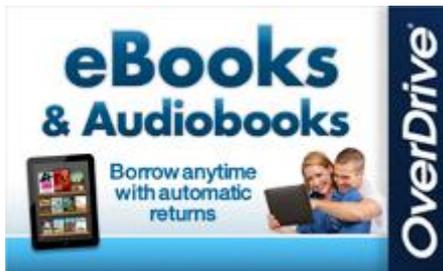
The Copper Coast Library - Moonta is a school/community library located at Moonta Area School to provide a library service to the staff, students and community of Moonta and is open 32.5 hours per week.

## Statistics

For the 2015/16 financial year Copper Coast Libraries – Kadina, Moonta and Wallaroo have 7359 registered active members and recorded 185917 visits to the libraries.

The materials grant income from the Libraries Board of SA is based on funding per capita allowing the purchase and addition of new items to the collection as well as access to the centralised state wide services including e-resources, print disability, online databases and community languages.

## E-Resources



A new supplier has been added allowing additional content to be available in e-formats. E-Books & E-Audio titles are available for library customers to borrow and download to their individual devices using their One Card registration. The service has proven to be very successful with extensive loans and a continued growth of the collection will ensure additional content will be available in future.



E-Magazines has also been expanded with hundreds of subscription titles available to download to digital

devices. This wonderful service has been embraced by the community who are now downloading free current and back issues of a variety of magazine titles to enjoy.

## Information Technology



The Libraries Board of SA provide free internet access and free wireless access to each library site.

Library staff appreciate the difficulties experienced accessing new technologies and as such assistance is offered to help people gain digital skills.

Kadina Library host a Savvy Seniors program every Wednesday morning and one-on-one assistance is available at Moonta Library on Thursday evenings.

## Toy Library

The Toy Library is an additional service provided at the Kadina Library. Integrated in the main library within the children's area it is available during all library opening hours.

The collection is well used and includes toys, games, puzzles and active play toys for pre-schoolers. 462 members are registered to use this service and recorded 1926 loans this past year.



### Accessibility

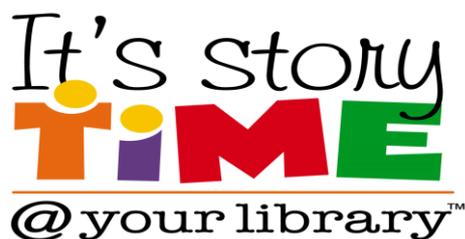
Support and funding from Council's Disability Discrimination Act Committee saw additional resources purchased to assist those with a disability and also support the needs of our ageing community determined by Elder Friendly Project outcomes.

### Programs & Other Services

The library service actively participates, develops and presents a wide range of programs to the community:

#### Home Delivery

This service is available to those who cannot independently visit the library themselves. Library resources are delivered to people in their homes in all 3 Copper Coast towns and also to the Aged Care facilities.



#### Read & Rhyme Time

Weekly during term time sessions are held at the Moonta Library. Participation numbers remain consistently high with babies, toddlers and their parents/carers enjoying this Early Learning opportunity.

#### Rhythm & Rhyme Time

Held every Thursday during term time at Kadina Library this session introduces babies and toddlers to language and literacy through rhymes, songs and music to assist with development and understanding of rhythm, rhyme and rare words. They develop an appreciation of the library environment from a young age and it supports parents/carers in a social atmosphere. Numbers have increased and remain consistent from week to week.

#### BookBugs Storytime for Preschoolers

Held every Friday at Kadina Library this session supports the early learning and literacy needs of toddlers and their parents/carers.

This extremely popular weekly program offers stories, rhymes, songs and crafts to attendees to assist with their preschool learning.



#### Little Big Book Club

Libraries support this wonderful state wide project distributing Toddlers and Pre-schoolers with reading packs to encourage reading in the home.



#### School Holiday Activities

A program is offered for primary school aged children every school holidays with activities held at both the Kadina

and Wallaroo libraries. Each session involves a story and craft activity based on the theme for that particular holiday break. Children and the accompanying adults have enjoyed participating in these events.

### **Summer Reading Competition**

This attracted a large number of children who participated by recording books they read during the summer holidays to enable them to be eligible for local and state prizes.



### **Premiers Reading Challenge**

This state wide challenge continues to inspire children to read with an incentive presented to each successful reader at the end of each year. The library supports this additional program and has a large collection of the appropriate resources available for easy selection.

### **Book Club**

The Kadina group meets on the 2<sup>nd</sup> Tuesday of every month to discuss a preselected book and share other books that participants have read. Over a cuppa and afternoon tea many a literary idea has been shared.

Wallaroo meet on the second Monday of every month and Moonta Library coordinates 2 successful book clubs for users of this library service.

### **JP Services**

A JP Service is available at both the Kadina and Moonta Libraries for documents and papers to be authorised with no appointment necessary. The service is available every Tuesday at 3pm at the Moonta Library and every Wednesday from 1pm to 2.30pm at the Kadina Library. This additional service at the libraries has proven to be very successful.

### **Partnerships**

#### **TAFESA**

The Kadina Library continues to support the learning needs of TAFESA students and staff offering orientations, resource based learning sessions and one on one support.

#### **Give the Gift of Reading**

This initiative has now been running for 3 years in the Copper Coast. Community members are encouraged to purchase a book for a child and place it under the Library Christmas Tree. These books were then donated to Wesley Uniting to distribute to local families in need. It is a very successful project that ensures that the Gift of Reading is valued and supported. The 2015 participation was appreciated with many children receiving a gift of reading for Christmas.

#### **OPAL**

All 3 libraries are keen to promote OPAL to their communities and info boards are located at each library to display the main themes and ideas of the OPAL project. Resources and active play toys are available through the Kadina Toy Library.

### Childrens' Services

All child care centres, preschools and schools are supported with onsite visits and loans of resources. The Kadina Preschool Centre visit the Kadina Library twice a week to participate in a story and experience library time and the Kadina Child Care Centre visit monthly.

Wallaroo Pre-school also regularly visited Wallaroo Library.

In addition to these regular visits other preschool and school children from the area visited with their class during the year and participated in storytelling, activities and Childrens' Book Week celebrations.

### U3A(University of the Third Age)

Meeting space and facilities at both the Kadina and Moonta libraries have once again been used by U3A to run their courses. This is strongly supported by the library as it ensures the availability of Lifelong Learning to the community.

### Talking Times

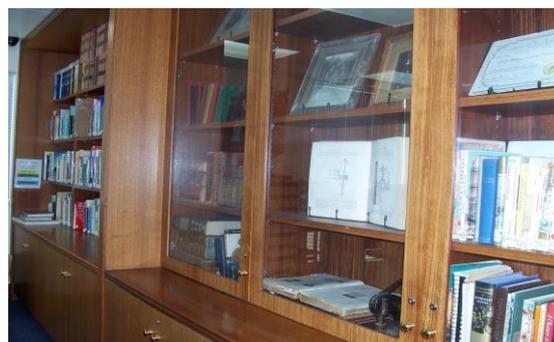
Volunteers are hosted weekly at the Kadina Library on behalf of the Royal Society of the Blind to read, digitally record and distribute the Yorke Peninsula Country Times to vision impaired recipients.



### YPFHG: (Yorke Peninsula Family History Group)



The Kadina Local History Room contains a shared collection of information and resources and the YPFHG provide volunteers twice a week to assist with enquiries. This valuable support is also provided for major events such as SA History Month in May when many visitors sought information about their families and ancestors.



### Tax Help



e-tax

A volunteer assists low income earners with submitting E-Tax by appointment. This extremely popular service is well patronised with approx 100 returns being completed by the volunteer between July and October. This effort was acknowledged at a presentation by the Tax Regional Coordinator who awarded both the Kadina Library as host location and the volunteer for their assistance in providing this service.

## Community Visitors Scheme

Over the past 12 months 40 Community visitors have completed a total of 1,200 visits. These volunteers have provided one to one visits with 50 residents living in local aged care homes.

- Number of aged care homes visited is 9
- Number of volunteer enquiries was 15
- New volunteers for the year is 8 with 2 currently in the process of being matched with a resident
- 7 volunteers were rematched with a new resident

Morning and afternoon teas, with residents and their community visitors, have been held at several of the aged care homes over the past 12 months. These events are always well attended and enjoyed by all.

Staff from the Aged Care homes provide regular feedback on the benefits to the community visitors make to resident's lives. Having a regular visitor gives many residents something to look forward to in their day.

Many volunteers express how wonderful their relationship is with the resident that they visit. Retirees probably make up the majority of Community Visitors, however they are all ages with the youngest being 20 years old.



*Community Visitors Scheme volunteers with service awards*

## Arts and Community Development Visual Arts

### Art Galleries



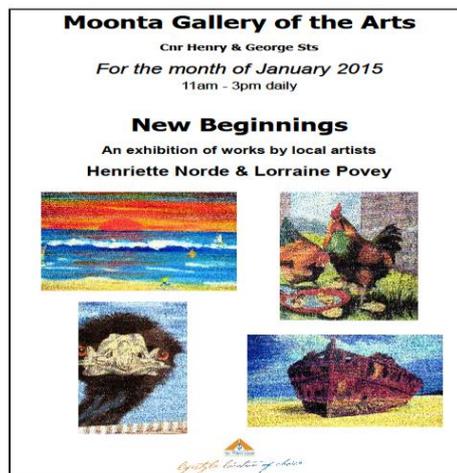
Council's Art Galleries are situated in the Ascot Theatre, Kadina and at the Moonta Town Hall.

During the last year a broad variety of exhibitions were held featuring local artists and visiting Country Arts exhibitions.

The Ascot Theatre exhibitions are overseen by members of the Copper Country Keepsakes and volunteers. During 2015/2016 a variety of exhibitions were held including painting, arts and crafts and the annual SALA exhibition entitled "Remember When – How Time Flies"

The Moonta Gallery is similarly administered by volunteers and also boasted exhibitions by local and interstate artists including Lara Cooper, Peter Aitchison, Deirdre Edwards, Claudia Bollmeyer, Carol Dyson and Jeanette Bensen.

Moonta's thought provoking SALA theme, "The World According to Z" was the brain child of creative volunteer coordinator, Pamela Kerr.



Statewide Cinema has regular movie screenings at The Ascot Theatre and Moonta Town Hall.

## Community Development

### Volunteering Resource Centre

The Volunteer Resource Centre is located in the Council office at Moonta and is now manned by volunteers from the Moonta Branch of the National Trust.

### Celebration of Employment

The Celebration of Employment Awards was an initiative of the District Council of the Copper Coast in 2007 to recognise outstanding employees, apprentices, trainees and employers within the area of the then Regional Development Board which included the District Councils of the Copper Coast, Barunga West, Yorke Peninsula and the Wakefield Regional Council.

Since the initial awards ceremony and dinner in Kadina in 2007, awards have been presented in Maitland in 2008, Balaklava in 2009, Port Broughton in 2010, Wallaroo in 2011, Ardrossan in

2012, back to Balaklava in 2013, Bute in 2014 and Wallaroo in 2015.

Many of the successful award recipients and nominees have gone on to achieve outstanding success in the community.

### Disability Services

In 2010 Council engaged consultants to prepare a Disabilities Discrimination Action Plan to identify areas of possible disability discrimination in Council's facilities and services and in 2014 that Plan was reviewed to 2017.

An advisory group assists the Community Services Director to administer the annual budget allocation.

Included in the 2015/16 projects Council installed disabled access to the Henry Street entrance to the Moonta Art Gallery and the Wallaroo Town Hall supper room and kitchen. Disabled friendly drinking fountains were installed in Victoria Square Kadina, Queen's Square Moonta and the foreshore park at Port Hughes. The main project for 2015/2016 was the wheelchair spin installed adjacent to the Apex train in Victoria Square Kadina.



Wheelchair spinner- Victoria Square, Kadina

### Retirement Units

Council operates 37 retirement units throughout the Copper Coast being 12 at Lowender Court Moonta, 10 at McCauley Homes Moonta and 15 at Y-Hafan Retirement Units Wallaroo.

The very popular fully self-contained units vary in size from 1 to 3 bedrooms and are maintained by Council utilizing maintenance fees paid by residents.



Council Retirement Units in Wallaroo

### Youth Week

Council staff assisted with Youth Week in Victoria square in May 2016.

The focus was on fun, but there was also a message of safety, dangers of alcohol and drug abuse and attention to mental health.



Volunteers at Youth Week celebrations

## Copper Coast Sports and Leisure Centre

The Copper Coast Sports and Leisure Centre was originally built in 1976 with funding from various Government Grants, Local Council Funding and the generosity of the local residents and businesses.

In 2010 it was decided to alter the management structure of the complex with Belgravia Leisure being engaged to oversee the operations and initiate a new style of marketing and management.

Council embarked on the \$10m redevelopment of the centre in June 2016.

When completed the Copper Coast will boast one of the best recreation facilities in rural South Australia.

## STARCLUB Field Officer Program

The STARCLUB Field Officer (SFO) Program is a partnership between the South Australian Office for Recreation and Sport (State Government), regional councils (District Council of the Copper Coast) and local community organisations. Funding for the SFO Program has been secured until at least 2018/19 and will continue to support the local community in all areas of sport and recreation. Throughout 2015/16, the SFO has worked with sport and active recreation clubs and associations throughout the Copper Coast, as well as the Yorke Peninsula and Lower Mid North region to provide a regionally based sport and active recreation resource. The SFO has worked with council and the community to:

- Provide a vital and valued link between program stakeholders;
- Develop well managed and sustainable clubs;
- Build sporting organisations' capacity to deliver quality programs; and
- Ensure effective management and use of sport and recreation facilities.

Congratulations to the Wallaroo Golf Club on receiving STARCLUB recognition status for finishing the program. This is the highest accolade a club can receive from the Office of Recreation and Sport. The clubs ambition and motivation to create a culture of good governance is to be acknowledged.

Currently there are 39 clubs and associations registered with the STARCLUB program in the Copper Coast Council Region. Many of which are consistently progressing through the program.

\$950,000 of funding has been accessed from the Office for Recreation and Sport to contribute to sporting clubs in the area. On top of that nearly 600 sports vouchers have been used in the Copper Coast region. This is a total of \$30,000 savings for primary school aged children and their families.

Council would like to thank Kristian Whitaker for his dedication to the role over the past 4 year, however, he has left the Region to take up a new role in New South Wales.

We therefore welcome Giles Ellis to the role. As a local he will settle in quickly and will helping our sporting clubs improve their sustainability and programs.

If your club would like to discuss its governance or undertake the simple process to creating a better sporting club then please contact Giles Ellis on 0427081144 or email [starclub@lnysports.com.au](mailto:starclub@lnysports.com.au).



*[recsport.sa.gov.au/starclub](http://recsport.sa.gov.au/starclub)*

## Tourism

Tourism continues to be a major contributor to the economic development of the Copper Coast.

There are many ways that Tourism contributes directly and indirectly to the local economy.

The tourism industry also directly and indirectly is a major factor in the creation of employment opportunities in our region.

Employment is directly created in; accommodation, cafes, restaurants, takeaway food services, clubs, pubs, taverns and bars and also in retail trade businesses.

In South Australia visits from Interstate visitors is at a 10 year high. This represents an increase of 11% from the previous year. The Copper Coast Tourism Team continually works to attract our share of these visitors using a number of different marketing initiatives.

During the 2015/2016 financial year the Copper Coast was represented through; contributing to the production and distribution of the Copper Coast Visitor Guide, interaction via social media, representation at several consumer shows and advertorial in many National and Regional publications.

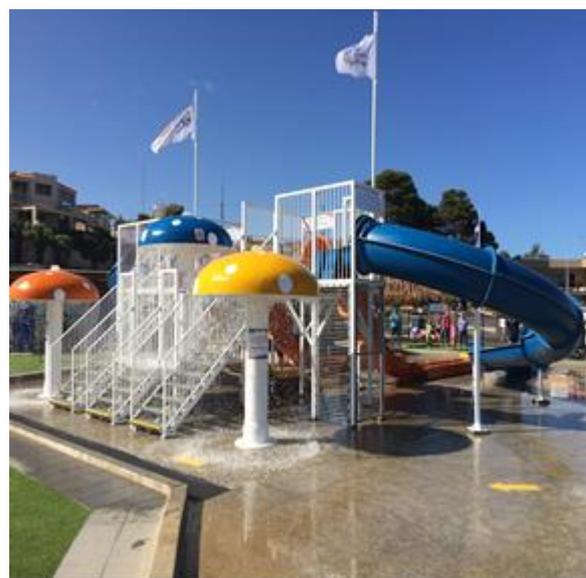
The DCCC Tourism Department continues to work with tourism operators in the Copper Coast to ensure we keep them informed on activities occurring within the tourism industry.

## Splashtown

Splash Town is a free entry Water Park at Moonta Bay that is suitable for all ages. The Park offers a wave of fun and excitement with; 4 large water slides, 1 kiddies water slide, several large water mushrooms, a very large tipping bucket and a number of paddling pools.

The Water Park is open to the public on weekends, public holidays and school holidays from October to April and will also open at other times depending on the weather.

Splash Town has quickly become the premier man-made tourist attraction on the Yorke Peninsula.



*Splash Town Water Park – Moonta Bay*

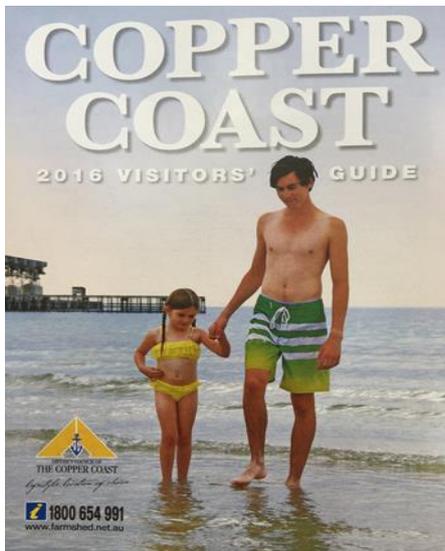
## Copper Coast Tourism Centre

The Copper Coast Tourism Centre is a multi-purpose facility delivering a number of community services that are related to Event Management and Tourism. The key role of the accredited Tourism Centre is providing reliable service and information to our residents and our visitors.



**Tourism sits within Council's economic objective - To facilitate economic prosperity, balanced growth and the enhancement of the Copper Coast**

### Copper Coast Visitor Guide



The Yorke Peninsula Country Times in conjunction with the Copper Coast Visitor Information Centre produced the 2016 Copper Coast Visitor Guide.

The Guide is of a high standard and continually proves to be an important collaborative marketing tool for the region and is also widely distributed throughout South Australia. The guide is released annually in December with a print run of 40,000 copies.

### Copper Coast Visitor Information Centre

The Copper Coast Visitor Information Centre operates as an Accredited Visitor Information Centre. The Centre aims to enhance visitor experiences while they are touring the Copper Coast and neighbouring regions.

The tourism staff are happy to share their extensive local knowledge and offer great advice on what to do while in the Copper Coast.

The visitor centre is a member of the 'Eat Local' program, which helps to promote regional businesses who offer local produce to consumers. The visitor centre prides itself on stocking locally made produce including: oils, olives, honey, jams, and sauces

The Copper Coast Visitor Information Centre was recognized for its excellence in service and facilities in the 2016 Yorke Peninsula Tourism Awards as winner of the Visitor Information Services category.



### Training and Meeting Facilities

The Training and Meeting facilities available within the Centre continue to be in regular use by a wide range of government and private organisations for training and meetings.

The availability for hire of a large shed with an adjoining lecture room remains unique to the training and meeting market. Many agricultural companies conduct machinery and product training at the facility. Participants travel from interstate and overseas to attend the training sessions.

### **Copper Coast Indoor Play Centre**

The Copper Coast Tourism Centre is also where you will find the “Copper Coast Indoor Play Centre”. The Play Centre which has been operating since September 2014 offers a safe relaxed environment where locals and visitors can get away from the weather extremes and enjoy the modern indoor play equipment. The Play Centre caters for children’s birthday parties and caters for the needs of parenting groups.



*Play Cafe*

### **The Farm Shed Museum**

The National Trust owned Farm Shed Museum continues to be highly regarded as one of the State’s best museums. 3206 people visited the museum over the last twelve months.

Visitors are overwhelmed by the sheer size of the display, the amount of information provided, its professional layout and the attention to detail.

The hard working National Trust volunteers continue to add new displays and features to the museum.

There are a number of regular visitors who return to see the upgrades to existing displays and to see what new displays have been created

### **Copper Coast Region Old Machinery & Engineering Club**

The ‘Copper Coast Region Old Machinery and Engineering Club’ whom operate the Mini Railway adjacent to the Tourism Centre have had another successful year.

The Mini Railway is coordinated by volunteers and runs on the 1<sup>st</sup> and 3<sup>rd</sup> Sunday of each month.



*Mini Railway*

## Events

Events continue to be important economic contributors to the local economy. Events are important drivers of regional tourism. Events highlight local attractions and encourage extended stays by visitors. The more significant events staged in the Copper Coast highlight our music, food, sport and cultural strengths.

Sporting events and competitions have a strong niche appeal and encourage participants and spectators to travel further from their homes and to remain away for longer.

Sports tourists and their partners traditionally spend more per stay than leisure tourists.

This results in strong economic benefit to the Copper Coast region.

### Regional & State Events

In 2015/2016 there were a number of significant regional events held in the Copper Coast. This included;

- Bowls SA Supa Series
- Wine, Wheels & Whiting annual recreational cycling event
- Pro Am golfing events
- Hell of the North State Series Cycling event
- Copper Coast 500 sprints

### Other Major Events

The District Council of the Copper Coast supported the community in staging a number of events, including;

- Bowls SA events
- Volleyball SA School Beach Volleyball Carnival
- Over 60's Cricket Carnival
- Kadina Swap Meet and Show & Shine

### Community Events

Council also provided assistance to community organisations to stage;

- Kadina Show
- National Trust and Rotary Markets
- Moonta Antiques & Collectables Fair
- Make A Wish Activities
- Christmas and New Year's Eve activities
- Australia Day activities and awards



*Apex Australia Day Breakfast at Wallaroo*

## Wallaroo North Beach Tourist Park

The Wallaroo North Beach Tourist Park continues to have one of the highest visitation rates on Yorke Peninsula. It boasts a variety of alternative accommodation from unpowered sites to fully self contained six berth cabins, disabled friendly units and equipment, and spa units.

The park offers 22 beach front cabins with four star rating including 3 being disabled friendly

Managers continue to deliver a new vitality to the park which now boasts a wealth of new ideas including hire equipment consisting of Segways, Go-karts, Kayaks, Hover boards just to name a few.



*Jumping Pillow*



*Disabled Beach Access*



*Caravan Park Hire Equipment*



*In House Playground*

## Cemeteries

Councils' cemeteries at Kadina, Moonta, Wallaroo and Greens Plains are all attractively landscaped and maintained. As well as general sections all cemeteries have a niche wall with Kadina and Wallaroo also have a rose garden. Kadina has an attractive lawn area that was a joint initiative between the local service clubs and Council.

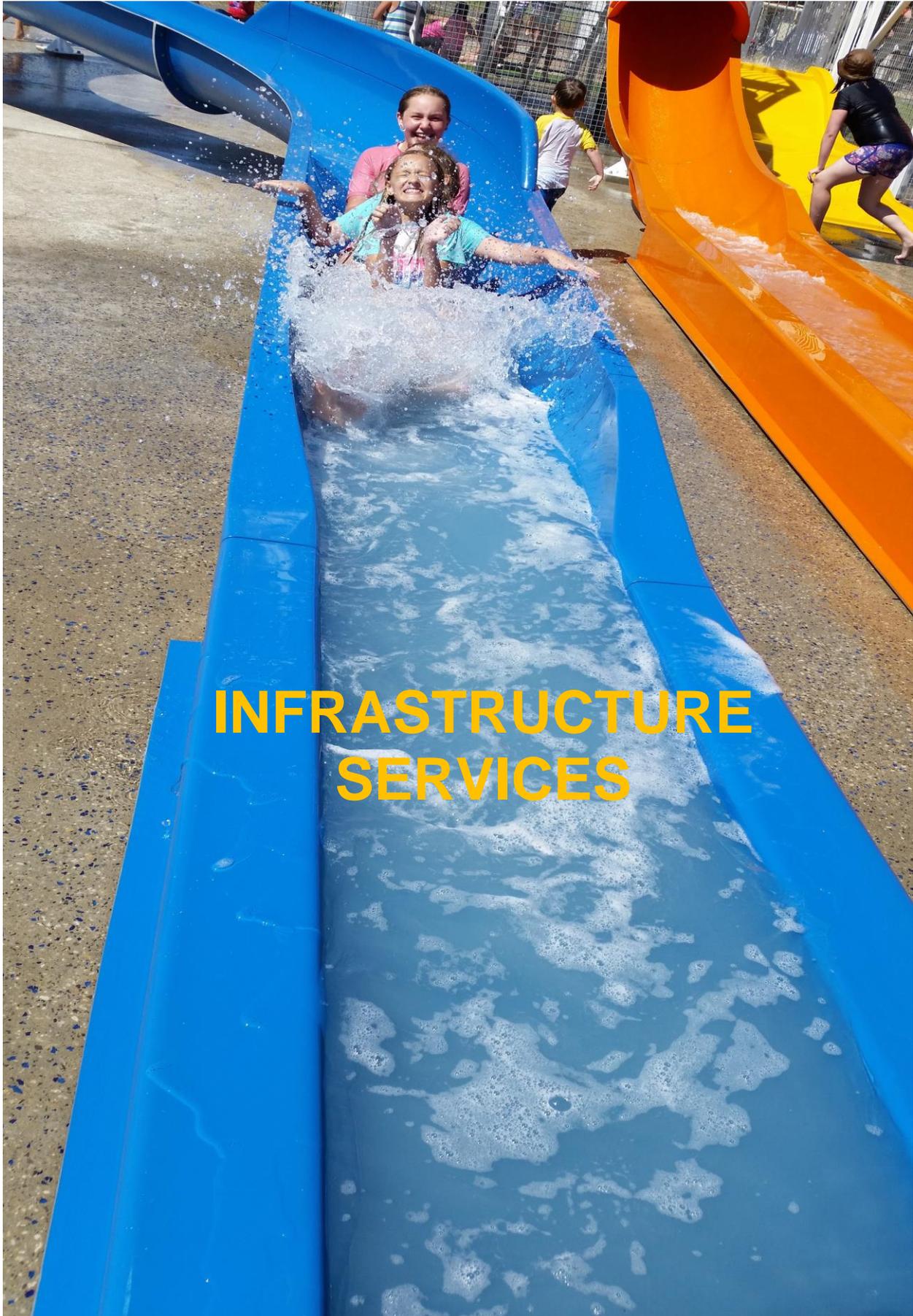
### **Cemetery Interments for 2015/16**

A total of 60 burials were recorded:

Kadina	20
Moonta	24
Wallaroo	15
Greens Plains	01

A total of 47 ashes were interred:

Kadina	14
Moonta	9
Wallaroo	21
Greens Plains	1



# Infrastructure Services

The Infrastructure Services Department plans for new infrastructure and manages and maintains Councils existing civil assets including:

- Roads
- Footpaths and Cycle Tracks
- Stormwater
- Recreation and Open Space Assets including Parks, Gardens and Foreshores
- Waste Management
- Waste Water (Community Wastewater Management Schemes and Waste Water Treatment Plant
- Buildings and Property

The department also maintains four Council Cemeteries and also oversees the development of new residential and commercial subdivisions as well as providing extensive customer service for the community. Infrastructure Services undertakes these duties with field staff, plant and machinery based at Council depots in Kadina, Moonta and Wallaroo.

Council's internal Construction staff have again been complimented by the use of private contractors during the course of the year.

Contractors are used for projects such as road construction (asphalt, kerbing and lighting), stormwater drainage, hire of plant, building upgrades, effluent and sewerage scheme constructions, footpath construction and various materials supply.

A range of other training and refresher courses have also been provided to staff including:

- Certificate III Civil Construction
- Horticulture Cert. II
- Arboriculture Cert. III
- Waste Water Processes
- Horticulture Cert. IV
- Backhoe
- Grader
- Working at Heights
- Hot Work Permit
- MEX Maintenance Software
- Work Zone Traffic Management
- Dangerous Dog Handling
- Pavement Material and Compaction
- Personal & Executive Assistant Seminar
- Dog and Cat Management
- Preparing Scope of Works & Specification
- Brush Cutter Operations
- MR Licence
- Emergency Evacuation Drill
- Chernalert – Chemical Data Base Use
- Sports Turf Management Cert III
- Incident Reporting & Investigation including WHS reporting

## Road Length Data

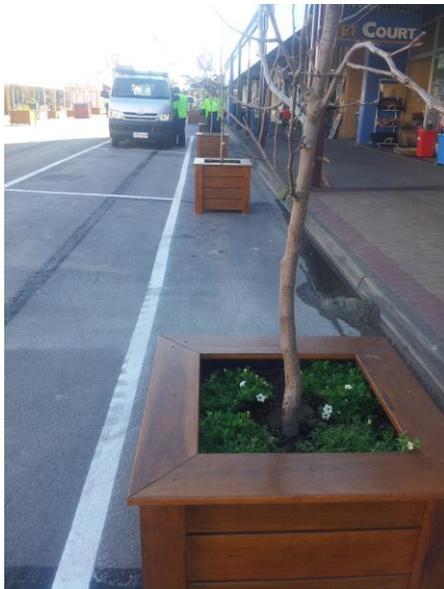
	SEALED	FORMED	UN-FORMED	TOTAL
2015/16	kms	kms	kms	kms
BUILT UP	239.2	34.52		273.72
NON BUILT UP	69.98	493.71		563.69
<b>TOTAL</b>	<b>309.18</b>	<b>528.23</b>	<b>90.63</b>	<b>928.04</b>

## Major Capital Works Projects for 2015/16

### KADINA:

#### Kadina CBD Trial

Following on from the CBD trial which commenced in 2014, and consultation with the community and businesses, the Kadina CBD final engineering plans have been finalised with works commencing in the latter part of 2016.



*Kadina CBD – Graves Street*



#### Airport Road

The Airport Road sealing project is a project developed through the Annual Business Plan, It included sealing the last section, approximately 1.5km, providing a sealed linkage from the Copper Coast Highway right through to the Copper Coast Aerodrome.



*Resident Cathleen Field and Infrastructure staff member Mandie Malone discuss the possible upgrade of Airport Road*



*Airport Road during construction*



*Airport Road nearing completion*

#### Footpaths

During the 2015/2016 financial year Council has constructed over 4.5km's of footpaths in Moonta, Wallaroo and Kadina.

The construction of these paths have been part of Council's strategic plan to complete outstanding subdivisions.

## Free Tree Day

As part of the District Council of the Copper Coast's "Green Up" initiative, Council gave ratepayers the opportunity to receive up to two plants from a selection of trees, grasses and shrubs on receipt of their rate notice. A total of 1317 trees were distributed to residents on Sunday June 14th between 10am and 1pm. Broken down into townships the total trees distributed: Kadina 493, Wallaroo 342 and Moonta 482. The remaining trees will be dispersed through various Council projects over the coming months.



Free Tree Day - Moonta

## National Tree Planting Day

As part of National Tree Planting Day on Tuesday 7th of July 2015 St Mary MacKillop School students planted 350 trees, shrubs and grasses on Abraham Rydberg Drive reserve and screening vegetation at the Waste Transfer Station in Wallaroo.

Over the years with the participation of local schools within the Copper Coast Council area we have managed to increase the flora within the Copper Coast area. We appreciate all schools ongoing participation with this positive initiative.



St Mary MacKillop School planting trees on Abraham Rydberg Drive reserve

## MOONTA:

### Community Waste Water Scheme – Moonta, Moonta Bay and Port Hughes

Stage 2 works have included Moonta proper, Moonta North and the remaining sections of Moonta Bay. These works approximately involve 1775 new sewer connections, 37km of gravity drainage and, 6km rising mains and 10 new pump stations. The works also include connecting existing smaller STED (septic tank effluent disposal scheme) to the overall community Waste Water management scheme.



Gravity Main Installation along Narangga Tce



Gravity Main installation along Robert St



Gravity Main Installation along North Terrace



Construction begins Port Hughes Road



Sealing Port Hughes Road



Port Hughes Road/Shared path completed

### Port Hughes Cycleway

Reconstruction of Port Hughes Road including the construction of a shared cycleway linking Moonta proper to Port Hughes began in October 2015. Council was successful with a \$116,667 grant for the cycleway. In addition, an additional allocation of Roads to Recovery funding of \$194,000 assisted with this project as well as Milne Terrace. The total length of works is approximately 1700m.

The project has also incorporated a realignment of the Rossiters Road intersection with improved storm water infrastructure.

### Milne Terrace Reconstruction

Construction commenced in October 2015 for the full reconstruction of Milne Terrace between Frances and Blanche Terrace. Works included major stormwater upgrades for this new road network, including an asphalt seal, kerbing, footpaths, streetscape and underground stormwater drainage framework.



*Milne Terrace footpath construction*



*Milne Terrace completed*



*Stormwater works Wallaroo Railway Corridor*



*Road reconstruction Irwin Street / Owen Terrace intersection*

### Owen Terrace Verandah's

This project involved 9 of the 14 businesses participating in a Separate Rate over 5 years for Council to undertake the project management to remove the existing verandah's and replace with new wider verandah's. This has now enabled business owners to fully utilise the newly constructed wider footpaths and increase the space available for undercover trading.



## WALLAROO:

### Wallaroo Central Railway Corridor

These works included an extension to the underground drainage network to include the intersection of Irwin Street and Owen Terrace. This then allowed for kerbing, protuberances, footpaths and asphalt sealing works.



Verandah Construction Owen Terrace



## Depots

Council operates out of three works depots, with Kadina being the principal depot, housing the workshop, primary plant storage and areas for materials storage.

The Moonta sub-depot, houses maintenance plant, has a small workshop for the maintenance of signs and small plant. It too has a storage area for materials.

The Wallaroo sub-depot also houses maintenance plant, has a small workshop for the maintenance of signs and small plant and storage areas for materials and the majority of Parks and Gardens equipment.

## Copper Coast Resource Recovery Centre

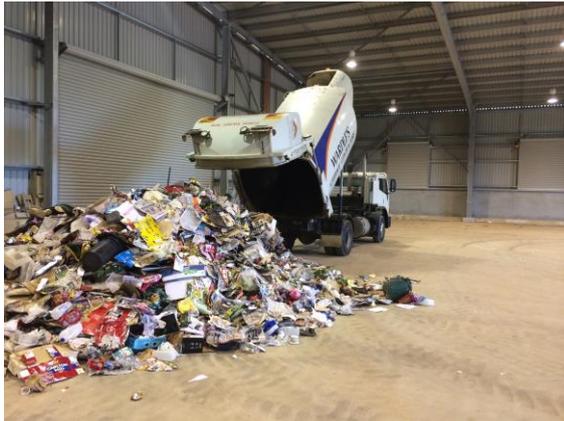
The Copper Coast Resource Recovery Centre opened to the public 1st of July 2014.

This site was for the receivable of putrescible waste, recyclable material, green waste and hardfill.

The recycled materials were sent to a Material Recovery Centre in Adelaide.

Gate takings at the Resource Recovery Centre were approximately 6000 tonne of refuse, 1250 tonne of recyclables 3000m<sup>3</sup> of green waste, 3000m<sup>3</sup> of hardfill, 1000m<sup>3</sup> of cardboard and 500m<sup>3</sup> of steel collected in 2015/2016.

Copper Coast Council recycle depot also offers a waste oil collection unit where waste oil can be deposited free of charge.



## TechCollect Program

From the 29<sup>th</sup> of April 2013 Kadina Recycle Depot now offers a free e-waste drop off. Unwanted computers, computer accessories and televisions can be dropped off for recycling, free of charge. e-waste will be recycled into many components which can have another useful life instead of going to landfill.

## drumMUSTER

The District Council of the Copper Coast has an ongoing drumMUSTER collection (held every Thursday at the Resource Recovery Centre). All bookings are to be made (closing Tuesday each week) by contacting the centre.

The Council has collected a total of 4456 drums in 2015/16 that would have otherwise been buried as landfill.

As part of improving recycling processes Council engaged a contractor to mulch major stockpiles of green waste, timber waste, mattresses and tyres. Given the Resource Recovery Centre has been operating for over 12 months improved processes are being developed.

## **Kerbside Collections**

Kerbside waste is managed under contract for the collection of putrescibles waste collection, recyclables and green waste.

### **Kerbside Green Waste**

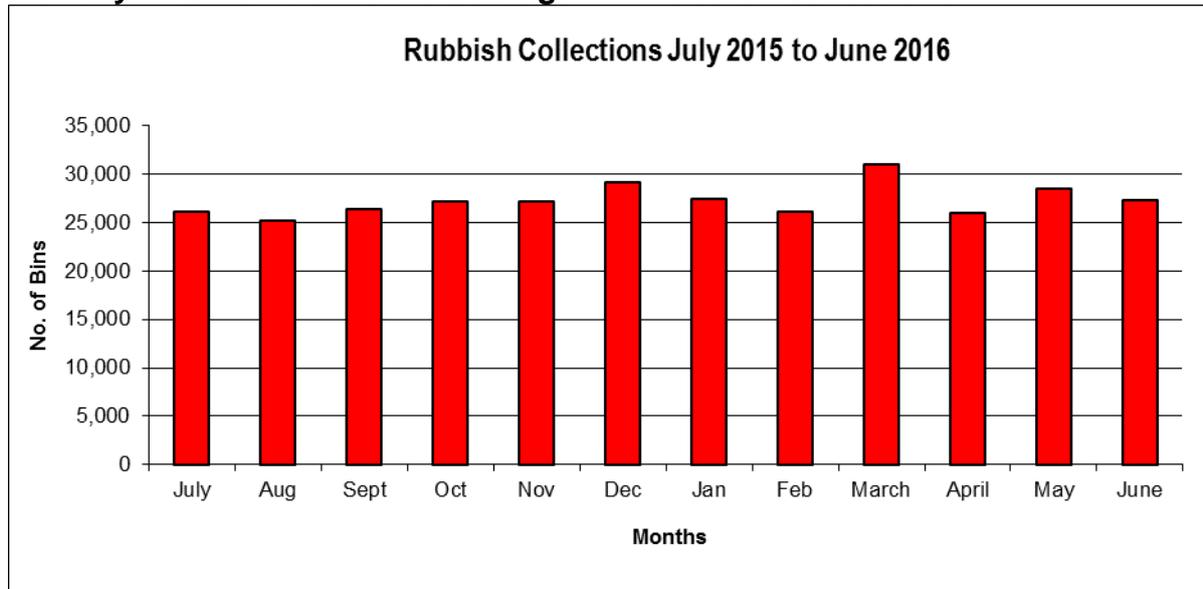
Council recently implemented an optional green waste collection. Council's contractor collects green waste in 240 litre bins on a monthly basis. Approximately 100 tonnes of Green Waste was collected in 2015/2016.

### Kerbside Recycling

Council's contractor collects recyclables in 240 litre bins on a fortnightly basis. A total of 1250 tonnes

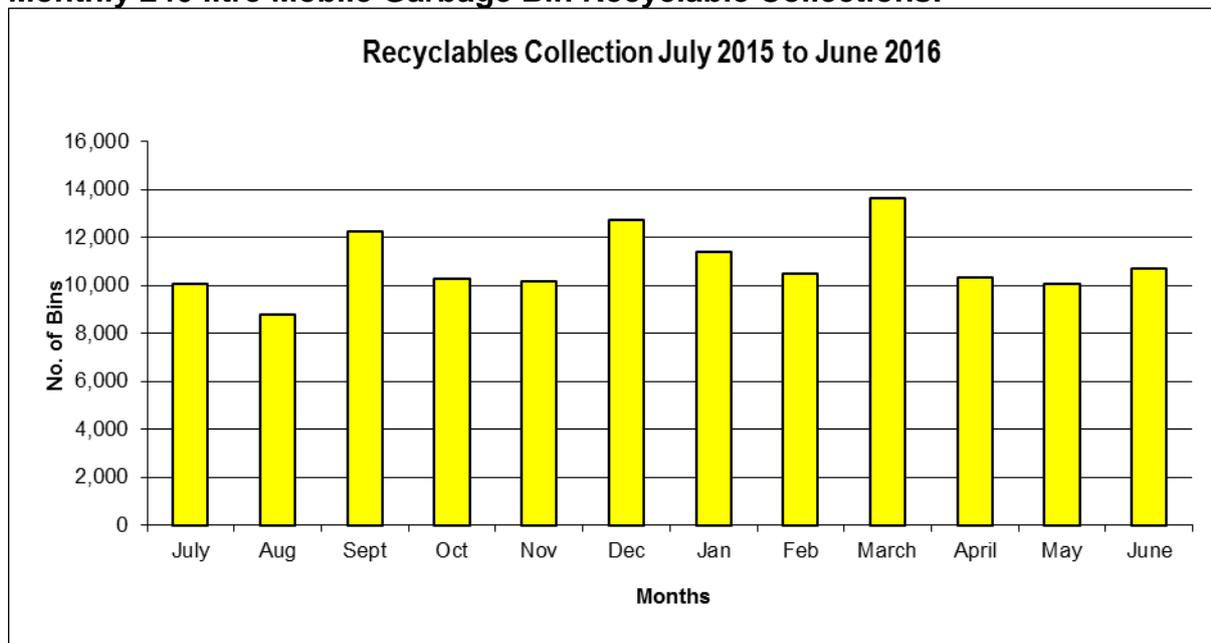
of recyclable materials were taken out of the waste stream in 2015/16. This material was made up mainly of paper, cardboard, steel, plastics and glass

### Monthly 120/140 litre Mobile Garbage Bin Rubbish Collections:



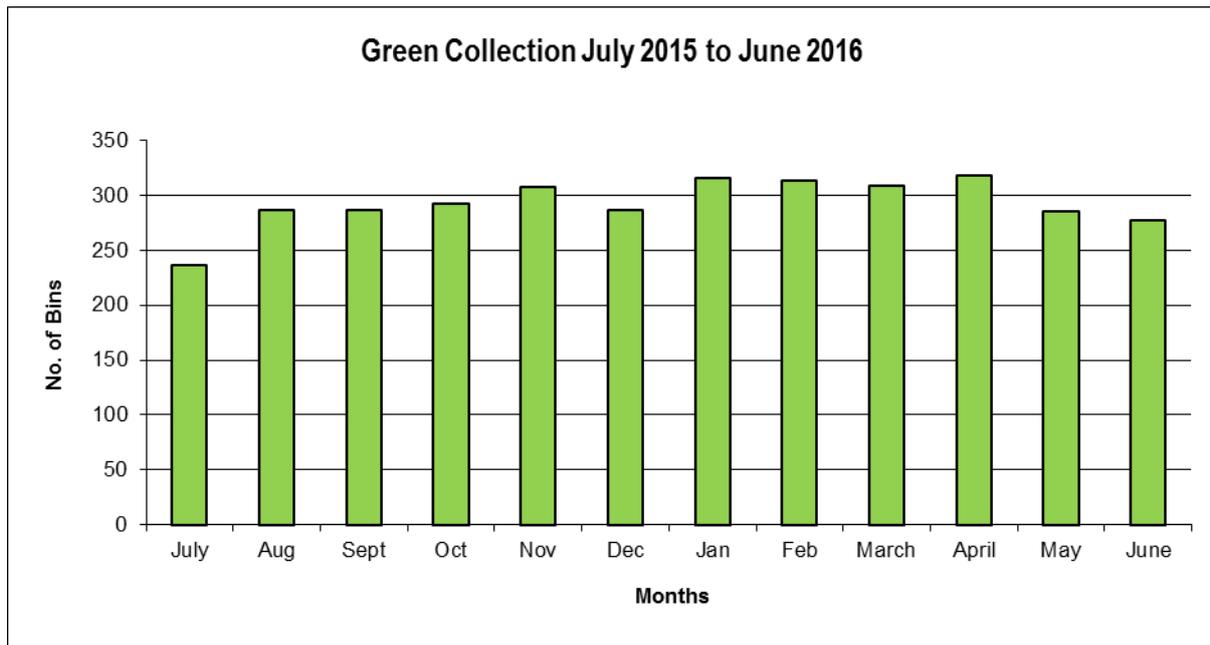
July 2015 - June 2016 - 140 litre bin collection details – Total bins collected 327, 239

### Monthly 240 litre Mobile Garbage Bin Recyclable Collections:



July 2015 – June 2016- 240 litre bin collection details – Total bins collected 130,809

### Monthly 240 litre Mobile Green Waste Collections:



July 2015 – June 2016 – 240 litre bin Green Waste Collection – Total bins collected 3,511

# DEVELOPMENT SERVICES



# Development Services

## Responsibilities

- Town Planning
- Development Approvals
- Building Approvals
- Building Inspections
- Building Fire Safety
- Land Division
- Waste Control System Approvals
- Inspections of Waste Control Systems
- Food Premises inspections
- Food Safety
- Public and Environmental Health
- Dog & Cat Management
- Fire Prevention
- Compliance



## Development Applications 2015/2016

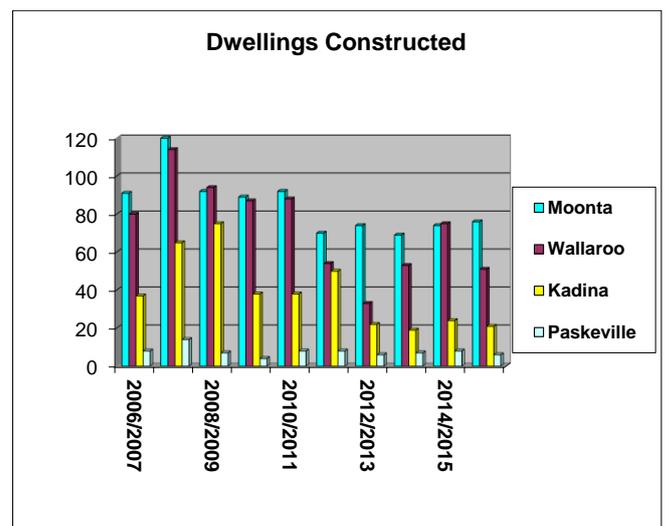
The Development Assessment Department has processed 582 applications during the report year. Of these 154 were new residential dwellings, with a cost of all development totalling approximately

\$47 million, a decrease of \$11 million from the previous year.

The majority of applications processed under the Development Act were Category 1 applications that do not require public notification and are generally dealt with by Council's Development Assessment Officers under delegated authority.

DEVELOPMENT APPROVALS 2015/2016	
Nature of Development	Applications Approved
New Dwellings	154
Dwelling Additions	20
Class 10 buildings (sheds, verandahs, carports etc)	336
Commercial & Industrial	31
Land Divisions	25
Other	16
<b>TOTAL</b>	<b>582</b>

In the 2015/2016 Financial Year Council has approved 25 Land Divisions, creating 130 new allotments. Of these allotments 112 are located in Wallaroo, 11 in Moonta/Moonta Bay/Port Hughes, 1 in Kadina and 6 Rural.



Following are some photos of developments that have been undertaken this financial year.



Photo: Commercial Redevelopment, Owen Tce, Wallaroo



Photo: Apex Clubrooms, Kadina

## Development Plan Amendment

Part 2 of the Better Development Plan (BDP) and General Development Plan Amendment (DPA) has now been approved by the Minister and was gazetted on 9 June 2016.

On approval of the document the Minister made two amendments, being for the removal of Council's Rural Living proposals and for an increase in the allowable building height within the Tourist Accommodation Policy Area along Pamir Court, Wallaroo. The Minister further rejected Council's request to consider an additional proposal within a separate part of the DPA.

All further relevant zoning and policy amendments are now in operation and the DPA is finalised following extensive agency and public consultation.



Photo: Seawall construction, Moonta Bay



Photo: Aged Care extension, Kadina

## Waste Control Systems

The following table shows the number of Waste Control System applications and inspections for the 2015/2016 Financial Year.

Type	No. of Applications	No. of inspections	No. of complaints
Septic Tank	163	100	6

## Immunisation

Council carried out Influenza, Tetanus and Hepatitis B vaccination programs for Council employees.



## Food Safety & Education

Council provides information concerning food safety and other health related topics to church, community groups and individuals. This is generally in the form of pamphlets, brochures and site visits. Council also conducts yearly routine food inspections.

The Environmental Health Officers have also run food safety sessions for Community groups in conjunction with TAFESA Kadina.

There is a Food Safety Short course on Councils website under

Environmental Health and Food, which enables people to gain a certificate at the end of the session. The link to this is:

<http://www.coppercoast.sa.gov.au/page.aspx?u=1737>

Council's Environmental Health Officers have undertaken:

- 121 Food Premises Inspections this year
- 6 Food Audits carried out for businesses servicing "Vulnerable Population".

## Dog & Cat Management



Authority for the management of dogs and cats within the region is vested in Council under the Dog and Cat Management Act, 1995. The objectives of the Act are to encourage responsible ownership, promote effective management and reduce public and environmental impact from dogs and cats.

The District Council of the Copper Coast Animal Management Plan relating to Cats and Dogs has been prepared in accordance with the requirements of the Act, adopted by Council and approved by the Dog & Cat Management Board.

During the report year Council carried out the following activities:

- Followed up on 86 complaints received in relation to dogs wandering at large, barking, and dog attacks/harassments,

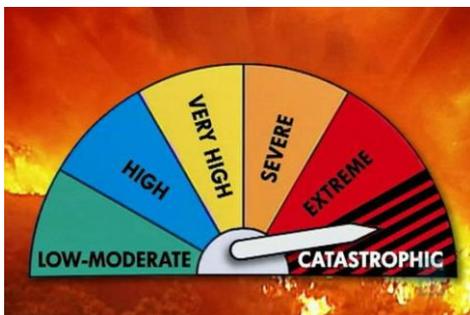
- Impounded 49 dogs
- Returned 35 impounded dogs to their owners.

Dog registrations for the 2015/2016 Financial Year totalled 2590.

Dog owners are encouraged to have their dog's microchipped. This ensures a higher success rate in returning lost dogs to their owners.

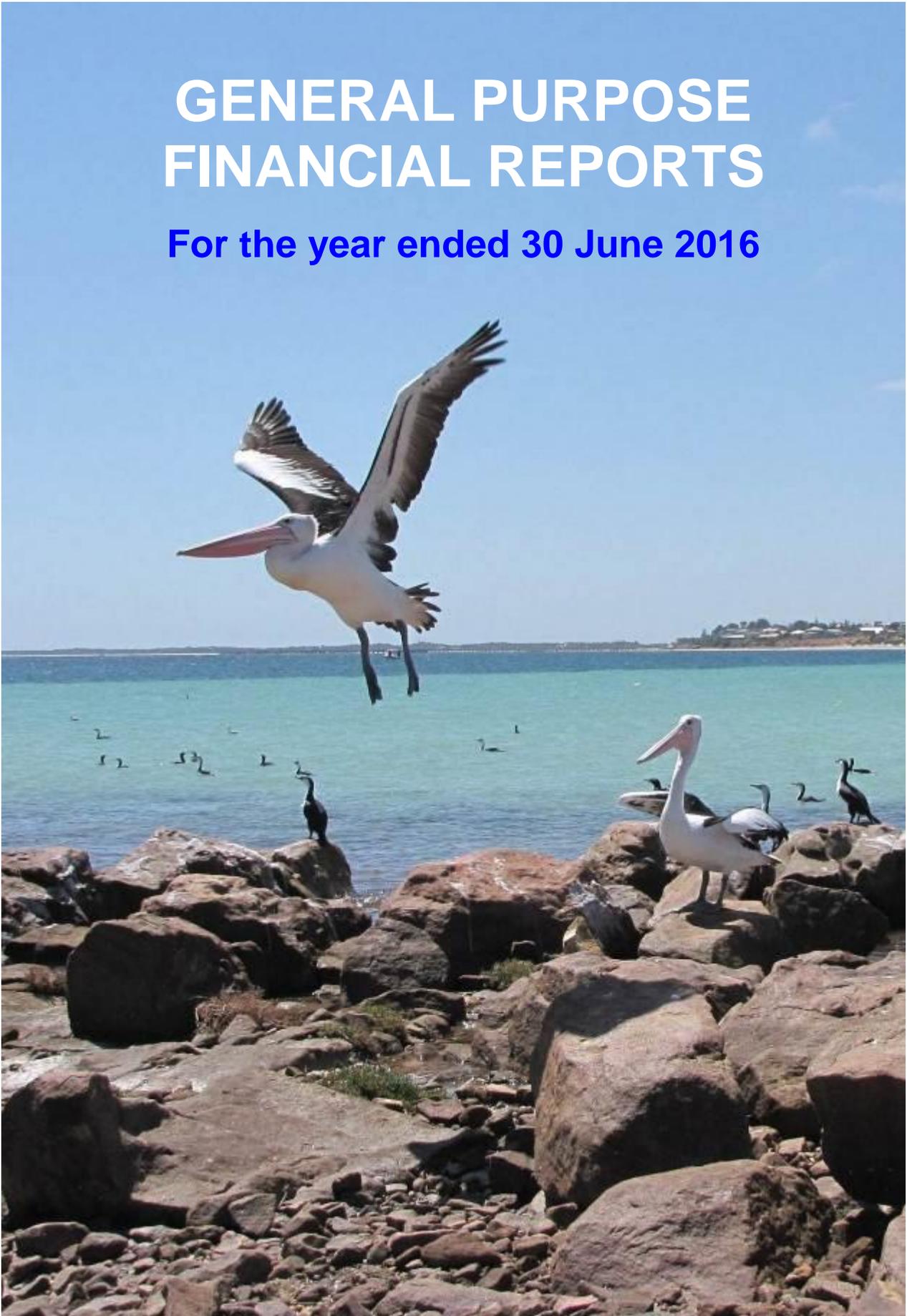
## Bushfire Prevention

In the 2015/2016 Financial Year, 588 Section 105F Notices (Fire and Emergency Services Act 2005) were issued to land owners who had not adequately prepared their land for the Fire Danger Season. This resulted in 52 expiations being issued where land owners failed to comply with the requirements outlined in the notices.



# GENERAL PURPOSE FINANCIAL REPORTS

For the year ended 30 June 2016



# District Council of the Copper Coast

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2016

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*lifestyle location of choice*



# District Council of the Copper Coast

## General Purpose Financial Statements for the year ended 30 June 2016

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# District Council of the Copper Coast

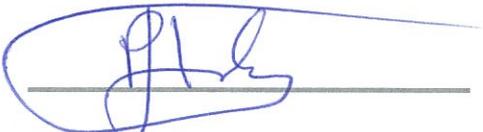
## General Purpose Financial Statements for the year ended 30 June 2016

### Certification of Financial Statements

**We have been authorised by the Council to certify the financial statements in their final form.**

**In our opinion:**

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Peter Jo Harder  
CHIEF EXECUTIVE OFFICER



Paul D K Thomas  
MAYOR

Date: 19<sup>th</sup> September, 2016

# District Council of the Copper Coast

## Statement of Comprehensive Income for the year ended 30 June 2016

\$ '000	Notes	2016	2015
<b>Income</b>			
Rates Revenues	2a	18,941	17,809
Statutory Charges	2b	607	667
User Charges	2c	2,648	2,665
Grants, Subsidies and Contributions	2g	1,671	2,880
Investment Income	2d	302	247
Reimbursements	2e	372	471
Other Income	2f	2,205	438
<b>Total Income</b>		<b>26,746</b>	<b>25,177</b>
<b>Expenses</b>			
Employee Costs	3a	6,707	6,484
Materials, Contracts & Other Expenses	3b	8,885	8,889
Depreciation, Amortisation & Impairment	3c	8,871	7,791
Finance Costs	3d	1,485	1,190
<b>Total Expenses</b>		<b>25,948</b>	<b>24,354</b>
<b>Operating Surplus / (Deficit)</b>		<b>798</b>	<b>823</b>
Asset Disposal & Fair Value Adjustments	4	225	176
Amounts Received Specifically for New or Upgraded Assets	2g	1,017	676
Physical Resources Received Free of Charge	2h	130	405
<b>Net Surplus / (Deficit) <sup>1</sup></b>		<b>2,170</b>	<b>2,080</b>
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	(33)	4,292
<b>Total Other Comprehensive Income</b>		<b>(33)</b>	<b>4,292</b>
<b>Total Comprehensive Income</b>		<b>2,137</b>	<b>6,372</b>

<sup>1</sup> Transferred to Equity Statement

District Council of the Copper Coast

Statement of Financial Position

as at 30 June 2016

\$ '000	Notes	2016	2015
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	5a	11,167	14,644
Trade & Other Receivables	5b	1,726	2,375
Financial Assets	5c	46	-
Inventories	5d	977	861
<b>Total Current Assets</b>		<b>13,916</b>	<b>17,880</b>
<b>Non-Current Assets</b>			
Financial Assets	6a	665	780
Infrastructure, Property, Plant & Equipment	7a	270,540	266,717
<b>Total Non-Current Assets</b>		<b>271,205</b>	<b>267,497</b>
<b>TOTAL ASSETS</b>		<b>285,121</b>	<b>285,377</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	2,708	2,047
Borrowings	8b	5,544	6,914
Provisions	8c	1,700	1,619
<b>Total Current Liabilities</b>		<b>9,952</b>	<b>10,580</b>
<b>Non-Current Liabilities</b>			
Borrowings	8b	25,581	25,595
Provisions	8c	5,351	7,102
<b>Total Non-Current Liabilities</b>		<b>30,932</b>	<b>32,697</b>
<b>TOTAL LIABILITIES</b>		<b>40,884</b>	<b>43,277</b>
<b>Net Assets</b>		<b>244,237</b>	<b>242,100</b>
<b>EQUITY</b>			
Accumulated Surplus		28,603	26,433
Asset Revaluation Reserves	9a	215,634	215,667
<b>Total Council Equity</b>		<b>244,237</b>	<b>242,100</b>

# District Council of the Copper Coast

## Statement of Changes in Equity for the year ended 30 June 2016

\$ '000	Notes	Asset			Total Equity
		Accumulated Surplus	Revaluation Reserve	Other Reserves	
<b>2016</b>					
Balance at the end of previous reporting period		26,433	215,667	-	242,100
a. Net Surplus / (Deficit) for Year		2,170	-	-	2,170
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(33)	-	(33)
Other Comprehensive Income		-	(33)	-	(33)
Total Comprehensive Income		2,170	(33)	-	2,137
c. Transfers between Reserves		-	-	-	-
Balance at the end of period		28,603	215,634	-	244,237
<b>2015</b>					
Balance at the end of previous reporting period		24,237	211,375	116	235,728
a. Net Surplus / (Deficit) for Year		2,080	-	-	2,080
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	4,292	-	4,292
Other Comprehensive Income		-	4,292	-	4,292
Total Comprehensive Income		2,080	4,292	-	6,372
c. Transfers between Reserves		116	-	(116)	-
Balance at the end of period		26,433	215,667	-	242,100

# District Council of the Copper Coast

## Statement of Cash Flows

for the year ended 30 June 2016

\$ '000	Notes	2016	2015
<b>Cash Flows from Operating Activities</b>			
<u>Receipts</u>			
Rates Receipts		18,904	17,789
Statutory Charges		607	667
User Charges		2,913	3,302
Grants, Subsidies and Contributions (operating purpose)		1,671	2,880
Investment Receipts		302	252
Reimbursements		409	468
Other Receipts		1,466	218
<u>Payments</u>			
Payments to Employees		(6,530)	(6,445)
Payments for Materials, Contracts & Other Expenses		(10,289)	(11,103)
Finance Payments		(1,483)	(927)
<b>Net Cash provided by (or used in) Operating Activities</b>	11b	<b>7,970</b>	<b>7,101</b>
<b>Cash Flows from Investing Activities</b>			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		1,017	676
Sale of Replaced Assets		61	28
Sale of Surplus Assets		-	70
Sale of Real Estate Developments		681	1,639
Repayments of Loans by Community Groups		69	89
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(2,958)	(3,006)
Expenditure on New/Upgraded Assets		(8,898)	(11,494)
Development of Real Estate for Sale		(116)	55
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(10,144)</b>	<b>(11,943)</b>
<b>Cash Flows from Financing Activities</b>			
<u>Receipts</u>			
Proceeds from Borrowings		-	12,500
Proceeds from Other Borrowings		385	-
<u>Payments</u>			
Repayments of Borrowings		(1,384)	(865)
Repayment of Other Borrowings		(299)	-
Repayment of Bonds & Deposits		(5)	-
Repayment of Aged Care Facility Deposits		-	(1)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(1,303)</b>	<b>11,634</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(3,477)</b>	<b>6,792</b>
plus: Cash & Cash Equivalents at beginning of period	11	14,644	7,852
<b>Cash &amp; Cash Equivalents at end of period</b>	11	<b>11,167</b>	<b>14,644</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Contents of the Notes accompanying the Financial Statements

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# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies

---

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 1/7/2013.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

#### 2 The Local Government Reporting Entity

District Council of the Copper Coast is incorporated under the South Australian *Local Government Act*

1999 and has its principal place of business at 51 Taylor Street, Kadina, South Australia. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

#### 3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2013/14	\$829,765	\$1,808,096	(\$978,331)
2014/15	\$2,719,004	\$1,801,017	\$917,987
2015/16	\$857,609	\$1,775,596	(\$917,987)

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies (continued)

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actual grants received and the grants entitlements allocated.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

#### 5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

##### 5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

##### 5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

##### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$2,000

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies (continued)

Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$2,000
Drains & Culverts	\$5,000
Reticulation extensions	\$5,000
Sidelines & household connections	\$5,000
Artworks	\$5,000

#### 6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

#### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

##### *Plant, Furniture & Equipment*

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

##### *Building & Other Structures*

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	5 to 15 years
Benches, seats, etc	10 to 20 years

##### *Infrastructure*

Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	20 to 50 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	80 to 100 years
Drains	80 to 100 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Dams and Reservoirs	80 to 100 years
Bores	20 to 40 years
Reticulation Pipes – PVC	60 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years

##### *Other Assets*

Library Books	10 to 15 years
Artworks	indefinite

#### 6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### 6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies (continued)

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#### 7 Investment property

The District Council of Copper Coast does not have any investment property.

#### 8 Payables

##### 8.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### 8.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### 9 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

#### 10 Employee Benefits

##### 10.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate	2.69 % (2015, 3.34 %)
Weighted avg. settlement period	1.66 years (2015, 1.71 years)

##### 10.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

#### 11 Provisions

##### Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

#### 12 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies (continued)

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In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

#### 13 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues and expenses are recognised on a percentage of completion basis. Costs incurred in advance of a future claimed entitlement are classified as work in progress in inventory. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

#### 14 Equity Accounted Council Businesses

Council does not participate in cooperative arrangements with other Councils for the provision of services and facilities.

#### 15 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### 16 New accounting standards and UIG Interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

District Council of the Copper Coast has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective with the exception of AASB 2015-7 *Amendments to Australian Accounting Standards – Fair Value Disclosures of Not-for-Profit Public Sector Entities*. Generally Council applies standards and interpretations in accordance with their respective commencement dates. The retrospective application of AASB 2015-7 has exempted Council from the disclosure of quantitative information and sensitivity analysis for some valuations categorised within Level 3 of the fair value hierarchy.

At the date of authorisation of the financial report, AASB 9 *Financial Instruments* and AASB 2015-6 *Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities* are the only new accounting standards with a future application date that are expected to have a material impact on Council's financial statements.

From 1 July 2016 AASB 124 *Related Party Disclosures* will apply to Council, which means that Council will disclose more information about related parties and transactions with those related parties.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 1. Summary of Significant Accounting Policies (continued)

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AASB 9, which replaces AASB 139 *Financial Instruments: Recognition and Measurement*, is effective for reporting periods beginning on or after 1 January 2018 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be able to be measured at amortised cost where very specific conditions are met.

As a result, Council will be required to measure its financial assets at fair value. There will be no financial impact on the consolidated financial statements.

Council is still reviewing the way that revenue is measured and recognised to identify whether AASB 15 Revenue from Contracts with Customers will have a material impact. To date no impact has been identified.

AASB 15 is effective from 1 January 2018 and will replace AASB 118 Revenue, AASB 111 Construction Contracts and a number of Interpretations. It contains a comprehensive and robust framework for the recognition, measurement and disclosure of revenue from contracts with customers.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

#### **17 Comparative Figures**

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

#### **18 Disclaimer**

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 2. Income

\$ '000	Notes	2016	2015
<b>(a). Rates Revenues</b>			
<b>General Rates</b>			
General Rates		14,476	13,525
Less: Mandatory Rebates		(134)	(125)
Less: Discretionary Rebates, Remissions & Write Offs		(57)	(49)
<b>Total General Rates</b>		<b>14,285</b>	<b>13,351</b>
<b>Other Rates (Including Service Charges)</b>			
Natural Resource Management Levy		468	456
Community Wastewater Management Systems		2,137	2,041
Separate & Special Rates		1,941	1,843
<b>Total Other Rates</b>		<b>4,546</b>	<b>4,340</b>
<b>Other Charges</b>			
Penalties for Late Payment		110	118
<b>Total Other Charges</b>		<b>110</b>	<b>118</b>
<b>Total Rates Revenues</b>		<b>18,941</b>	<b>17,809</b>
<b>(b). Statutory Charges</b>			
Development Act Fees		70	54
Town Planning Fees		143	165
Health & Septic Tank Inspection Fees		313	352
Animal Registration Fees & Fines		78	74
Parking Fines / Expiation Fees		3	2
Other Licences, Fees & Fines		-	20
<b>Total Statutory Charges</b>		<b>607</b>	<b>667</b>
<b>(c). User Charges</b>			
Cemetery/Crematoria Fees		69	71
Hall & Equipment Hire		14	20
Sundry		55	59
Caravan park Revenue		1,714	1,697
Retirement Village Management Fees		56	42
Tourism Activities		60	85
Waste Management Fees		355	372
Boat Ramp Fees		103	102
CWMS Augmentation Charges		43	41
Building Rents		117	128
Fire - Block Clearing / Fines		21	19
Heath Inspection		15	17
Bio Solid Disposal		25	9
Other		1	3
<b>Total User Charges</b>		<b>2,648</b>	<b>2,665</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 2. Income (continued)

\$ '000	Notes	2016	2015
<b>(d). Investment Income</b>			
Interest on Investments			
- Local Government Finance Authority		292	238
- Loans to Community Groups		10	9
<b>Total Investment Income</b>		<b>302</b>	<b>247</b>
<b>(e). Reimbursements</b>			
Roadworks		-	17
Private Works		8	4
YP Tourism		116	156
Other Council Reimbursements		112	39
Other		136	255
<b>Total Reimbursements</b>		<b>372</b>	<b>471</b>
<b>(f). Other Income</b>			
Insurance & Other Recoupments - Infrastructure, IPP&E		18	52
Rebates Received		56	59
Sundry		204	152
Search Fees		32	35
Retirement Village Fees and Licence Retention		127	140
Reduction Landfill Provision		1,768	-
<b>Total Other Income</b>		<b>2,205</b>	<b>438</b>
<b>(g). Grants, Subsidies, Contributions</b>			
Amounts Received Specifically for New or Upgraded Assets		1,017	676
Other Grants, Subsidies and Contributions		212	374
Untied - Financial Assistance Grant		729	2,229
Roads to Recovery		647	227
Library and Communications		83	50
<b>Total Grants, Subsidies, Contributions</b>		<b>2,688</b>	<b>3,556</b>
The functions to which these grants relate are shown in Note 12.			
<b>(i) Sources of grants</b>			
Commonwealth Government		692	449
State Government		1,967	3,019
Other		29	88
<b>Total</b>		<b>2,688</b>	<b>3,556</b>
<b>(h). Physical Resources Received Free of Charge</b>			
Roads, Bridges & Footpaths		130	405
<b>Total Physical Resources Received Free of Charge</b>		<b>130</b>	<b>405</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 3. Expenses

\$ '000	Notes	2016	2015
<b>(a). Employee Costs</b>			
Salaries and Wages		6,235	6,040
Employee Leave Expense		175	119
Superannuation - Defined Contribution Plan Contributions	18	418	377
Superannuation - Defined Benefit Plan Contributions	18	103	114
Workers' Compensation Insurance		178	246
Less: Capitalised and Distributed Costs		(402)	(412)
<b>Total Operating Employee Costs</b>		<b>6,707</b>	<b>6,484</b>
Total Number of Employees (full time equivalent at end of reporting period)		91	88
<b>(b). Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Auditor's Remuneration			
- Auditing the Financial Reports		16	14
Bad and Doubtful Debts		1	9
Elected Members' Expenses		204	206
Election Expenses		4	52
<b>Subtotal - Prescribed Expenses</b>		<b>225</b>	<b>281</b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Contractors		446	588
Legal Expenses		66	91
Levies Paid to Government - NRM levy		464	447
Parts, Accessories & Consumables		114	129
Sundry		641	538
Cemetery Maintenance		39	74
Community Grants		87	92
CWMS Maintenance		675	648
Depot & Machinery Repairs & Maintenance		544	523
Disability Action Plan		33	20
Fuel & Oil		304	342
Hallet Street Property Maintenance		12	31
Halls Maintenance		268	203
Information Technology		294	389
Insurances		152	117
Kernewek Lowender		43	50
Libraries		94	94
Parks & Gardens		178	266
Public Convenience Maintenance		220	264
Retirement Village Maintenance		171	149

(continued on the next page...)

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
<b>(b). Materials, Contracts and Other Expenses (continued)</b>			
<b>(ii) Other Materials, Contracts and Expenses (continued)</b>			
Road & Footpath Maintenance		555	402
Waste Disposal & Recycling		1,335	1,294
Sport & Recreation		285	267
Stormwater Drainage Maintenance		219	69
Street Lighting		316	357
Tourism Development (incl. Caravan Parks)		1,077	1,144
Town Planning		28	20
<b>Subtotal - Other Material, Contracts &amp; Expenses</b>		<b>8,660</b>	<b>8,608</b>
<b>Total Materials, Contracts and Other Expenses</b>		<b>8,885</b>	<b>8,889</b>
<b>(c). Depreciation, Amortisation and Impairment</b>			
<b>Depreciation and Amortisation</b>			
Buildings & Other Structures		1,866	1,889
Infrastructure			
- Stormwater Drainage		122	116
- CWMS		839	662
- Roads & Footpaths		4,284	3,579
- Other Infrastructure		917	794
Plant & Equipment		721	647
Furniture & Fittings		77	56
Library Books		45	48
<b>Subtotal</b>		<b>8,871</b>	<b>7,791</b>
<b>Total Depreciation, Amortisation and Impairment</b>		<b>8,871</b>	<b>7,791</b>
<p>In accordance with AASB 116 – <i>Property, Plant and Equipment</i>, AASB Action Alert Issue No: 172 (29 May 2015) and the SALGFMG &amp; SALGAG Paper (June 2016) – <i>Infrastructure Assets, Life without residual value</i>, we have adopted a change in accounting estimate on our residual values used for our road infrastructure. We will no longer use residual values on the depreciable components of our road infrastructure. This change has been implemented as of 1 July 2015. An additional \$583,977 of depreciation expense has been recorded this financial year as a result of the change in accounting estimate.</p>			
<b>(d). Finance Costs</b>			
Interest on Loans		1,483	1,219
Unwinding of Present Value Discounts		2	(29)
<b>Total Finance Costs</b>		<b>1,485</b>	<b>1,190</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	Notes	2016	2015
<b>Infrastructure, Property, Plant &amp; Equipment</b>			
<b>(i) Assets Renewed or Directly Replaced</b>			
Proceeds from Disposal		61	28
Less: Carrying Amount of Assets Sold		(81)	(27)
<b>Gain (Loss) on Disposal</b>		<b>(20)</b>	<b>1</b>
<b>(ii) Assets Surplus to Requirements</b>			
Proceeds from Disposal		-	70
Less: Carrying Amount of Assets Sold		-	(5)
<b>Gain (Loss) on Disposal</b>		<b>-</b>	<b>65</b>
<b>Real Estate Development Assets</b>			
Proceeds from Disposal		681	1,639
Less: Carrying Amount of Assets Sold		(436)	(1,529)
<b>Gain (Loss) on Disposal</b>		<b>245</b>	<b>110</b>
<b>Net Gain (Loss) on Disposal or Revaluation of Assets</b>		<b>225</b>	<b>176</b>

### Note 5. Current Assets

<b>(a). Cash &amp; Cash Equivalents</b>			
Cash on Hand at Bank		2,093	743
Short Term Deposits & Bills, etc.		9,074	13,901
<b>Total Cash &amp; Cash Equivalents</b>		<b>11,167</b>	<b>14,644</b>
<b>(b). Trade &amp; Other Receivables</b>			
Rates - General & Other		1,110	1,081
Council Rates Postponement Scheme		43	35
Accrued Revenues		-	74
Debtors - General		542	974
GST Recoupment		46	230
Prepayments		1	-
<b>Subtotal</b>		<b>1,742</b>	<b>2,394</b>
Less: Allowance for Doubtful Debts		(16)	(19)
<b>Total Trade &amp; Other Receivables</b>		<b>1,726</b>	<b>2,375</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 5. Current Assets (continued)

\$ '000	Notes	2016	2015
<b>(c). Financial Assets</b>			
Loans to Community Organisations		46	-
<b>Total Financial Assets</b>		<b>46</b>	<b>-</b>
<b>(d). Inventories</b>			
Stores & Materials		13	15
Trading Stock		166	163
Real Estate Developments	6	798	682
Other		-	1
<b>Total Inventories</b>		<b>977</b>	<b>861</b>

### Note 6. Non-Current Assets

#### Financial Assets

##### Receivables

Loans to Community Organisations	665	780
<b>Total Receivables</b>	<b>665</b>	<b>780</b>
<b>Total Financial Assets</b>	<b>665</b>	<b>780</b>

Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13

##### Other disclosures

##### Real Estate Developments - Current & Non-Current

(Valued at the lower of cost and net realisable value)

Residential	798	682
<b>Total Real Estate for Resale</b>	<b>798</b>	<b>682</b>
<b>Represented by:</b>		
Development Costs	127	248
Other Properties - Book Value	671	434
<b>Total Real Estate of Resale</b>	<b>798</b>	<b>682</b>
<b>Apportionment of Real Estate Developments</b>		
Current Assets	798	682
Non-Current Assets	-	-
	<b>798</b>	<b>682</b>



## District Council of the Copper Coast

### Notes to and forming part of the Financial Statements for the year ended 30 June 2016

#### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

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\$ '000

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##### Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

##### Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

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\$ '000

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#### Valuation of Assets (continued)

##### Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

##### Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

##### Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

*Capitalisation thresholds* used by Council for a representative range of assets are outline in Note 1. No capitalisation threshold is applied to the acquisition of land or interests in land.

*Estimated Useful Lives*: Useful lives are estimated for each individual assets. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is outlined in Note 1, although individual assets may have an estimated total useful life of greater or lessor amount.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

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\$ '000

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#### Valuation of Assets (continued)

##### **Land & Land Improvements**

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### **Buildings & Other Structures**

Buildings and other structures generally are recognised at fair value, based on current market values. However, special purpose buildings (such as public toilets) for which there is no market are valued at depreciated current replacement cost. Buildings which Council does not intend to replace at the end of their useful life are valued at the market value of the "highest and best" use.

Land & Buildings were valued by Maloney Field Services as at 30 June 2015 at fair value.

##### **Infrastructure**

Transportation assets were valued by Maloney Field Services as at 30 June 2012 at fair value. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by Maloney Field Services as at 30 June 2012 at fair value. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued by management as at 30 June 2014 at fair value. Fair value was determined using information gathered from recent community wastewater management system project costs. All acquisitions made after the respective dates of valuation are recorded at cost.

##### **Plant & Equipment**

These assets are recognised on the cost basis.

##### **All other Assets**

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 8. Liabilities

\$ '000	Notes	2016		2015	
		Current	Non Current	Current	Non Current
<b>(a). Trade and Other Payables</b>					
Goods & Services		1,939	-	1,396	-
Payments Received in Advance		259	-	217	-
Accrued Expenses - Employee Entitlements		145	-	61	-
Accrued Expenses - Other		334	-	350	-
Deposits, Retentions & Bonds		-	-	5	-
Other		31	-	18	-
<b>Total Trade and Other Payables</b>		<b>2,708</b>	<b>-</b>	<b>2,047</b>	<b>-</b>

### (b). Borrowings

Loans	1,514	25,581	2,937	25,595
Loans Retirement Village	4,030	-	3,977	-
<b>Total Borrowings</b>	<b>5,544</b>	<b>25,581</b>	<b>6,914</b>	<b>25,595</b>

All interest bearing liabilities are secured over the future revenues of the Council

### (c). Provisions

Employee Entitlements (including oncosts)	1,700	303	1,619	286
Future Reinstatement / Restoration, etc	-	5,048	-	6,816
<b>Total Provisions</b>	<b>1,700</b>	<b>5,351</b>	<b>1,619</b>	<b>7,102</b>

### Movements in Provisions

\$ '000			
2016 (current & non-current)		Future Reinstatement	Annual Leave & LSL
Opening Balance		6,816	-
Add	Unwinding of Present Value Discounts	-	2
	Additional Amounts Recognised	-	(2)
(Less)	Unused Amounts Reversed	(1,768)	-
<b>Closing Balance</b>		<b>5,048</b>	<b>-</b>

## District Council of the Copper Coast

### Notes to and forming part of the Financial Statements for the year ended 30 June 2016

#### Note 9. Reserves

\$ '000	1/7/2015	Increments (Decrements)	Transfers	Impairments	30/6/2016
<b>Asset Revaluation Reserve</b>					
Land - Other	28,386	-	-	-	28,386
Buildings & Other Structures	53,874	-	-	-	53,874
Infrastructure	91,853	(33)	-	-	91,820
- CWMS	727	-	-	-	727
- Roads & Footpaths	40,827	-	-	-	40,827
<b>Total Asset Revaluation Reserve</b>	<b>215,667</b>	<b>(33)</b>	<b>-</b>	<b>-</b>	<b>215,634</b>
<b>Comparatives</b>	<b>211,375</b>	<b>4,292</b>	<b>-</b>	<b>-</b>	<b>215,667</b>

#### PURPOSES OF RESERVES

##### Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

#### Note 10. Assets Subject to Restrictions

Council does not hold any assets subject to restrictions

#### Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2016	2015
<b>(a). Reconciliation of Cash</b>			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
<b>Total Cash &amp; Equivalent Assets</b>	5	<b>11,167</b>	<b>14,644</b>
<b>Balances per Statement of Cash Flows</b>		<b>11,167</b>	<b>14,644</b>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000	Notes	2016	2015
<b>(b). Reconciliation of Change in Net Assets to Cash from Operating Activities</b>			
<b>Net Surplus/(Deficit)</b>		<b>2,170</b>	<b>2,080</b>
<b>Non-Cash Items in Income Statements</b>			
Depreciation, Amortisation & Impairment		8,871	7,791
Premiums & Discounts Recognised & Unwound		-	(30)
Non-Cash Asset Acquisitions		(130)	(405)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(1,017)	(676)
Net (Gain) Loss on Disposals		(225)	(176)
Other		(86)	-
		<u>9,583</u>	<u>8,584</u>
<b>Add (Less): Changes in Net Current Assets</b>			
Net (Increase)/Decrease in Receivables		652	(557)
Change in Allowances for Under-Recovery of Receivables		3	9
Net (Increase)/Decrease in Inventories		-	(103)
Net (Increase)/Decrease in Other Current Assets		(6)	-
Net Increase/(Decrease) in Trade & Other Payables		666	(884)
Net Increase/(Decrease) in Unpaid Employee Benefits		98	52
Net Increase/(Decrease) in Other Provisions		(1,768)	-
<b>Net Cash provided by (or used in) operations</b>		<u>9,228</u>	<u>7,101</u>
<b>(c). Non-Cash Financing and Investing Activities</b>			
<b>Acquisition of assets by means of:</b>			
- Physical Resources Received Free of Charge	2i	130	405
<b>Total Non-Cash Financing &amp; Investing Activities</b>		<u>130</u>	<u>405</u>
<b>(d). Financing Arrangements</b>			
<b>Unrestricted access was available at balance date to the following lines of credit:</b>			
Bank Overdrafts		500	500
Corporate Credit Cards		30	30
LGFA Cash Advance Debenture Facility		-	8,500

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Council also has immediate access to a short term draw down facility, and variable interest rate borrowings under a cash advance facility, from the National Australia Bank and the Local Government Finance Authority of SA.

District Council of the Copper Coast

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).											
	INCOME			EXPENSES			OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015
\$ '000												
Administration	15,822	16,428	3,760	3,903	12,062	12,525	741	2,239	16,520	21,784		
Public Order & Safety	104	101	272	275	(168)	(174)	-	-	359	359		
Health	18	17	211	218	(193)	(201)	-	-	-	-		
Social Security & Welfare	245	209	643	583	(398)	(374)	45	20	8,812	8,796		
Housing & Community Amenities	6,707	4,827	6,373	5,173	334	(346)	-	-	64,294	65,728		
Protection of the Environment	-	-	50	58	(50)	(58)	-	-	2,252	2,252		
Recreation & Culture	232	202	4,183	3,917	(3,951)	(3,715)	97	81	54,741	53,727		
Agricultural Services	468	456	465	447	3	9	-	-	-	-		
Mining, Manufacturing & Construction	88	69	277	257	(189)	(188)	-	-	-	-		
Transport & Communication	944	639	5,930	4,977	(4,986)	(4,338)	775	490	126,145	121,305		
Economic Affairs	1,902	1,996	2,128	2,101	(226)	(105)	-	50	10,712	10,686		
Other Purposes	216	233	1,656	2,445	(1,440)	(2,212)	14	-	1,286	740		
<b>Total Functions/Activities</b>	<b>26,746</b>	<b>25,177</b>	<b>25,948</b>	<b>24,354</b>	<b>798</b>	<b>823</b>	<b>1,672</b>	<b>2,880</b>	<b>285,121</b>	<b>285,377</b>		

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 12b. Components of Functions

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\$ '000

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**The activities relating to Council functions are as follows:**

#### **COUNCIL ADMINISTRATION**

Operations include Governance, Administration, Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC - General Purpose, and Separate and Special Rates.

#### **PUBLIC ORDER & SAFETY**

Dog and Cat Control, Parking Control and other various by-laws, Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety and Pest Control.

#### **HEALTH**

Health Inspection & Services, Pest Control - Health, Immunisation, Preventive Health Services, Other Community Health Services.

#### **SOCIAL SECURITY & WELFARE**

Retirement & Other Elderly Citizens Facilities, Home Assistance Scheme, Other Services for the Aged and Disabled, Community Support, Children and Youth Services, Community Assistance & Transport.

#### **HOUSING & COMMUNITY AMENITIES**

Town Planning, Aged housing, Waste Management, Common Effluent Disposal, Subdivision Development and sales, Storm Water Drainage, Bus Shelters, Cemeteries/Crematoria, Public Conveniences, Public Lighting and Other Community Amenities.

#### **PROTECTION OF THE ENVIRONMENT**

Foreshore & Coastal Protection, maintenance and development and other Natural Resource Management.

#### **RECREATION & CULTURE**

Library Services, Community Arts and Cultural facilities, Sport and Recreation Facilities including Jetty, Boat Ramp, Swimming Enclosures, Hall Facilities, Parks and Gardens, Reserves and Playgrounds.

#### **AGRICULTURAL SERVICES**

Agricultural Services including animal, plant and insect pest control services.

#### **MINING, MANUFACTURING & CONSTRUCTION**

Local quarrying and borrow pit operations, regulation of all building construction, alterations, etc

#### **TRANSPORT & COMMUNICATIONS**

Sealed and Unsealed road construction and maintenance, traffic management, foot and bicycle ways, aerodrome operation and parking (off and on street).

#### **ECONOMIC AFFAIRS (not elsewhere covered)**

Tourism development and caravan park operations.

#### **OTHER PURPOSES (not elsewhere covered)**

Borrowings and investments of the Council along with the plant, machinery and depot operations. The expenses of plant operations and indirect overheads (works depots) were fully allocated to various operating functions or capitalised as asset outlays per medium, respectively, of internal plant hire rates and as a percentage of direct labour costs.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments

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\$ '000

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#### Recognised Financial Instruments

##### Bank, Deposits at Call, Short Term Deposits

**Accounting Policy:**

Carried at lower of cost and net realisable value; Interest is recognised when earned.

**Terms & Conditions:**

Deposits are returning fixed interest rates between 1.75% and 2% (2015: 2% and 3%). Short term deposits have an average maturity of 10.79 days and an average interest rate of 1.95% (2015: 9.05 days and 2.39%).

**Carrying Amount:**

Approximates fair value due to the short term to maturity.

##### Receivables

**Rates & Associated Charges**

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

**Accounting Policy:**

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

**Terms & Conditions:**

Secured over the subject land, arrears attract interest of 0.6% (2015: 0.7%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

##### Receivables

**Fees & Other Charges****Accounting Policy:**

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

**Terms & Conditions:**

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments (continued)

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\$ '000

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#### Recognised Financial Instruments

Receivables

**Other Levels of Government**

**Accounting Policy:**

Carried at nominal value.

**Terms & Conditions:**

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying Amount:**

Approximates fair value.

Receivables

**Retirement Home Contributions**

**Accounting Policy:**

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

**Terms & Conditions:**

Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

Liabilities

**Creditors and Accruals**

**Accounting Policy:**

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

**Terms & Conditions:**

Liabilities are normally settled on 30 day terms.

**Carrying Amount:**

Approximates fair value.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments (continued)

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\$ '000

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#### Recognised Financial Instruments

##### Liabilities

##### Retirement Home Contributions

**Accounting Policy:**

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

**Terms & Conditions:**

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

**Carrying Amount:**

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

##### Liabilities

##### Interest Bearing Borrowings

**Accounting Policy:**

Carried at the principal amounts. Interest is charged as an expense as it accrues.

**Terms & Conditions:**

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 4.9% and 6% (2015: 5% and 6.5%).

**Carrying Amount:**

Approximates fair value.

##### Liabilities

##### Finance Leases

**Accounting Policy:**

Accounted for in accordance with AASB 117.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2016</b>					
<b><u>Financial Assets</u></b>					
Cash & Equivalents	11,167	-	-	11,167	11,167
Receivables	526	-	-	526	526
Other Financial Assets	83	332	540	955	711
<b>Total Financial Assets</b>	<b>11,776</b>	<b>332</b>	<b>540</b>	<b>12,648</b>	<b>12,404</b>
<b><u>Financial Liabilities</u></b>					
Payables	2,449	-	-	2,449	2,449
Current Borrowings	6,966	-	-	6,966	5,544
Non-Current Borrowings	-	11,748	23,122	34,870	25,581
<b>Total Financial Liabilities</b>	<b>9,415</b>	<b>11,748</b>	<b>23,122</b>	<b>44,285</b>	<b>33,574</b>

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2015</b>					
<b><u>Financial Assets</u></b>					
Cash & Equivalents	14,644	-	-	14,644	14,644
Receivables	1,277	-	-	1,277	1,277
Other Financial Assets	84	418	278	780	780
<b>Total Financial Assets</b>	<b>16,005</b>	<b>418</b>	<b>278</b>	<b>16,701</b>	<b>16,701</b>
<b><u>Financial Liabilities</u></b>					
Payables	1,636	-	-	1,636	1,636
Current Borrowings	6,914	-	-	6,914	6,914
Non-Current Borrowings	2,937	14,684	7,974	25,595	25,595
<b>Total Financial Liabilities</b>	<b>11,487</b>	<b>14,684</b>	<b>7,974</b>	<b>34,145</b>	<b>34,145</b>

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	0.00%	-	0.00%	3,977
Fixed Interest Rates	5.38%	31,125	5.50%	28,532
		<b>31,125</b>		<b>32,509</b>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments.(continued)

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\$ '000

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#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

### Note 14. Commitments for Expenditure

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\$ '000

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Notes

2016

2015

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#### Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

CWMS	2,678	5,000
CCSLC	7,133	-
	<u>9,811</u>	<u>5,000</u>

These expenditures are payable:

Not later than one year	8,792	5,000
Later than one year and not later than 5 years	1,019	-
	<u>9,811</u>	<u>5,000</u>

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 15. Financial Indicators

\$ '000	Amounts	Indicator	Prior Periods	
	2016	2016	2015	2014

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

#### 1. Operating Surplus Ratio

Operating Surplus	798			
<u>Total Operating Revenue</u>	<u>26,746</u>	3%	3%	(31%)

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

#### 1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

	798			
	<u>26,746</u>	3%	0%	(31%)

#### 2. Net Financial Liabilities Ratio

Net Financial Liabilities	27,280			
<u>Total Operating Revenue</u>	<u>26,746</u>	102%	101%	100%

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*

#### 3. Asset Sustainability Ratio

Net Asset Renewals	2,897			
<u>Infrastructure &amp; Asset Management Plan required expenditure</u>	<u>8,871</u>	33%	38%	88%

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

District Council of the Copper Coast

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

Note 15. Financial Indicators - Graphs (continued)

<p><b>1. Operating Surplus Ratio</b></p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>-31%</td> </tr> <tr> <td>2015</td> <td>3%</td> </tr> <tr> <td>2016</td> <td>3%</td> </tr> </tbody> </table>	Year	Ratio %	2014	-31%	2015	3%	2016	3%	<p><b>Purpose of Operating Surplus Ratio</b></p> <p>This indicator is to determine the percentage the operating revenue varies from operating expenditure</p>
Year	Ratio %								
2014	-31%								
2015	3%								
2016	3%								
<p><b>1a. Adjusted Operating Surplus Ratio</b></p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>-31%</td> </tr> <tr> <td>2015</td> <td>0%</td> </tr> <tr> <td>2016</td> <td>3%</td> </tr> </tbody> </table>	Year	Ratio %	2014	-31%	2015	0%	2016	3%	<p><b>Purpose of Adjusted Operating Surplus Ratio</b></p> <p>This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure</p>
Year	Ratio %								
2014	-31%								
2015	0%								
2016	3%								
<p><b>2. Net Financial Liabilities Ratio</b></p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>100%</td> </tr> <tr> <td>2015</td> <td>101%</td> </tr> <tr> <td>2016</td> <td>102%</td> </tr> </tbody> </table>	Year	Ratio %	2014	100%	2015	101%	2016	102%	<p><b>Purpose of Net Financial Liabilities Ratio</b></p> <p>This indicator shows the significance of the net amount owed to others, compared to operating revenue</p>
Year	Ratio %								
2014	100%								
2015	101%								
2016	102%								
<p><b>3. Asset Sustainability Ratio</b></p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2014</td> <td>88%</td> </tr> <tr> <td>2015</td> <td>38%</td> </tr> <tr> <td>2016</td> <td>33%</td> </tr> </tbody> </table>	Year	Ratio %	2014	88%	2015	38%	2016	33%	<p><b>Purpose of Asset Sustainability Ratio</b></p> <p>This indicator aims to determine if assets are being renewed and replaced in an optimal way</p>
Year	Ratio %								
2014	88%								
2015	38%								
2016	33%								

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 16. Uniform Presentation of Finances

\$ '000	2016	2015
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	26,746	25,177
<i>less</i> Expenses	<u>(25,948)</u>	<u>(24,354)</u>
Operating Surplus / (Deficit)	798	823
<b><i>less</i> Net Outlays on Existing Assets</b>		
Capital Expenditure on Renewal and Replacement of Existing Assets	2,958	3,006
<i>less</i> Depreciation, Amortisation and Impairment	(8,871)	(7,791)
<i>less</i> Proceeds from Sale of Replaced Assets	<u>(61)</u>	<u>(28)</u>
<b>Subtotal</b>	<b>(5,974)</b>	<b>(4,813)</b>
<b><i>less</i> Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	8,898	9,910
<i>less</i> Amounts Received Specifically for New and Upgraded Assets	(1,017)	(676)
<i>less</i> Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	<u>(681)</u>	<u>(180)</u>
<b>Subtotal</b>	<b>7,200</b>	<b>9,054</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b><u>(428)</u></b>	<b><u>(3,418)</u></b>

### Note 17. Operating Leases

Council does not have any Operating Leases

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 18. Superannuation

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\$ '000

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The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

#### **Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

#### **Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

#### **Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 19. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

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The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### **1. LAND UNDER ROADS**

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 948 km of road reserves of average width 20 metres.

#### **2. POTENTIAL INSURANCE LOSSES**

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

#### **3. BANK GUARANTEES**

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$730,000 (2015: \$730,000) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

#### **4. LEGAL MATTERS**

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 3 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

#### **5. CONTINGENT ASSETS**

An insurance pay-out is expected to be received as compensation for infrastructure that sustained storm damage in May 2016. The timing and amount of compensation will remain unknown until such time as the claim is settled.

## District Council of the Copper Coast

### Notes to and forming part of the Financial Statements for the year ended 30 June 2016

#### Note 20. Events after the Balance Sheet Date

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Events that occur after the reporting date of 30 June 2016, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 19/09/16.

**Council is unaware of any material or significant "non adjusting events" that should be disclosed.**

# District Council of the Copper Coast

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 21. Council Information & Contact Details

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**Principal Place of Business:**

51 Taylor Street  
KADINA SA 5554

**Contact Details****Mailing Address:**

PO Box 396  
KADINA SA 5554

**Opening Hours:**

9am - 5pm

**Telephone:** 08 8828 1200

**Facsimile:** 08 8821 2736

**Internet:** <http://www.coppercoast.sa.gov.au>

**Email:** [info@coppercoast.sa.gov.au](mailto:info@coppercoast.sa.gov.au)

**Officers****CHIEF EXECUTIVE OFFICER**

Peter Jo Harder

**PUBLIC OFFICER**

Peter Jo Harder

**AUDITORS**

UHY Haines Norton  
PO Box 8070  
Station Arcade  
Adelaide SA 5000

**Elected Members****MAYOR**

Paul D K Thomas

**COUNCILLORS**

Roslyn Talbot  
Su Bell  
Sheridan Brand  
Bill Clarke  
Mathew East  
Margaret Pope  
Bruce Schmidt  
Catherine Vluggen  
Brent Walker  
David Woodforde

**Other Information**

**ABN:** 36 670 364 373

**INDEPENDENT AUDIT REPORT TO THE MEMBERS OF  
THE DISTRICT COUNCIL OF THE COPPER COAST**

**Report on the Financial Statements**

We have audited the accompanying financial statements of District Council of the Copper Coast (the Council), which comprise the Statement of Financial Position as at 30 June 2016, the Statement of Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows for the year for the year ended on that date, the notes comprising a summary of significant accounting policies and other explanatory information and the Council's Certificate.

*Councillors' Responsibility for the Financial Statements*

The Councillors of the Council are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011* and for such internal controls as the Councillors determine are necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

*Auditor's Responsibility*

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with the relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Councillors, as well as evaluating the overall presentation of the financial statements.

Our audit responsibility extends only to the financial statements included in the annual report, and does not include any other financial information published within the annual report. Accordingly, we have not expressed an opinion on any financial information other than the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

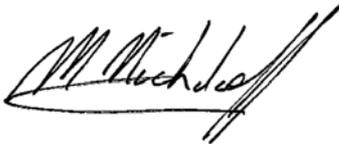
*Independence*

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Professional Accounting Bodies.

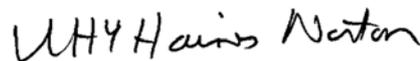
*Auditor's Opinion*

In our opinion,

- (a) the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1999, Chapter 8 part 3 Division 1 (the Division);
- (b) the financial statements:
  - i. have been presented, in all material respects, in accordance with the requirements of this Division;
  - ii. are consistent with the Council's accounting records;
  - iii. present fairly, in all material respects, the Council's financial position as at 30 June 2016 and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the Local Government (Financial Management) Regulations 2011;
- (c) all information relevant to the conduct of the audit has been obtained; and
- (d) there are no material deficiencies in the accounting records or financial statements that have come to light during the course of the audit.



**M.D. Nicholaeff**  
Partner



**UHY Haines Norton**  
Chartered Accountants

Signed in Sydney on 19 September 2016

## INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS TO THE MEMBERS OF THE DISTRICT COUNCIL OF THE COPPER COAST

We have audited the District Council of the Copper Coast (the Council)'s compliance in all material respects with the requirements of *Section 125 of the Local Government Act 1999* in relation to the design and implementation of Internal Controls established by the Council to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liability for the period 1 June 2015 to 30 June 2016 are in accordance with legislative provisions.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementation and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property and incurring of liabilities are in accordance with legislative provisions.

### Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the Local Government Act 1999 in relation to the design and implementation of Internal controls, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements *ASAE 3100 Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation to the design and implementation of internal controls for the period 1 July 2015 to 30 June 2016. *ASAE 3100* also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of internal controls on a sample basis based on the assessed risks.

### Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 125 of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

### **Inherent Limitations**

Because of the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with *Section 125 of the Local Government Act 1999* in relation to the design and implementation of Internal Controls, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with *Section 125 of the Local Government Act 1999* in relation to the design and implementation of Internal Controls are undertaken on a test basis.

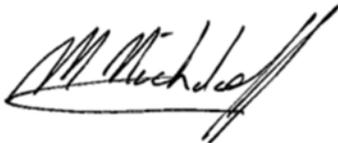
The conclusion expressed in this respect has been formed on the above basis.

### **Independence**

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

### **Opinion**

In our opinion, the Council has complied in all material respects, with *Section 125 of the Local Government Act 1999* in relation to the design and implementation of Internal Controls, established by the Council to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 are in accordance with legislative provisions.



**M.D. Nicholaeff**  
Partner



**UHY Haines Norton**  
Chartered Accountants

Signed in Sydney on 29 September 2016

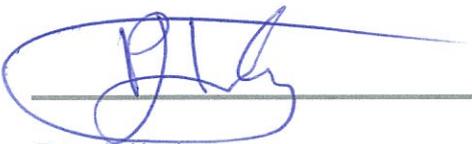
# District Council of the Copper Coast

## General Purpose Financial Statements for the year ended 30 June 2016

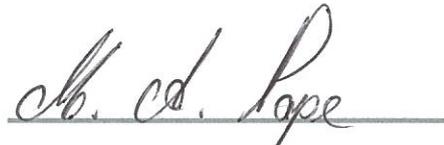
### Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of District Council of the Copper Coast for the year ended 30 June 2016, the Council's Auditor, UHY Haines Norton, Chartered Accountants has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Peter Jo Harder  
CHIEF EXECUTIVE OFFICER



Margaret Pope  
PRESIDING MEMBER, AUDIT COMMITTEE

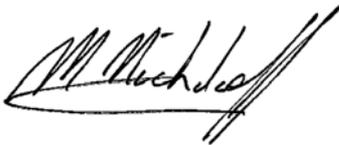
Date: 19/9/2016

**THE DISTRICT COUNCIL OF THE COPPER COAST**

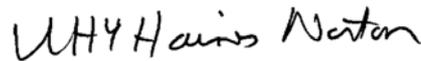
**STATEMENT BY AUDITOR**

I confirm that, for the audit of the financial statements of the District Council of the Copper Coast for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.



**M.D. Nicholaeff**  
Partner



**UHY Haines Norton**  
Chartered Accountants

Signed in Sydney on 19 September 2016



# Central

Local Government Region of South Australia

Incorporated under provisions of the Local Government Act

## Annual Report for 2015 – 2016

*A regional subsidiary of:*

*The Barossa Council  
District Council of Barunga West  
Clare & Gilbert Valleys Council  
District Council of the Copper Coast  
The Flinders Ranges Council  
Regional Council of Goyder  
Light Regional Council  
District Council of Mallala  
District Council of Mount Remarkable  
Northern Areas Council  
District Council of Orroroo/Carrieton  
District Council of Peterborough  
Port Pirie Regional Council  
Wakefield Regional Council  
Yorke Peninsula Council*

## Contact Details

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**Postal Address:**

318 Main North Road  
CLARE SA 5453

**Telephone:**

0419 341 866

**Email:**

[ceo@centralregion.sa.gov.au](mailto:ceo@centralregion.sa.gov.au)

**Website:**

[www.centralregion.sa.gov.au](http://www.centralregion.sa.gov.au)

# **The Central Local Government Region of South Australia**

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence and as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999.

The Central Region is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Central Region is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the Central Region and ensure that the Central Region acts in accordance with its Charter. The Board has 15 members, comprising one representative elected from each constituent Council:

- Barossa Council
- District Council of Barunga West
- Clare & Gilbert Valleys Council
- District Council of the Copper Coast
- The Flinders Ranges Council
- Regional Council of Goyder
- Light Regional Council
- District Council of Mallala
- District Council of Mount Remarkable
- Northern Areas Council
- District Council of Orreroo/Carrieton
- District Council of Peterborough
- Port Pirie Regional Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Region's area spans the Barossa through the Clare Valley, Yorke Peninsula, Adelaide Plains, Mid and Upper North districts through to the Flinders Ranges, covering 27 per cent of the incorporated area of the State and comprises some 27 per cent of the State's population outside Adelaide.

## Office Bearers for 2015/16

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**Chairman:**

Mayor Peter Matthey (Goyder)

**Deputy Chairs:**

*Mayor Sandra Wauchope (Mount Remarkable)*  
*Mayor Allan Aughey (Clare & Gilbert Valleys)*

**Executive Members:**

*Mayor Rodney Reid (Wakefield)*  
*Mayor Paul Thomas (Copper Coast)*

**Delegate to the LGA Board  
representing the Central  
Region of the LGA  
Constitution:**

*Mayor Denis Clark (Northern Areas) LGA Board Member*  
*Mayor Ray Agnew (Yorke Peninsula) LGA Board Member*  
*Mayor Peter Matthey (Goyder) LGA Deputy Board Member*

**Chief Executive Officer:**

Mr Paul McInerney  
(Interim Executive Officer and Outreach Services Project until  
December 2015)  
Mr David J. Stevenson (from December 2015)

**Auditor:**

Mr Ian G. McDonald FCA

## Central Local Government Region Board of Management

Each Constituent Council may appoint one elected member as delegate to be a Board Member. A proxy delegate is also appointed, with provisions allowing for representation by other elected or endorsed members.

Constituent Councils have appointed the following delegates and proxy delegates to the Board of Management:

<b>Council</b>	<b>Delegate</b>	<b>Proxy Delegate</b>
The Barossa Council	Mayor Bob Sloane	
District Council of Barunga West	Mayor Cynthia Axford	Deputy Mayor Dean Dolling
District Council of the Copper Coast	Mayor Paul Thomas	Deputy Mayor Roslyn Talbot
Clare & Gilbert Valleys Council	Mayor Allan Aughey	Cr Ian Burfitt
Flinders Ranges Council	Mayor Peter Slattery	Deputy Mayor Ken Anderson
Regional Council of Goyder	Mayor Peter Matthey	Deputy Mayor Jane Kellock
Light Regional Council	Mayor Bill O'Brien	Cr Lynette Reichstein
District Council of Mallala	Mayor Duncan Kennington (to 27 November) Mayor Tony Flaherty (from 7 March 2016)	Deputy Mayor Marcus Strudwicke
District Council of Mount Remarkable	Mayor Sandra Wauchope	Deputy Mayor Colin Nottle
Northern Areas Council	Mayor Denis Clark	Deputy Mayor Merv Robinson
District Council of Orroroo Carrieton	Chair Kathy Bowman	Deputy Chair Grant Chapman
District Council of Peterborough	Mayor Ruth Whittle	Cr Frank Hardbottle
Port Pirie Regional Council	Cr Neville Wilson (to August 2015) Mayor John Rohde (from August 2015)	Cr Neville Wilson
Wakefield Regional Council	Mayor Rodney Reid	Deputy Mayor Darryl Ottens
Yorke Peninsula Council	Mayor Ray Agnew	Cr John Rich

## **Meetings of the Central Region Board of Management**

The following meetings of the Board of Management were held during the 2015/16 year:

- Special Meeting 3<sup>rd</sup> July, 2015
- Annual General Meeting 21<sup>st</sup> August, 2015
- Special Meeting 31<sup>st</sup> August, 2015
- Special Meeting 9<sup>th</sup> September, 2015
- Special Meeting 25<sup>th</sup> September, 2015
- Ordinary Meeting 20<sup>th</sup> November, 2015
- Ordinary Meeting 19<sup>th</sup> February, 2016
- Ordinary Meeting 13<sup>th</sup> May, 2016

## Committee Meetings

In accordance with its Charter, the Board of Management has five committees

Committee	Members	Meeting Dates
<b>Executive Committee:</b>	<ul style="list-style-type: none"> <li>• Mayor Peter Matthey (Chair)</li> <li>• Mayor Allan Aughey</li> <li>• Mayor Sandra Wauchope</li> <li>• Mayor Rodney Reid</li> <li>• Mayor Paul Thomas</li> </ul>	
<b>Audit Committee:</b>	<ul style="list-style-type: none"> <li>• Mayor Ray Agnew (Chair)</li> <li>• Mayor Kathie Bowman</li> <li>• Dr Andrew Johnson</li> <li>• Mr Colin Davies</li> </ul>	Exemption granted by the Minister for Local Government until 30 <sup>th</sup> June, 2016
<b>Management Group Meetings:</b>	<ul style="list-style-type: none"> <li>• Mr Martin McCarthy (Barossa)</li> <li>• Mr Andrew Cole (Barunga West)</li> <li>• Mr Roy Blight (Clare &amp; Gilbert Valleys)</li> <li>• Mr Peter Harder (Copper Coast)</li> <li>• Mr Colin Davies (Flinders Ranges)</li> <li>• Mr John Brak (Goyder)</li> <li>• Mr Richard Michael (Light)</li> <li>• Mr Wayne Hart (Mt Remarkable)</li> <li>• Mr Colin Byles (Northern Areas)</li> <li>• Mr Stephen Rufus (Orroroo/Carrieton)</li> <li>• Mr Peter McGuinness (Peterborough)</li> <li>• Dr Andrew Johnson (Pirie Regional)</li> <li>• Ms Cate Atkinson then Mr Christopher Parish (Wakefield)</li> <li>• Mr Andrew Cameron (Yorke Peninsula)</li> </ul>	11 <sup>th</sup> December, 2015 5 <sup>th</sup> February, 2016 1 <sup>st</sup> April, 2016
<b>Transport &amp; Infrastructure Advisory Committee:</b>	<ul style="list-style-type: none"> <li>• Mr David Hassett (Chair – Wakefield)</li> <li>• Mr Fred Linke (Barunga West)</li> <li>• Mr Steve Kaesler (Barossa)</li> <li>• Ms Joanne Buchanan (RDAY&amp;MN)</li> <li>• Mr Kieren Chappell (Light)</li> <li>• Mr Colin Davies (Flinders Ranges)</li> </ul>	22 <sup>nd</sup> April, 2016
<b>Regional Climate Change Steering Committee:</b>	<ul style="list-style-type: none"> <li>• Mr Paul McInerney (Interim Executive Officer until December 2014)</li> <li>• Mr David Stevenson (Chief Executive Officer from December 2015)</li> <li>• Ms Kelly-Anne Saffin (RDAY&amp;MN)</li> <li>• Mr Dylan Strong (N&amp;Y NRM Board)</li> </ul>	26 <sup>th</sup> October, 2015 14 <sup>th</sup> December, 2015 6 <sup>th</sup> April, 2016 17 <sup>th</sup> June, 2016

# Achievements for 2015/16

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During the year, there was continued progress against a number of priority activities.

## 1. Board Governance and Operations

- **The operation of the Central Region subsidiary is in accordance with legislative requirements and board policy**
- **CLGR is well regarded by its member councils and stakeholders as a valid and relevant organisation**

### Achievements for 2015/16

- Committees that operated under the Charter all conducted their operations within their terms of reference.
- Interim Executive support was provided to ensure a smooth implementation of the Future Directions Review Transition Management Planning.
- Appointment of a new Chief Executive Officer in December 2015.
- Adoption of the 2016/17 Business Plan and Budget.
- Review the procurement roadmap work completed by ArcBlue under the Future Directions Review.
- Acquittals to the Local Government Research and Development Scheme SA were completed. Projects included the strategic procurement risk management compliance governance and reporting model. Also the
- Development and the recommendation by the Board of Management to members of a new Charter.
- Conduct the election of board members for Regional Development Australia Yorke and Mid North.

## 2. Local Government Leadership and Sustainability

- **The Central Local Government Region Councils supported to collaboratively improve service delivery, resourcing & financial capacity**
- **Central Local Government Region Councils well represented & regarded at state and national Local Government levels**
- **Improved awareness & understanding of Central Region Council issues and activities by key stakeholders & political decision makers**

### Achievements for 2015/16

- LGA Outreach Services – this Pilot Project was funded by the Local Government Association SA. The project commenced in January 2014 and finished in January 2016. In addition to the Future Directions Review the Outreach Services pilot project enabled the Interim Executive Officer to oversee a continuum of the procurement preparatory work.
- Crown Lands Red Tape Reduction between Local and State Governments is an ongoing matter.
- Attendance by Local Government Association (LGA) and Office of Local Government (OLG) at Central Region quarterly meetings.
- Communications with LGA and Office of Local Government staff as required.
- Complete the transition for the Council Chief Executive Officer meetings into Management Group Meetings.
- Regional representation at SA Regional Organisation of Councils (SAROC) and LGA Board meetings.
- Attendance at Local Government Association SA ordinary meetings and forums in Adelaide.
- Attendance by Councils Mayors and Chief Executives at the Local Government Association SA Presidents Show Case in Adelaide.
- Communication and meetings/workshops with SAROC Executive Officers on key issues as required.
- Participation of relevant regional agencies and bodies on Central Region committees and at workshops and forums as appropriate.
- Member of Parliament briefings as required.
- Website updated with Agenda, Minutes, Future Directions Review Final Report.
- The new "royalty on rubble" introduced by the State Government paid by local government when raising rubble to maintain vital local roads and infrastructure will continued to be pursued as a major issue for the region and other regional SA Councils.

- The region continues to monitor and is expecting to elevate the concerns Council members have for Community Passenger Networks across the region. The region has legitimate concerns about the ongoing funding arrangements and therefore viability of the services. Ongoing discussion with the Department for Communities and Social Inclusion along with the Federal Government as it rolls out the National Disability Scheme will remain an ongoing major issue.
- A detailed submission to the Regional Health Services Inquiry resulted in the Social Development Committee secretariat recommending our concerns be raised directly with Country Health SA.

### **3. Regional and Community Sustainability**

- **The long-term economic, environmental and social sustainability of the Central Local Government Region is fostered through pro-active, innovative, efficient and collaborative approaches to issues of priority.**

#### **Achievements for 2015/16**

##### **Regional Identity, Planning & Cohesion**

- Regional Strategic Alliance meetings with Northern and Yorke Natural Resources Management Board (NRM) and Regional Development Australia Yorke and Mid North (RDAY&MN) were recommenced in January 2016.
- Participation in meetings of RDAY&MN and Northern and Yorke Resource Management Executive Officers.
- Attendance at a number of Northern and Yorke Natural Resource Management Board meetings as a non-voting delegate.

##### **Transport**

- Convened the Central Region Transport Infrastructure Advisory Committee, for Special Local Roads Program purposes in April 2016.
- Assessment, inspection and regional submission to Special Local Roads program in accordance with LGA TAP Committee requirements.

##### **Environment and Natural Resources**

- Local Government representative attendance at various Regional NRM Board meetings by interim Executive Officer as a non-voting delegate under the YMN NRM Board constitution.
- YMN NRM Board advised of progress by CLGR of its Future Direction Review and investigation of Hunter Councils Inc. (NSW), Pilbara (WA) and Cradle Coast Authority (Tasmania) models.

##### **Climate Change and Emergency Management**

- Funding for the regional climate change coordinator to work across local government, regional development and Natural Resources Management. We participate in the Regional Alliance Climate Change with partners Regional Development Australia Yorke and Mid North (RDA) and Northern & Yorke Natural Resources Management Board (NRM).
- A two-year contract covering the Alliance for the Climate Change Coordinator concludes in 2017. This allows local government access to expertise in this specialised area and for sourcing of project funds for local government as opportunity arises.
- Ongoing development of Goyder's Line Sustainability Hub and research concept.
- Applying the NRM Planning for Climate Change to begin the update the Regional NRM Plan incorporating resilience thinking and adaptive management principles.
- Partnering in the Climate Change and Bushfire project to investigate the ability to model the impact of climate change on fire danger indexes in the region.
- Coordinated LG representation to Yorke/Mid North Zone Emergency Management committees (ZEMC).
- Ongoing participation in local, state and Australian Governments workshops and programs.

**CENTRAL LOCAL GOVERNMENT  
REGION of SA Inc**



**Annual Financial  
Statements**

**For the financial year**

**July 1st 2015 – June 30th 2016**

# Central Local Government Region of SA Inc

## General Purpose Financial Reports for the year ended 30 June 2016

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**Central Local Government Region of SA Inc.**

**ANNUAL FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 June 2016**

**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Region to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Region's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Region provide a reasonable assurance that the Region's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Region's accounting and other records.



David J. Stevenson  
**Chief Executive Officer**



Mayor Samuel Peter Matthey  
**President**

Date:

19th August, 2016

**Central Local Government Region of SA Inc**

**STATEMENT OF COMPREHENSIVE INCOME  
for the year ended 30 June 2016**

	Notes	2016 \$	2015 \$
<b>INCOME</b>			
Grants, subsidies and contributions	2	316,166	285,555
Investment income	2	13,869	18,419
Other income	2	<u>154,140</u>	<u>193,714</u>
<b>Total Income</b>		<u><b>484,175</b></u>	<u><b>497,688</b></u>
<b>EXPENSES</b>			
Employee costs	3	92,626	-
Materials, contracts & other expenses	3	264,741	796,701
Depreciation, amortisation & impairment	3	<u>3,243</u>	<u>850</u>
<b>Total Expenses</b>		<u><b>360,610</b></u>	<u><b>797,551</b></u>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>123,565</b>	<b>(299,863)</b>
Asset disposal & fair value adjustments	4	<u>-</u>	<u>(12,602)</u>
<b>NET SURPLUS / (DEFICIT)</b>		<b>123,565</b>	<b>(312,465)</b>
transferred to Equity Statement			
<b>Total Other Comprehensive Income</b>		<u>-</u>	<u>-</u>
<b>TOTAL COMPREHENSIVE INCOME</b>		<u><b>123,565</b></u>	<u><b>(312,465)</b></u>

This Statement is to be read in conjunction with the attached Notes.

**Central Local Government Region of SA Inc**

**STATEMENT OF FINANCIAL POSITION**

**as at 30 June 2016**

<b>ASSETS</b>	Notes	<b>2016</b> \$	2015 \$
<b>Current Assets</b>			
Cash and cash equivalents	5	556,783	541,825
Trade & other receivables	5	<u>124,056</u>	<u>64,293</u>
<b>Total Current Assets</b>		<u><b>680,839</b></u>	<u><b>606,118</b></u>
<b>Non-current Assets</b>			
Property, plant & equipment	7	<u>30,110</u>	<u>-</u>
<b>Total Non-current Assets</b>		<u><b>30,110</b></u>	<u><b>-</b></u>
<b>Total Assets</b>		<u><b>710,949</b></u>	<u><b>606,118</b></u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	8	18,928	43,877
Provisions	8	<u>6,060</u>	<u>-</u>
<b>Total Current Liabilities</b>		<u><b>24,988</b></u>	<u><b>43,877</b></u>
<b>Non-current Liabilities</b>			
Provisions	8	<u>155</u>	<u>-</u>
<b>Total Non-current Liabilities</b>		<u><b>155</b></u>	<u><b>-</b></u>
<b>Total Liabilities</b>		<u><b>25,143</b></u>	<u><b>43,877</b></u>
<b>NET ASSETS</b>		<u><b>685,806</b></u>	<u><b>562,241</b></u>
<b>EQUITY</b>			
Accumulated Surplus		113,143	68,145
Other Reserves	9	<u>572,663</u>	<u>494,096</u>
<b>TOTAL EQUITY</b>		<u><b>685,806</b></u>	<u><b>562,241</b></u>

This Statement is to be read in conjunction with the attached Notes.

## Central Local Government Region of SA Inc

### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

2016	Notes	Accumulated Surplus \$	Other Reserves \$	TOTAL EQUITY \$
Balance at end of previous reporting period		68,145	494,096	562,241
<b>Net Surplus / (Deficit) for Year</b>		123,565	-	123,565
<b>Other Comprehensive Income</b>				
Transfers between reserves	9	<u>(78,567)</u>	78,567	-
<b>Balance at end of period</b>		<u>113,143</u>	<u>572,663</u>	<u>685,806</u>
2015				
Balance at end of previous reporting period		25,212	849,494	874,706
<b>Net Surplus / (Deficit) for Year</b>		(312,465)	-	(312,465)
<b>Other Comprehensive Income</b>				
Transfers between reserves	9	<u>355,398</u>	(355,398)	-
<b>Balance at end of period</b>		<u>68,145</u>	<u>494,096</u>	<u>562,241</u>

## Central Local Government Region of SA Inc

### STATEMENT OF CASH FLOWS

for the year ended 30 June 2016

	Notes	2016 \$	2015 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Investment receipts		14,132	19,089
Grants utilised for operating purposes		224,444	438,015
Other revenues		217,562	96,095
<u>Payments</u>			
Employee costs		(81,342)	-
Materials, contracts & other expenses		(326,485)	(776,072)
<b>Net Cash provided by (or used in) Operating Activities</b>		<b>48,311</b>	<b>(222,873)</b>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Sale of surplus assets		-	15,455
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(33,353)	-
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(33,353)</b>	<b>15,455</b>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>-</b>	<b>-</b>
<b>Net Increase (Decrease) in cash held</b>		<b>14,958</b>	<b>(207,418)</b>
 Cash & cash equivalents at beginning of period	11	<u>541,825</u>	<u>749,243</u>
Cash & cash equivalents at end of period	11	<u>556,783</u>	<u>541,825</u>

This Statement is to be read in conjunction with the attached Notes

# Central Local Government Region of SA Inc.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 9<sup>th</sup> August 2014.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Region's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

#### 1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

#### 1.2 The Local Government Reporting Entity

The Central Local Government Region of South Australia Incorporated ("the Region") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- |   |  |
|---|--|
| 1. The Barossa Council                  | 2. District Council of Mount Remarkable  |
| 3. District Council of Barunga West     | 4. Northern Areas Council                |
| 5. Clare and Gilbert Valleys Council    | 6. District Council of Orroroo/Carrieton |
| 7. District Council of the Copper Coast | 8. District Council of Peterborough      |
| 9. The Flinders Ranges Council          | 10. Port Pirie Regional Council          |
| 11. Regional Council of Goyder          | 12. Wakefield Regional Council           |
| 13. Light Regional Council              | 14. Yorke Peninsula Council, and         |
| 15. District Council of Mallala.        |  |

All funds received and expended by the Region have been included in the Financial Statements forming part of this Financial Report.

#### 1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Region obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Region's operations for the current reporting period.

#### 1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Region's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

### 1.5 Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Region for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Office Furniture & Equipment	\$1,000
Motor Vehicles, Other Plant & Equipment	\$1,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Region, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7.

### 1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### Employee Benefits

#### Salaries, Wages & Compensated Absences

The Region engaged the services of a Chief Executive Officer on the 7<sup>th</sup> December 2015 and as at 30<sup>th</sup> June 2016 the CEO is the only employee of the Region. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	2.08% (2015, Nil%)
Weighted average settlement period	10 years (2015, Nil years)

No accrual is made for sick leave as the Region experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Region does not make payment for untaken sick leave.

### Superannuation

The Region contributes the statutory 9.5% SGC superannuation for the CEO to a Self-Managed Superannuation Fund.

### GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.

- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### **Pending Accounting Standards**

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 14-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6. (Standards not affecting local government have been excluded from the above list.)

The Region is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 2 - INCOME

	2016	2015
	\$	\$
<b>INVESTMENT INCOME</b>		
Interest on investments		
Local Government Finance Authority	13,795	18,312
Banks & other	74	107
	<b>13,869</b>	<b>18,419</b>
<b>OTHER INCOME</b>		
Council Contributions	154,140	152,460
Sundry	-	41,254
	<b>154,140</b>	<b>193,714</b>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>		
Other grants, subsidies and contributions	316,166	285,555
	<b>316,166</b>	<b>285,555</b>
<b>Sources of grants</b>		
Commonwealth government	-	39,954
State government	231,166	235,601
Other	85,000	10,000
	<b>316,166</b>	<b>285,555</b>
<b>Conditions over grants &amp; contributions</b>		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
Unexpended at the close of the previous reporting period	143,003	516,994
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
P003-Waste Management	-	(15,635)
P009-Climate Change	-	(95,703)
P010-Windfarm Liaison	-	(27,593)
P015-Local Government Reform	(48,952)	-
P016-Upper Spencer Gulf RSP	-	(182,941)
P018-Policy Amendment Review	-	(30,000)
P019-Coastal Adaptation	-	(30,000)
P020-Risk Assessment	-	(30,000)
P022-Roads & Transport	(127)	(680)
P023-Outreach Collaboration Project	(52,923)	-
P024-Climate Change Co-ordinator 2015-17	(5,471)	-
Subtotal	<b>(107,473)</b>	<b>(412,552)</b>
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
A009-Special Projects	-	13,305
P023-Outreach Collaboration Project	-	256
P024-Climate Change Co-ordinator 2015-17	-	25,000
P025-Outreach Phase 2	50,000	-
P026-Strategic Procurement	31,100	-
P028-Regional Capacity Building	104,940	-
Subtotal	<b>186,040</b>	<b>38,561</b>
Unexpended at the close of this reporting period	<b>221,570</b>	<b>143,003</b>
Net increase (decrease) in assets subject to conditions in the current reporting period	<b>78,567</b>	<b>(373,991)</b>

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 3 - EXPENSES

	2016	2015
	\$	\$
<b>EMPLOYEE COSTS</b>		
Salaries and Wages	75,887	-
Employee leave expense	6,217	-
Superannuation	7,209	-
Workers' Compensation Insurance	872	-
FBT	2,441	-
<b>Total Operating Employee Costs</b>	<b>92,626</b>	<b>-</b>
 <i>Total Number of Employees</i>	<i>1</i>	<i>-</i>
<i>(Full time equivalent at end of reporting period)</i>		
 <b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	1,683	1,650
Subtotal - Prescribed Expenses	<b>1,683</b>	<b>1,650</b>
 <u>Other Materials, Contracts &amp; Expenses</u>		
Contractors & Consultants	220,098	732,691
Legal Fees	8,639	-
Unleaded Fuel	3,410	9
Grants	-	25,000
Members Allowances & Support	6,024	4,176
Meetings & Conferences	3,175	5,064
Insurance	7,585	5,701
Rental - Premises	3,182	-
Advertising	2,093	-
Sundry	8,852	22,410
Subtotal - Other Materials, Contracts & Expenses	<b>263,058</b>	<b>795,051</b>
	<b>264,741</b>	<b>796,701</b>
 <b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Motor Vehicle	3,243	850
	<b>3,243</b>	<b>850</b>

## Central Local Government Region of SA Inc

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2016	2015
	\$	\$
<b>PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i>Assets surplus to requirements</i>		
Proceeds from disposal	-	15,455
Less: Carrying amount of assets sold	-	28,057
<b>Gain (Loss) on disposal</b>	-	<b>(12,602)</b>

#### Note 5 - CURRENT ASSETS

##### CASH & EQUIVALENT ASSETS

Cash on Hand and at Bank	21,879	20,979
Deposits at Call	534,904	520,846
	556,783	541,825

##### TRADE & OTHER RECEIVABLES

Accrued Revenues	2,610	2,873
Debtors - general	-	40,235
Other levels of Government	115,434	-
GST Recoupment	4,421	21,185
Prepayments	1,591	-
	124,056	64,293

## Central Local Government Region of SA Inc

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Fair Value Level	2015 \$				2016 \$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
<b>Note 7 - PROPERTY, PLANT &amp; EQUIPMENT</b>								
Motor Vehicle	-	-	-	-	-	33,353	(3,243)	30,110
Software	-	772	(772)	-	-	772	(772)	-
<b>TOTAL PROPERTY, PLANT &amp; EQUIPMENT</b>	-	772	(772)	-	-	34,125	(4,015)	30,110
<i>Comparatives</i>	-	36,687	(7,780)	28,907	-	772	(772)	-

	2015 \$	CARRYING AMOUNT MOVEMENTS DURING YEAR \$							2016 \$	
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation	CARRYING AMOUNT
		New/Upgrade	Renewals				In	Out		
<b>Note 7 - PROPERTY, PLANT &amp; EQUIPMENT</b>										
Motor Vehicle	-	33,353	-	-	(3,243)	-	-	-	-	30,110
Software	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PROPERTY, PLANT &amp; EQUIPMENT</b>	-	33,353	-	-	(3,243)	-	-	-	-	30,110
<i>Comparatives</i>	28,907	-	-	(28,057)	(850)	-	-	-	-	-

## Central Local Government Region of SA Inc

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 8 - LIABILITIES

	2016		2015	
	\$		\$	
<b>TRADE &amp; OTHER PAYABLES</b>	Current	Non-current	Current	Non-current
Goods & Services	317		2,420	
Accrued expenses - employee entitlements	5,069	-	-	-
Accrued expenses - Contractors	-	-	41,457	-
GST & PAYG	13,542		-	-
	<u>18,928</u>	<u>-</u>	<u>43,877</u>	<u>-</u>
<i>Amounts included in trade &amp; other payables that are not expected to be settled within 12 months of reporting date.</i>	-		-	
<b>PROVISIONS</b>				
Employee entitlements (including oncosts)	6,060	155	-	-
	<u>6,060</u>	<u>155</u>	<u>-</u>	<u>-</u>

#### Note 9 - RESERVES

<b>OTHER RESERVES</b>	1/7/2015	Transfers to Reserve	Transfers from Reserve	30/6/2016
General Reserve	31,093	-	-	31,093
1 A009-Special Projects	17,341	-	-	17,341
2 P003-Waste Management	16,273	-	-	16,273
3 P009-Climate Change	4,761	-	-	4,761
4 P015-Local Government Reform	320,000	-	(208,952)	111,048
5 P022-Roads & Transport	26,705	-	(127)	26,578
6 P023-Outreach Collaboration Project	52,923	-	(52,923)	-
7 P024-Climate Change Co-Ordinator 2015-17	25,000	-	(5,471)	19,529
8 P025-LG Outreach Phase 2	-	50,000	-	50,000
9 P026-Strategic Procurement	-	31,100	-	31,100
10 P027-LG Reform - Incentive Risk	-	160,000	-	160,000
11 P028-Regional Capacity Building	-	104,940	-	104,940
<b>TOTAL OTHER RESERVES</b>	<u>494,096</u>	<u>346,040</u>	<u>(267,473)</u>	<u>572,663</u>
<i>Comparatives</i>	<u>849,494</u>	<u>57,154</u>	<u>(412,552)</u>	<u>494,096</u>

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 9 - RESERVES (Continued)

#### **PURPOSES OF RESERVES**

##### **Other Reserves**

- 1 **A007-Special Projects**  
*LGA funded support programme*
- 2 **P003-Waste Management**  
*State Government funded technical support programme*
- 3 **P009-Climate Change**  
*Regional Partners and State Government funded programme*
- 4 **P015-Local Government Reform**  
*CLGR funded programme - Council Shared Services*
- 5 **P022-Roads & Transport**  
*CLGR funded programme - Regional Development Australia Freight Strategy*
- 6 **P023-Outreach Collaboration Project**  
*Federal Government funded programme*
- 7 **P024-Climate Change Co-ordinator 2015-17**  
*Regional Partners and State Government funded programme*
- 8 **P025-LG Outreach Phase 2**  
*LGA funded programme*
- 9 **P026-Strategic Procurement**  
*LGA funded programme*
- 10 **P027-LG Reform - Incentive Risk**  
*CEO Performance fund*
- 11 **P028-Regional Capacity Building**  
*Region rubble royalty % returned for project allocation 2016/17*

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2016 \$	2015 \$
Total cash & equivalent assets	5	<u>556,783</u>	<u>541,825</u>
Balances per Cash Flow Statement		<u>556,783</u>	<u>541,825</u>

**(b) Reconciliation of Change in Net Assets to Cash  
from Operating Activities**

Net Surplus (Deficit)	123,565	(312,465)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	3,243	850
Net increase (decrease) in unpaid employee benefits	11,284	-
Net (Gain) Loss on Disposals	-	12,602
	<u>138,092</u>	<u>(299,013)</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(59,763)	55,511
Net increase (decrease) in trade & other payables	(30,018)	20,629
<b>Net Cash provided by (or used in) operations</b>	<u>48,311</u>	<u>(222,873)</u>
<b>(c) Non-Cash Financing and Investing Activities</b>	<u>-</u>	<u>-</u>

**(d) Financing Arrangements**

Unrestricted access was available at balance date to the following line of credit:

Corporate Credit Cards	2,000	2,000
------------------------	-------	-------

### Note 12 - FUNCTIONS

The activities of the Region are categorised into the following programmes

- 1 A009-Special Projects
- 2 P003-Waste Management
- 3 P009-Climate Change
- 4 P015-Local Government Reform
- 5 P022-Roads & Transport
- 6 P023-Outreach Collaboration Project
- 7 P024-Climate Change Co-Ordinator 2015-17
- 8 P025-LG Outreach Phase 2
- 9 P026-Strategic Procurement
- 10 P027-LG Reform - Incentive Risk
- 11 P028-Regional Capacity Building

Income and expenses have been attributed  
to the functions/activities throughout the  
financial year.

**Central Local Government Region of SA Inc**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**for the year ended 30 June 2016**

**Note 13 - FINANCIAL INSTRUMENTS**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

<b>Bank, Deposits at Call</b>	<b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned. Short term deposits are available on 24 hour call with the LGFA and has an interest rate of 1.75% as at 30 June 2016. <b>Carrying amount:</b> approximates fair value due to the short term to maturity.
<b>Receivables -Trade and Other Debtors</b>	<b>Accounting Policy:</b> Carried at nominal value. Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments. <b>Carrying amount:</b> approximates fair value (after deduction of any allowance).
<b>Liabilities - Creditors and Accruals</b>	<b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Region. <b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms. <b>Carrying amount:</b> approximates fair value.

**Liquidity Analysis**

2016	Due < 1 year	Due > 1 year; < 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	556,783	-	-	556,783	556,783
Receivables	124,056	-	-	124,056	124,056
<b>Total</b>	<b>680,839</b>	<b>-</b>	<b>-</b>	<b>680,839</b>	<b>680,839</b>
<b>Financial Liabilities</b>					
Payables	13,859	-	-	13,859	13,859
<b>Total</b>	<b>13,859</b>	<b>-</b>	<b>-</b>	<b>13,859</b>	<b>13,859</b>

2015	Due < 1 year	Due > 1 year; < 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	541,825	-	-	541,825	541,825
Receivables	64,293	-	-	64,293	64,293
<b>Total</b>	<b>606,118</b>	<b>-</b>	<b>-</b>	<b>606,118</b>	<b>606,118</b>
<b>Financial Liabilities</b>					
Payables	2,420	-	-	2,420	2,420
<b>Total</b>	<b>2,420</b>	<b>-</b>	<b>-</b>	<b>2,420</b>	<b>2,420</b>

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Region..

**Risk Exposures**

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Region is the carrying amount, net of any allowance for doubtful debts. All Region investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Region's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Region's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that the Region will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## Central Local Government Region of SA Inc

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Region prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2016	2015
	\$	\$
Income	484,175	497,688
<i>less</i> Expenses	<u>360,610</u>	<u>797,551</u>
<b>Operating Surplus / (Deficit)</b>	<b>123,565</b>	<b>(299,863)</b>
<i>less</i> <b>Net Outlays on Existing Assets</b>		
Depreciation, Amortisation and Impairment	<b>(3,243)</b>	<b>(850)</b>
	<b>(3,243)</b>	<b>(850)</b>
<i>less</i> <b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	33,353	-
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-	<b>(15,455)</b>
	<u>33,353</u>	<u>(15,455)</u>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b><u>93,455</u></b>	<b><u>(283,558)</u></b>

## **Central Local Government Region of SA Inc.**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 19 - JOINT VENTURES & ASSOCIATED ENTITIES**

An associate is an entity, including an unincorporated entity such as a partnership, over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture.

A joint venture is a contractual agreement whereby two or more parties undertake an economic activity that is subject to joint control

The Region has no interest in Joint Ventures or Associated Entities.

Although the Region itself is a Regional Subsidiary established by the 15 Member Councils (as per Note 1), it is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the individual Councils. It is likely that each Council's interest in the Regional Subsidiary is non-material and as such, it is appropriate for a Council to write off its annual contribution as an expense.

**Central Local Government Region of SA Inc.**

**ANNUAL FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 June 2016**

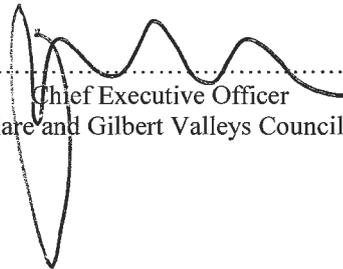
**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Central Local Government Region of South Australia Incorporated for the year ended 30 June 2016, the Council's Auditor, Ian G McDonald has maintained his independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

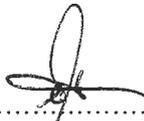
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Chief Executive Officer  
The Barossa Council

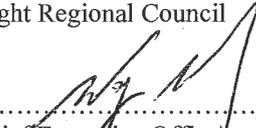
  
.....  
Chief Executive Officer  
District Council of Barunga West

  
.....  
Chief Executive Officer  
Clare and Gilbert Valleys Council

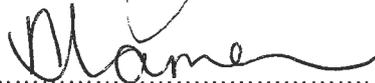
  
.....  
Chief Executive Officer  
District Council of the Copper Coast

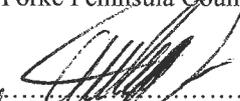
  
.....  
Chief Executive Officer  
The Flinders Ranges Council

  
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Chief Executive Officer  
Light Regional Council

  
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Chief Executive Officer  
District Council of Mount Remarkable

  
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Chief Executive Officer  
Port Pirie Regional Council

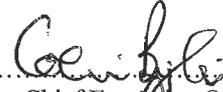
  
.....  
Chief Executive Officer  
Yorke Peninsula Council

  
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Chief Executive Officer  
Wakefield Regional Council

  
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Chief Executive Officer  
Regional Council of Goyder

  
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Chief Executive Officer  
District Council of Mallala

  
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Chief Executive Officer  
Northern Areas Council

  
.....  
Chief Executive Officer  
District Council of Orroroo-Carrieton

  
.....  
Chief Executive Officer  
District Council of Peterborough

  
.....  
Chairman  
Central Local Government Region  
Board of Management

Ian G McDonald FCA



**Central Local Government Region of South Australia Inc**

**ANNUAL FINANCIAL STATEMENTS**  
For the year ended 30 June 2016

**STATEMENT BY AUDITOR**

We confirm that, for the audit of the financial statements of the Central Local Government Region of South Australia Inc for the year ended 30 June 2016, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink that reads 'Ian G McDonald'.

**Ian G McDonald FCA**

Dated this 17<sup>th</sup> day of August 2016

Ian G McDonald FCA



## Independent Audit Report to the Members of the Central Local Government Region of SA Inc.

We have audited the accompanying financial report of the Central Local Government Region of SA Inc. which comprises the statement of financial position as at 30 June 2016, statement of comprehensive income, statement of changes in equity, statement of cash flows, summary of significant accounting policies, other explanatory notes and the certification of the financial statements.

### Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted the audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board of Management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Independence

In conducting our audit, we followed applicable independence requirements of Australian professional and ethical pronouncements and the Local Government Act 1999.

### Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Central Local Government Region of SA Inc. as of 30 June 2016, and of its financial performance for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011.

A handwritten signature in blue ink that reads 'Ian G McDonald'.

**Ian G McDonald FCA**  
Registered Company Auditor

Signed 21<sup>st</sup> day of September 2016, at Adelaide, South Australia

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[nancytran@creativeauditing.org](mailto:nancytran@creativeauditing.org)